Personal Lines Pricing Strategies

CAS Ratemaking & Predictive Modeling Seminar

Jose Trasancos, Narragansett Bay Insurance Company Michael Greene, Deloitte Consulting LLP March 17, 2010

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Ground Rules

- This session will be a panel discussion
- Audience participation is <u>highly</u> encouraged
- Slides are intended to stimulate and guide conversation
- Topics include but not limited to:
 - Historical discussion, how did we get here?
 - Pricing and economic strategies for Personal Lines
 - Next Big Thing in Personal Lines

Evolution of Personal Lines Pricing

Univariate

- Actuarial rate relativites
- Heuristics based in "Common Knowledge"
- Reactionary to environmental changes

Multivariate

- Integration of minimum bias/GLM methods
- Predictive Modeling
- Linear and nonlinear concepts
- Introduction of "new" variables

Advanced

- Beyond GLM techniques
- Quantification of demand
- Use of portfolio optimization methodologies
- Sequenced models combining nonparametric methods with more traditional methods

The Three Levels of Pricing Excellence

The evolution of personal lines pricing may be viewed as three tiers of development. Much of the pricing work falls within one of these categories.

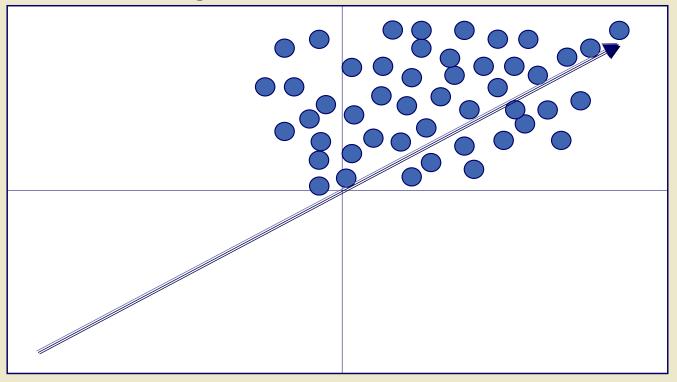
Tier 3: Demand-Side Models Reflects strategic, regulatory, and market constraints Built upon Tier 1 and Tier 2 results Leverages customer price elasticity to optimize prices Tier 2: Profitability Modeling Refinement of Tier 1 loss-cost estimate Used to assign risks to appropriate rating tiers, underwriting companies Can be used to guide pricing and non-pricing actions Predictive variables can be rating or non-rating, from both internal and external data sources Still within the cost-plus paradigm Tier 1: Classical Rating Plans · Loss cost (pure premium) pricing based on exposure and traditional rating variables Rating variables driven by industry and regulatory restrictions

Predictive Modeling Market Penetration

The use of multivariate analysis for personal line business underwriting is no longer a competitive advantage but has become table stakes to achieve profitability, contain expenses and maintain competitive positioning.

Companies with Predictive Modeling Underwriting Initiatives

Personal insurance financial benefits being achieved through implementation



Low: single line, few variables and data sources

Model deployment

High: multiple lines, new and renew, many variables and data sources

Personal Auto versus Homeowners

Different lines of business applying statistical techniques in different ways

Auto

- Heavily commoditized / modeled
- Credit well embedded, still lingering issues
- What is the next big thing?

Home

- Less predictive modeling
- Overall results under higher pressure
- Geographically isolated issues (i.e., Florida)

"Next Big Thing"

Non-Credit Responsibility

- ISO RAPA
- Non-FCRA regulated information
- Marketing / behavioral data

Geographic Information

- Don't write "the house at the bottom of the hill"
- Better/refined understanding of territory, elevation
- Computationally intensive

Pay As You Go

- Will it get beyond pilot programs?
- Public/Private partnerships?
- Opportunities with Small Commercial?
- Premium Poaching?

Consumer Behavior

- Behavioral models for price sensitivity (e.g., retention)
- Cross selling opportunities
- Gen X, Gen Y, Gen 'We'
- Alternative Channels

Changes the Channel?

- What will happen to the independent agency channel?
- Can the internet finally deliver on the promise of easy quoting?
- Will younger customers demand online quoting and pricing?
- How will competitive rating software adapt to a more online world?

