



In Demand:

The Rapidly Growing Role for Actuaries in the ILS Market

Aaron C. Koch, FCAS, MAAA

October 2017

Antitrust Notice

- The Casualty Actuarial Society is committed to adhering strictly to the letter and spirit of the antitrust laws. Seminars conducted under the auspices of the CAS are designed solely to provide a forum for the expression of various points of view on topics described in the programs or agendas for such meetings.
- Under no circumstances shall CAS seminars be used as a means for competing companies or firms to reach any understanding – expressed or implied – that restricts competition or in any way impairs the ability of members to exercise independent business judgment regarding matters affecting competition.
- It is the responsibility of all seminar participants to be aware of antitrust regulations, to prevent any written or verbal discussions that appear to violate these laws, and to adhere in every respect to the CAS antitrust compliance policy.





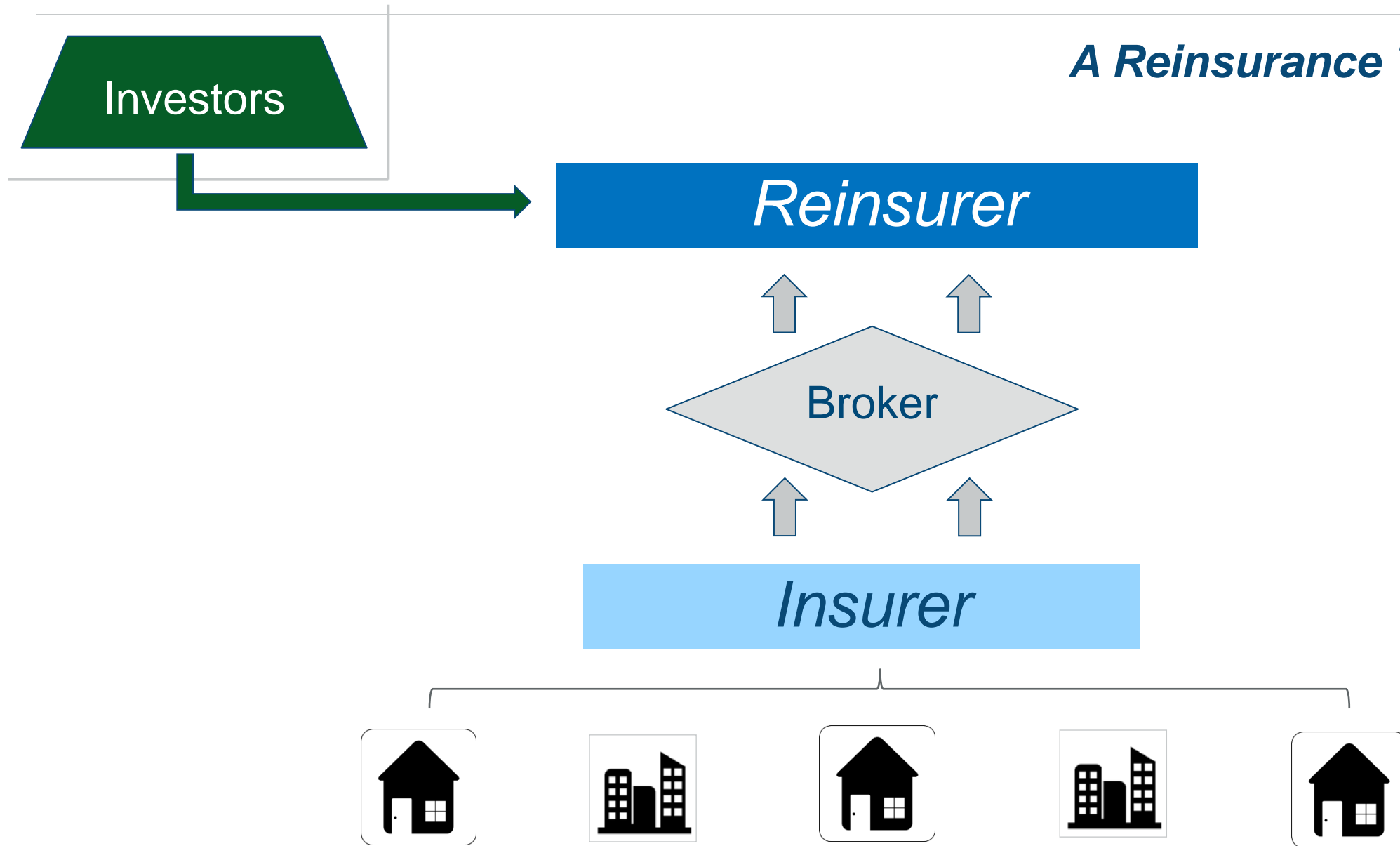
1. What is the alternative capital market?

2. How has the alternative capital market become “more actuarial” over the past couple of years?

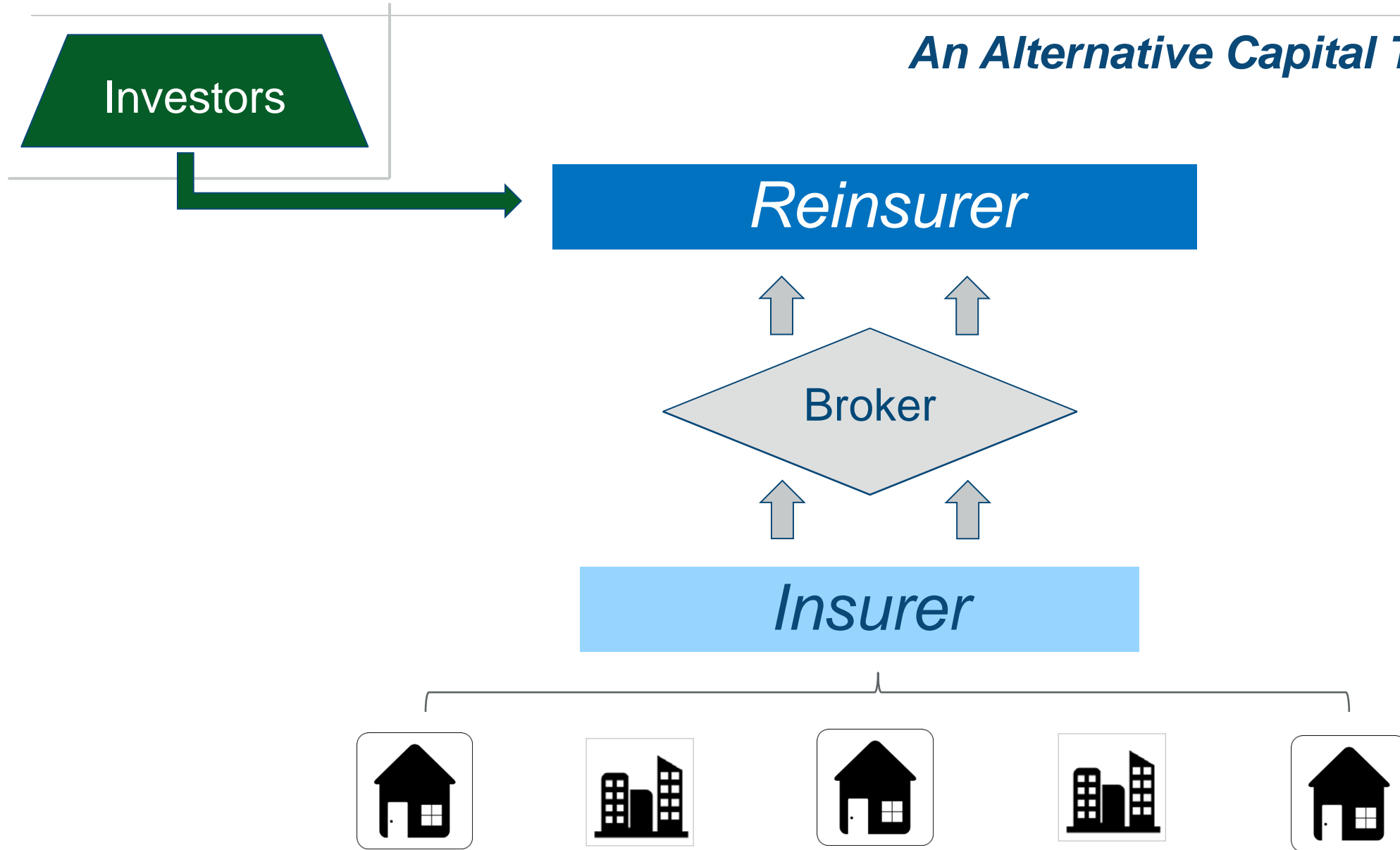
3. How does actuarial expertise translate to the alternative capital market?

Alternative capital =
Financial investors directly writing (re)insurance

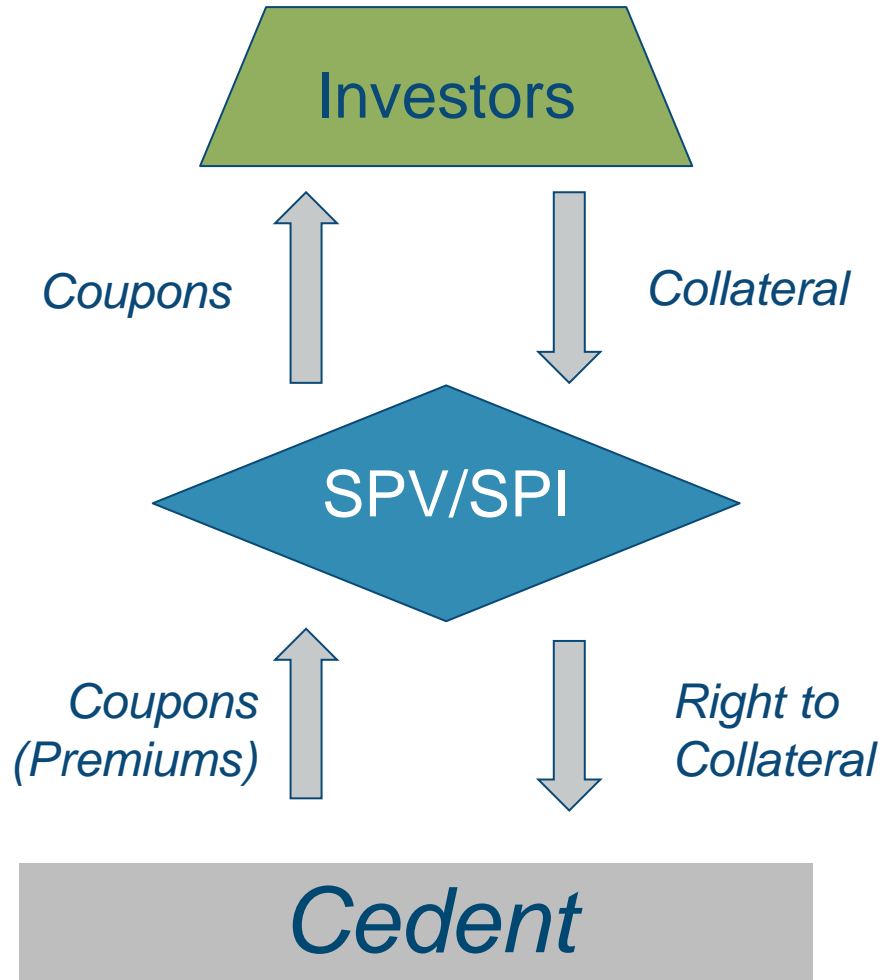
A Reinsurance Transaction



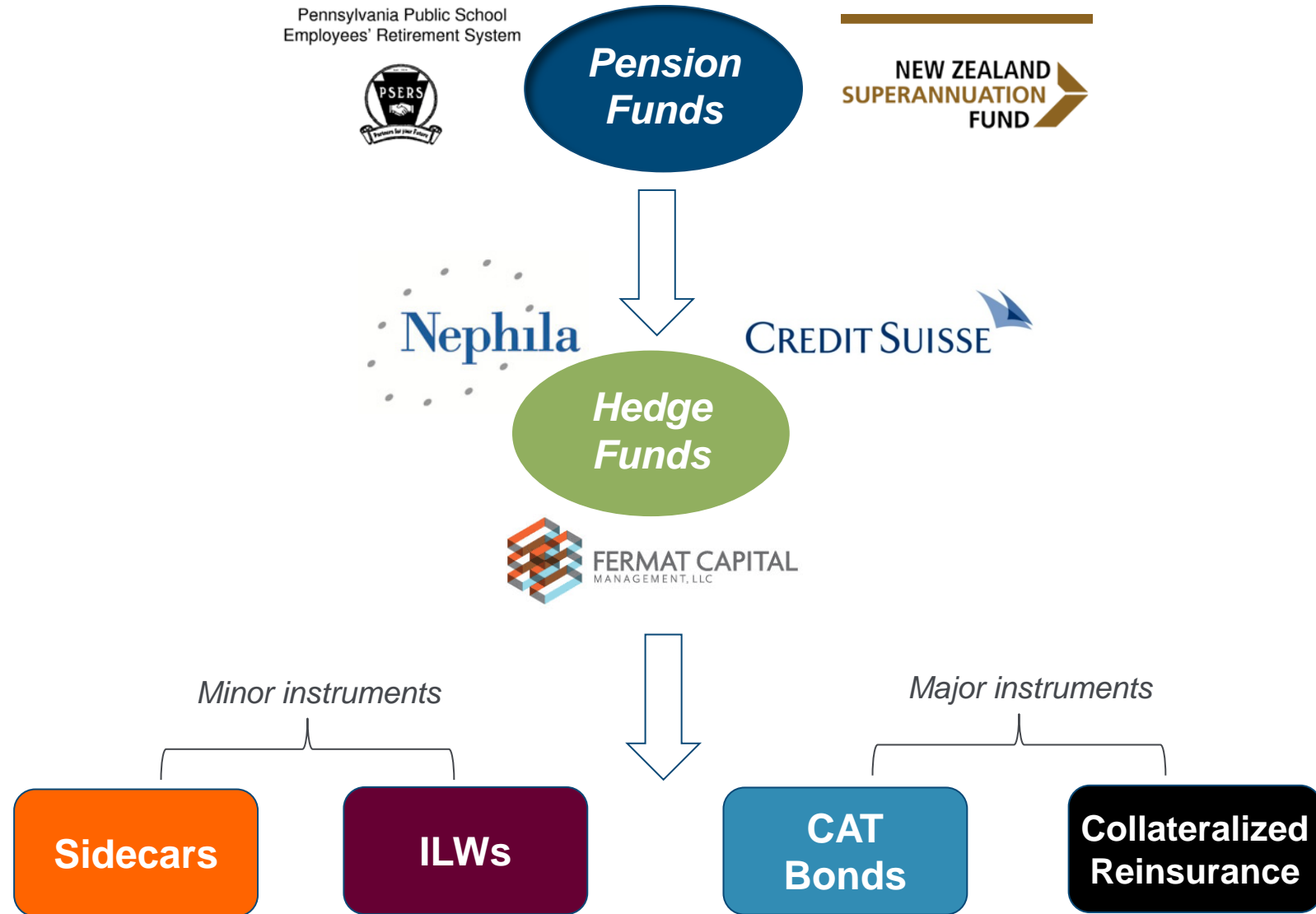
An Alternative Capital Transaction



An Alternative Capital Transaction



- Full collateralization of the reinsurance limit
- Collateral held until end of risk period, and after to cover any resulting losses
- “Transforming” structure depends on type of transaction



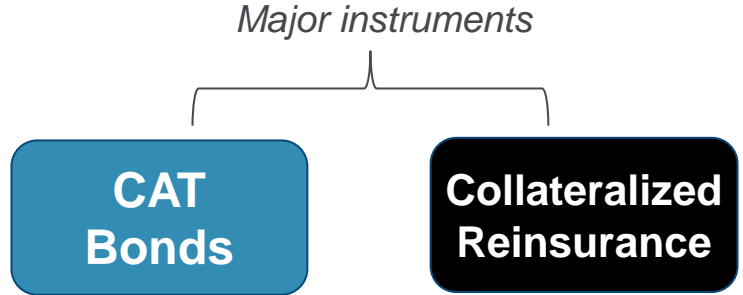
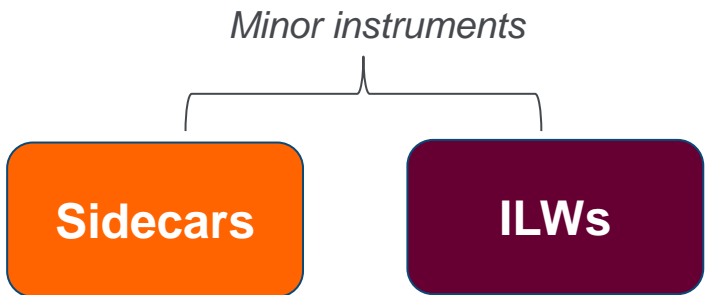
Investment
Source



Investment
Manager



Investment
Tool



ILS Instruments of Choice

Catastrophe Bond

*Fixed-income security that
loses principal on major
events*

Collateralized Reinsurance

*Fully-collateralized participation on
traditional reinsurance syndications*

Sidecar

*Quota share participation in a
company's book of business*

Industry Loss Warranty (ILW)

*(Generally) binary derivative instrument
that pays out if industry event losses hit a
pre-specified level*

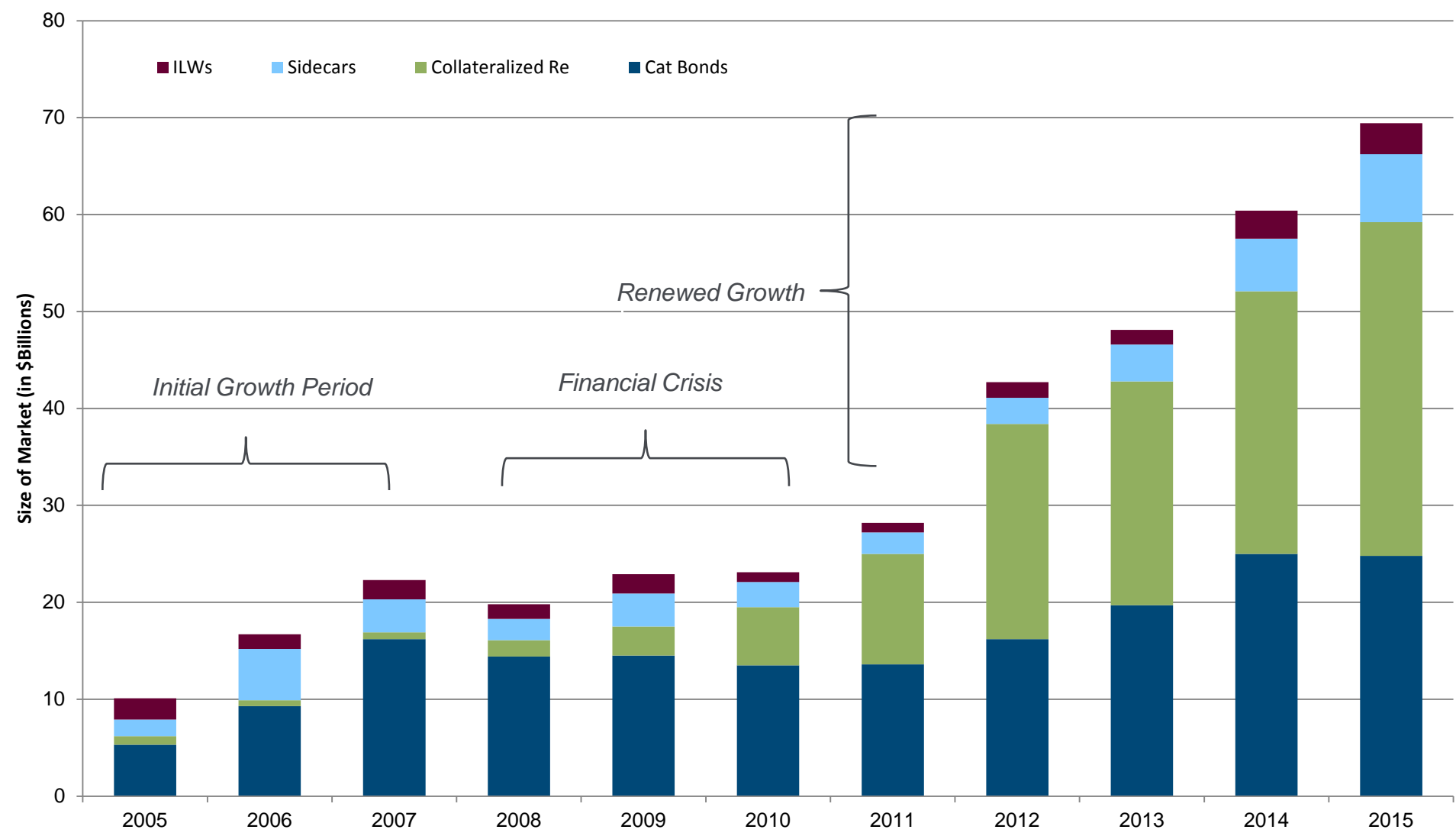
Historical Monthly Performance

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
2017	0.36	0.32	0.21	0.15	0.19	0.40	0.56	0.08	n/a	n/a	n/a	n/a	2.30
2016	0.21	0.53	0.40	0.40	0.04	0.26	0.41	0.86	1.03	0.42	0.31	0.18	5.19
2015	0.39	0.24	0.21	0.08	0.16	0.15	0.40	0.84	1.03	0.27	0.31	0.08	4.24
2014	0.50	0.50	0.45	0.32	0.08	0.21	0.41	0.81	0.86	0.60	0.14	0.42	5.42
2013	0.67	0.74	0.64	0.85	0.44	0.00	0.40	0.92	1.20	0.61	0.48	0.42	7.61
2012	0.18	0.19	0.32	0.43	0.58	0.57	0.61	0.94	1.18	-0.51	0.27	1.01	5.93
2011	0.70	0.18	-3.94	0.06	0.21	0.72	0.68	0.13	0.54	0.74	-0.03	-0.04	-0.14
2010	0.92	0.94	0.45	0.49	0.28	0.16	0.51	0.75	1.16	0.90	0.29	0.42	7.52
2009	0.36	0.22	0.28	0.59	0.51	1.33	1.03	1.03	1.58	1.06	0.14	0.52	8.99
2008	0.93	0.75	0.67	0.27	0.46	0.53	0.56	0.59	-0.71	-0.59	0.25	0.06	3.83
2007	1.60	1.56	0.92	0.75	0.74	0.95	0.95	0.96	1.37	1.09	0.85	0.74	13.22
2006	0.65	0.63	0.93	0.70	-0.82	0.15	0.62	0.81	1.32	1.37	0.84	1.18	8.68

* Based on 48.48% of funds which have reported Aug 2017 returns as at 19 Sep 2017

Source: Artemis.bm, Eurekahedge

Alternative Capital Growth



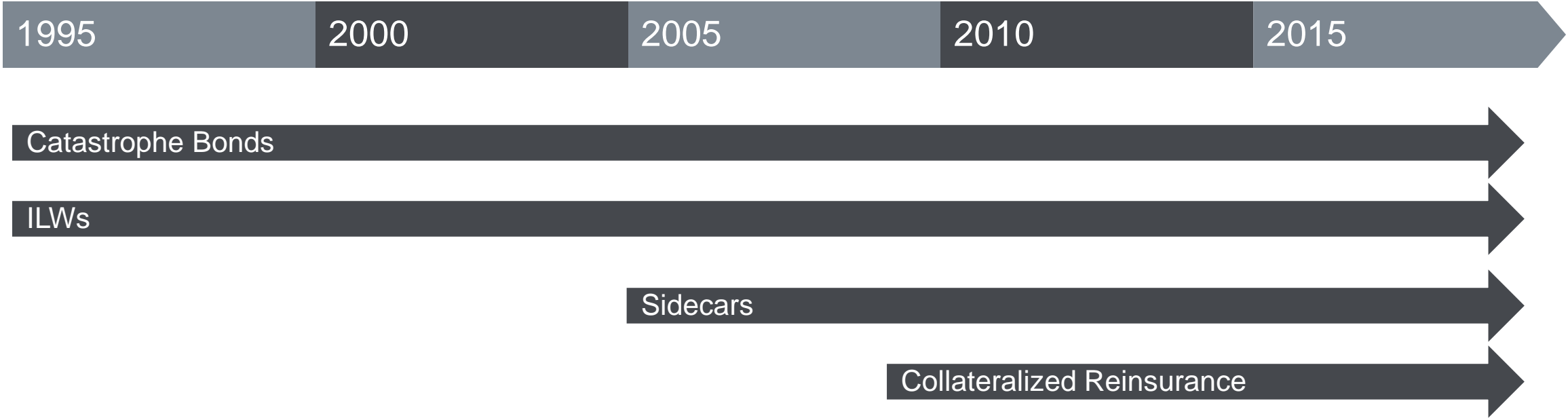


1. What is the alternative capital market?

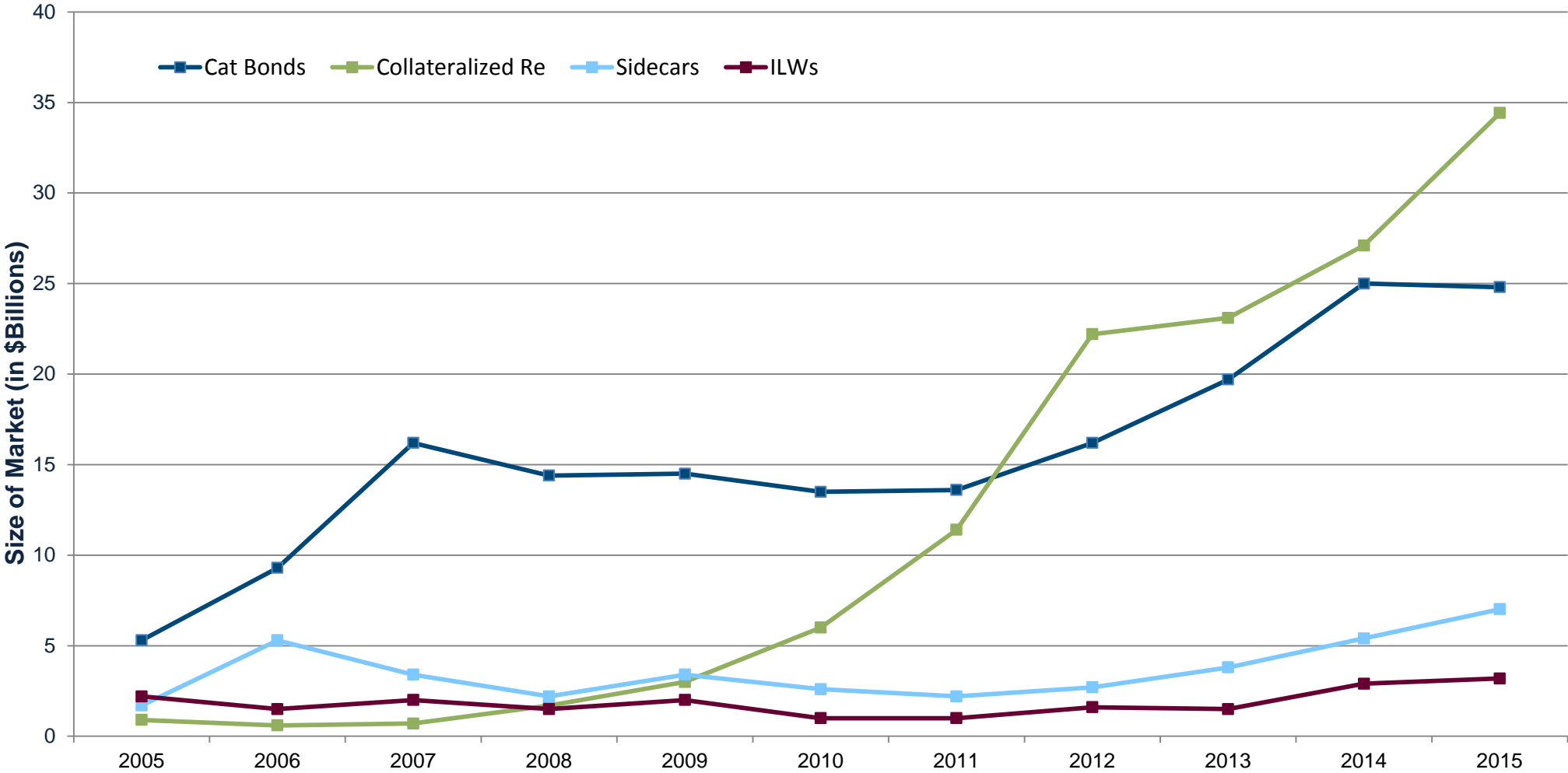
2. How has the alternative capital market become “more actuarial” over the past couple of years?

3. How does actuarial expertise translate to the alternative capital market?

Timeline: Development of Alternative Capital Instruments



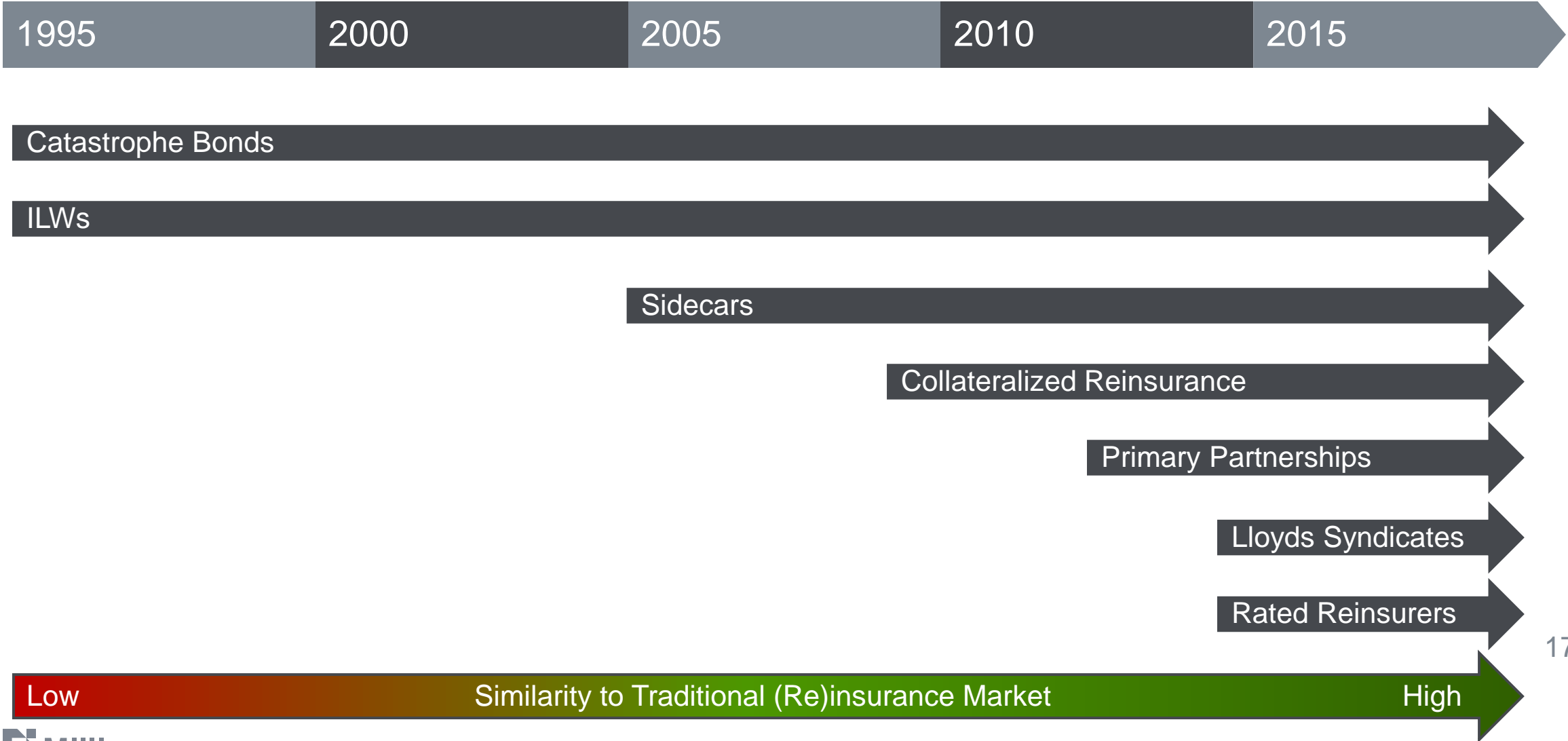
Alternative Capital Growth



A tale of two instruments

Catastrophe Bonds		Collateralized Reinsurance
Fully collateralized	=	Fully collateralized
Multiple-year period	≠	Usually one year period
Property Cat	≠	Cat, Other Property, and Specialty
Secondary market	≠	No secondary market
Generally high layers and lower chance of attachment	≠	Higher prevalence of working layers and lower attachments

Timeline: Development of ILS Instruments





1. What is the alternative capital market?

2. How has the alternative capital market become “more actuarial” over the past couple of years?

3. How does actuarial expertise translate to the alternative capital market?

Reserving
(Valuation)

Pricing

Reinsurance vs Alternative Capital: Reserving/Valuation

What's Similar

**(Increasingly)
Similar Business**

**Need to Estimate
and Hold Reserves**

What's Different

**Timeframes for
Valuation**

**Framework of
Valuation**

Differences in Reserve Valuation Frequency

Description	20XX											
	J	F	M	A	M	J	J	A	S	O	N	D
Insurance - Annual Stmnt												
Insurance – Interim Reserve Reporting												
Stock Market	Continuous											
ILS Fund – Portfolio Valuation	Monthly: Potential Interpolation to Weekly or even Daily											

GAAP/Statutory Accounting versus Fair Value Accounting

GAAP/Statutory Accounting

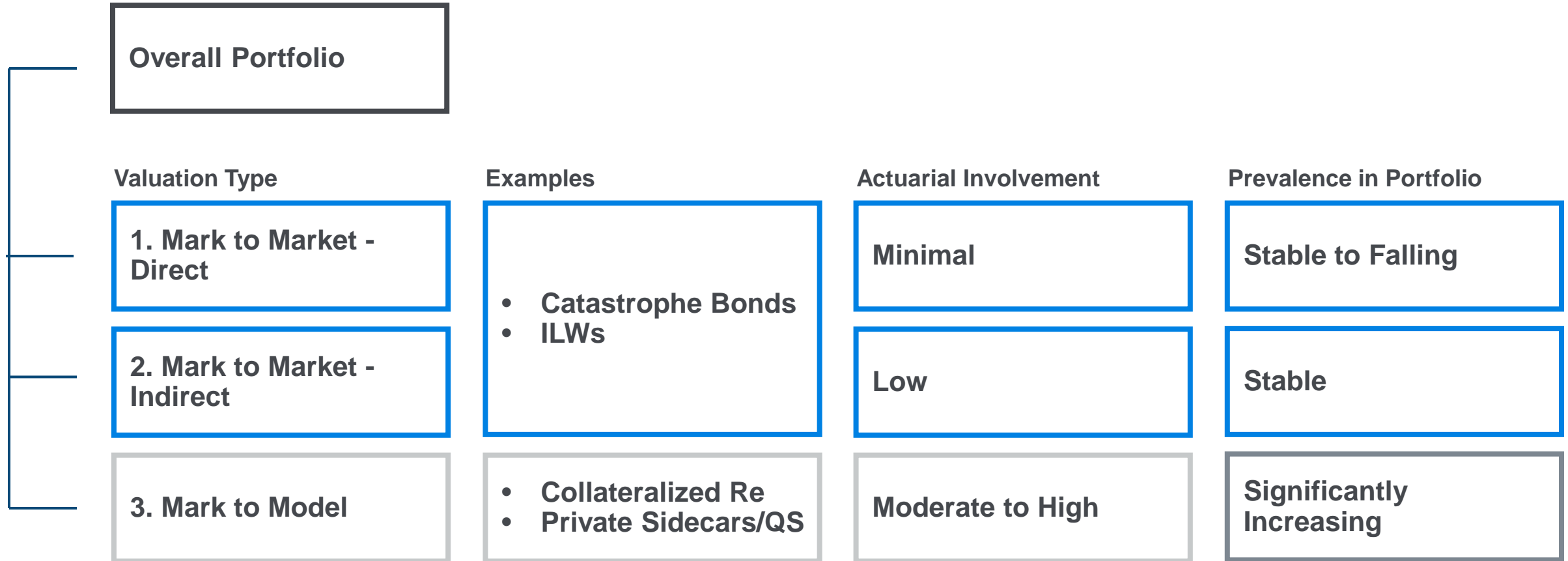
- Historical framework for insurance regulation
- Practical impacts: Linear earning of premiums, reserves often undiscounted

Fair Value

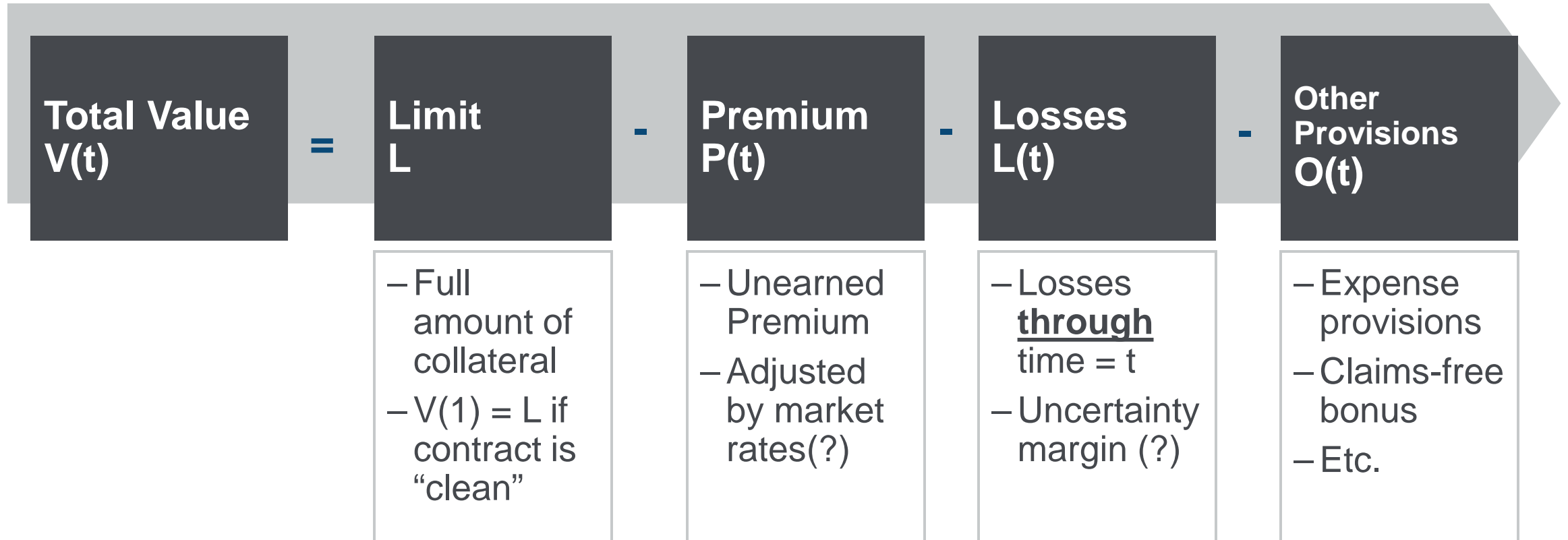
- “The amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm’s length transaction” (IASB)

Avoid “Investor Arbitrage”

Fair Valuation Hierarchy

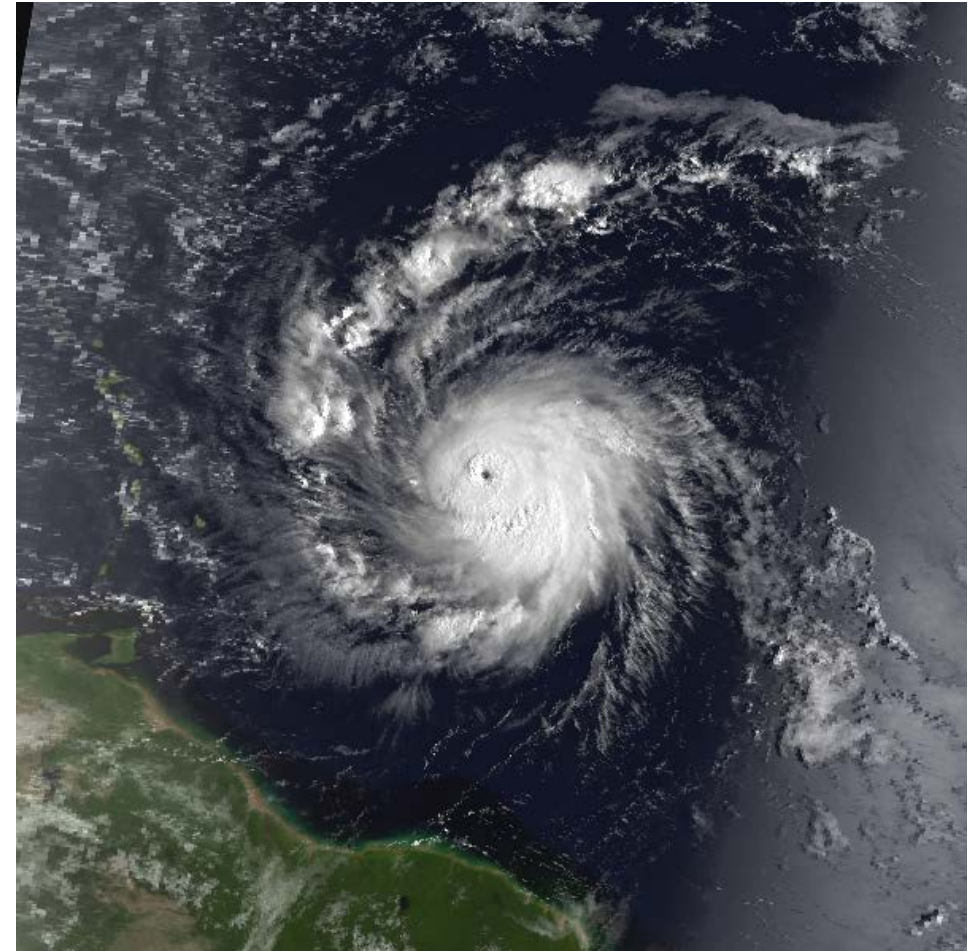


Components of a Mark-to-Model Valuation

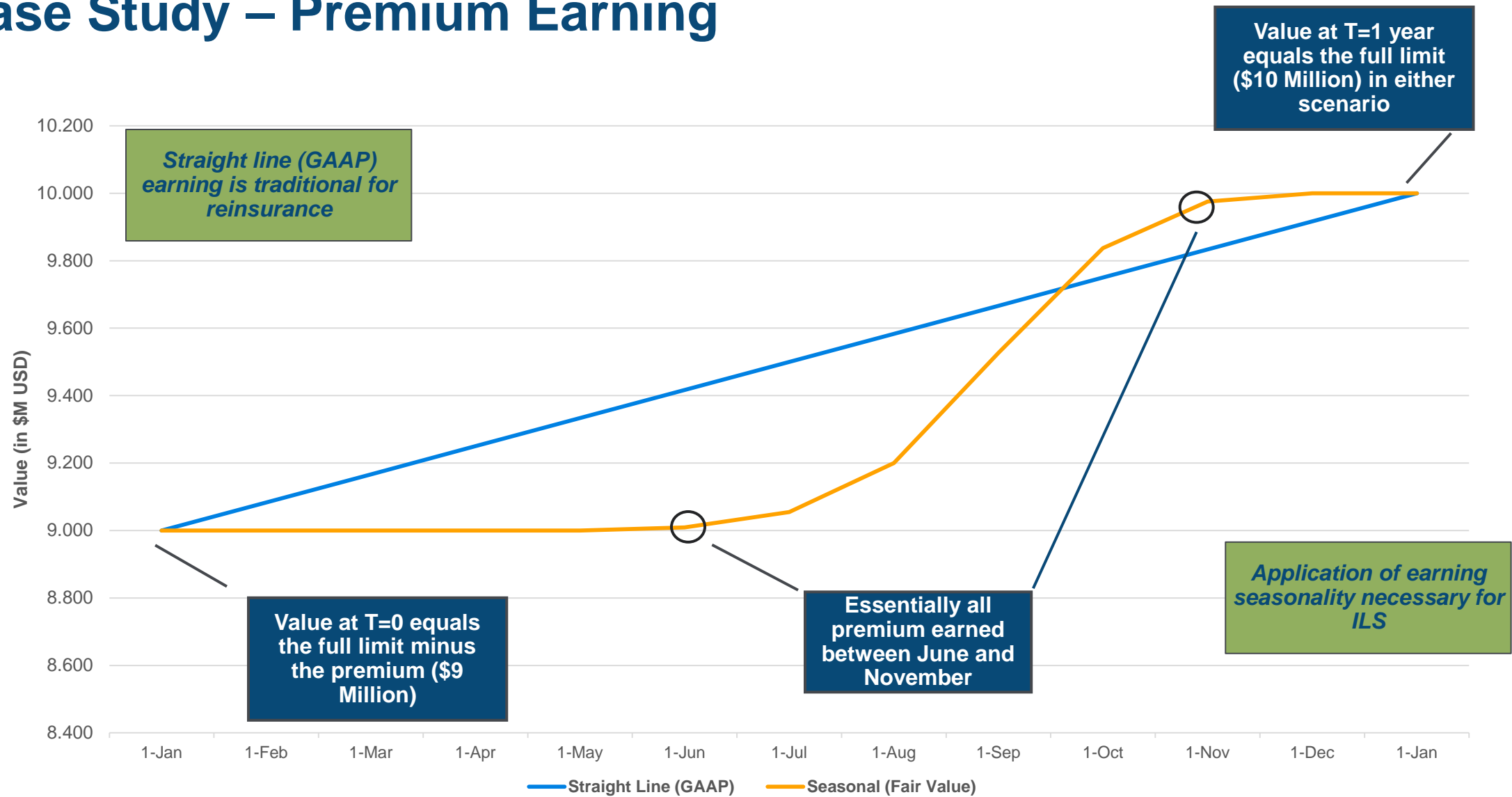


Sample Contract – Catastrophe XoL

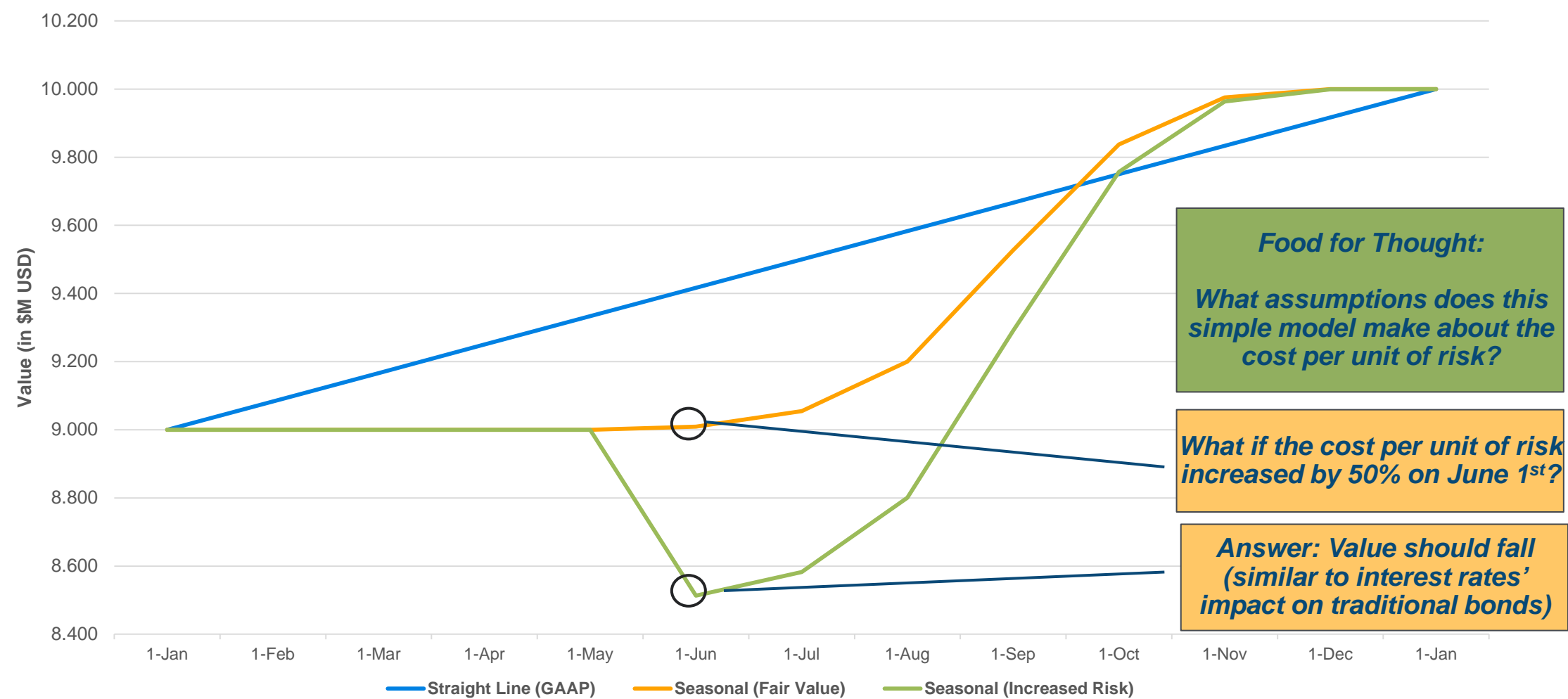
One year, incepting 1/1/16 <i>Length</i>	\$10 million <i>Limit</i>
\$1 million <i>Premium</i>	US Hurricane <i>Losses Covered</i>



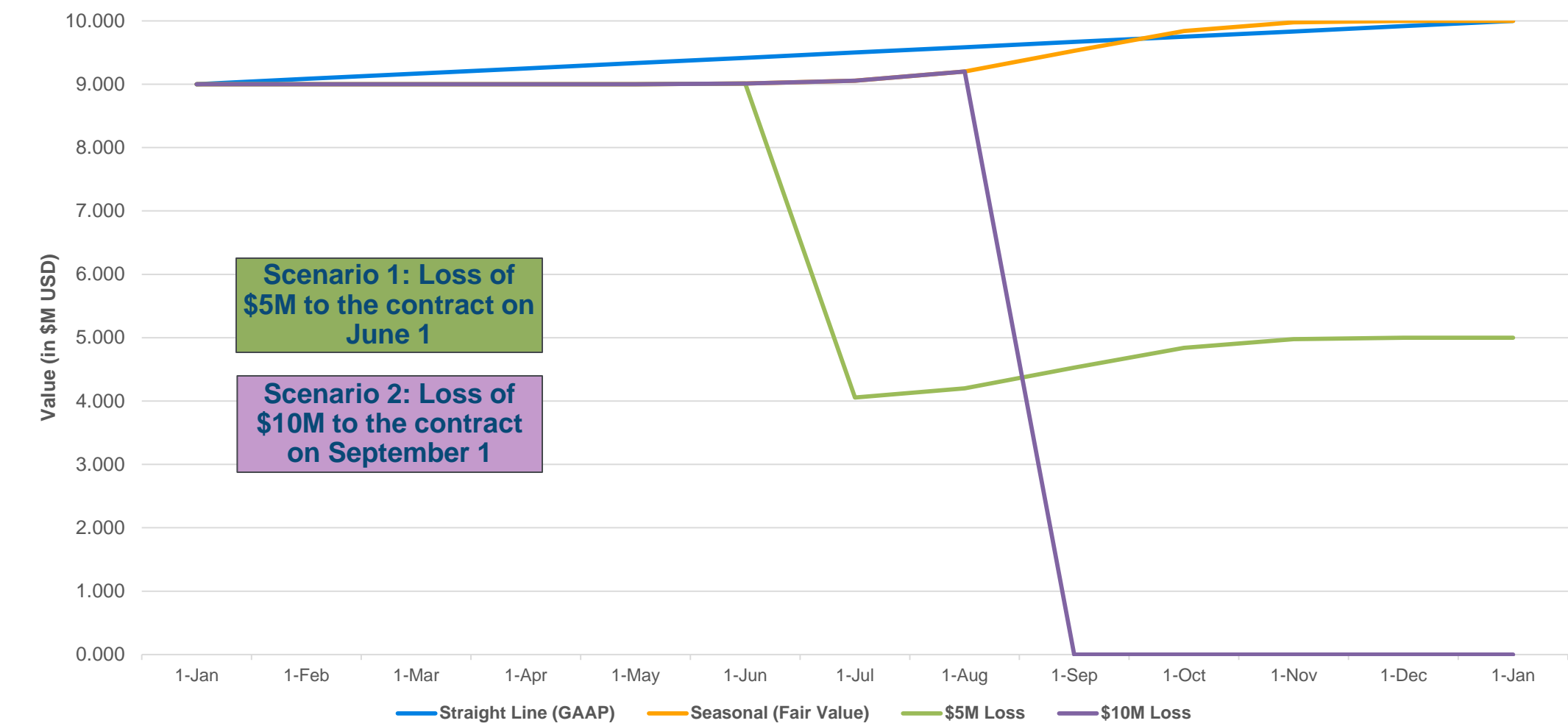
Case Study – Premium Earning



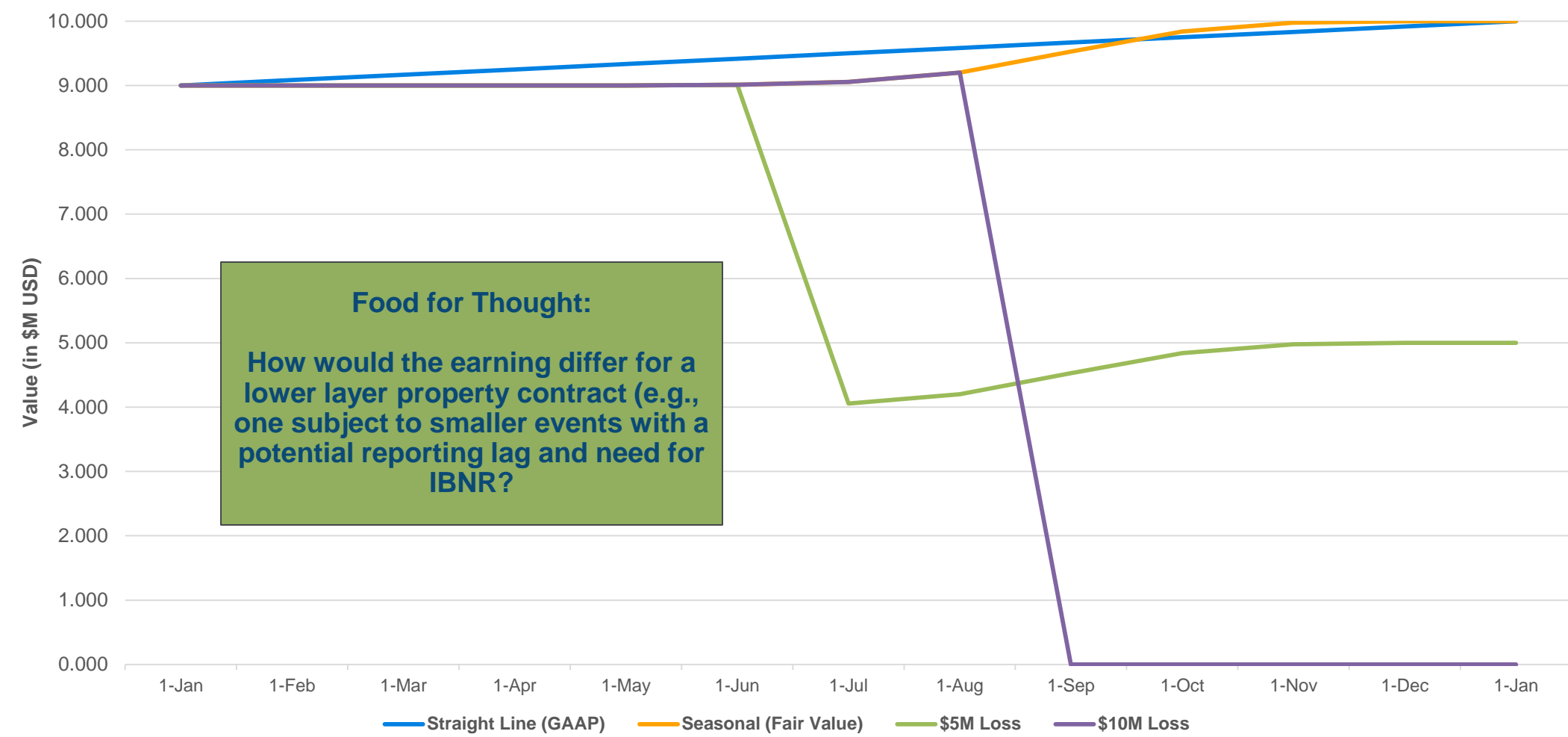
Case Study – Premium Earning



Case Study – Basic Loss Impacts



Case Study – Basic Loss Impacts

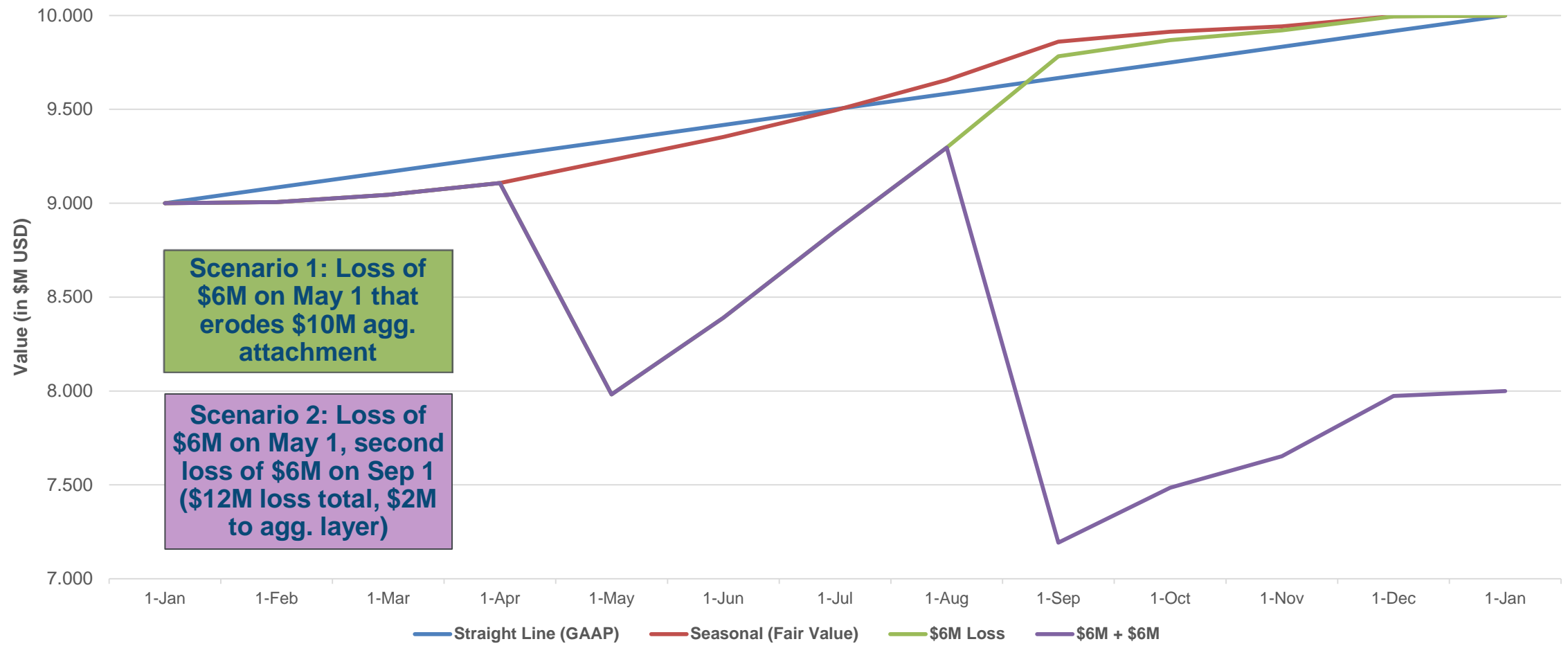


Sample Contract – Aggregate XoL

One year, incepting 1/1/16 <i>Length</i>	\$10M xs \$10M in the aggregate <i>Limit</i>
\$1 million <i>Premium</i>	US Convective Storm (franchise deductible \$2M) <i>Losses Covered</i>



Case Study – Aggregate Loss Impacts

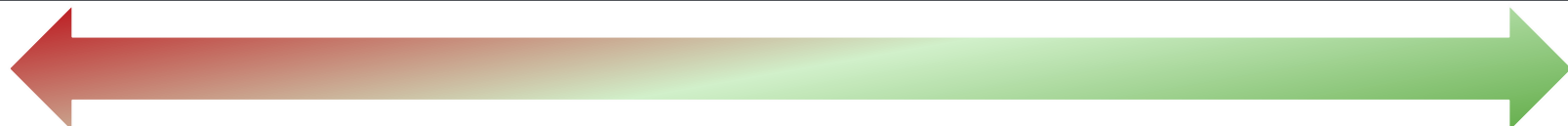


Reserving
(Valuation)

Pricing

What Does Alternative Capital Cover?

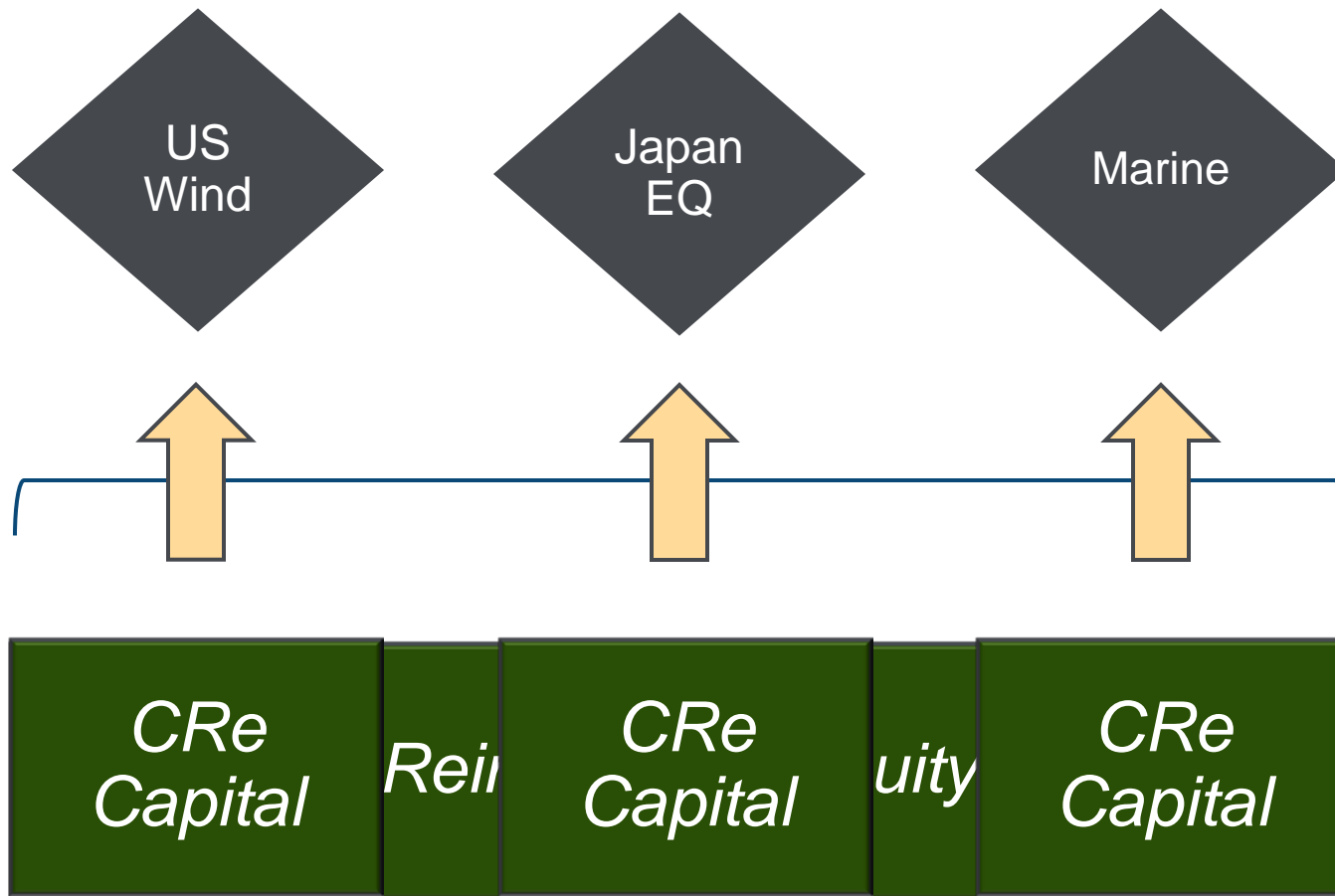
	Property Catastrophe XoL	Cat Aggregate XoL Specialty XoL Prop./Spec. Quota Shares	Liability/Casualty Business
Typical Instrument	Catastrophe Bond, ILW, Collateralized Re	Collateralized Re, Sidecar	TBD
Modeling	Structural	Combination of structural and actuarial	Combination of economic and actuarial
Loss Development	Short-tail	Medium-tail	Long-tail
Historical Involvement	Long-term	Recent	TBD
Current Market Share	~2/3	~1/3	~0%



Low actuarial
involvement

High actuarial
involvement

Pricing – The Impact of Full Collateralization



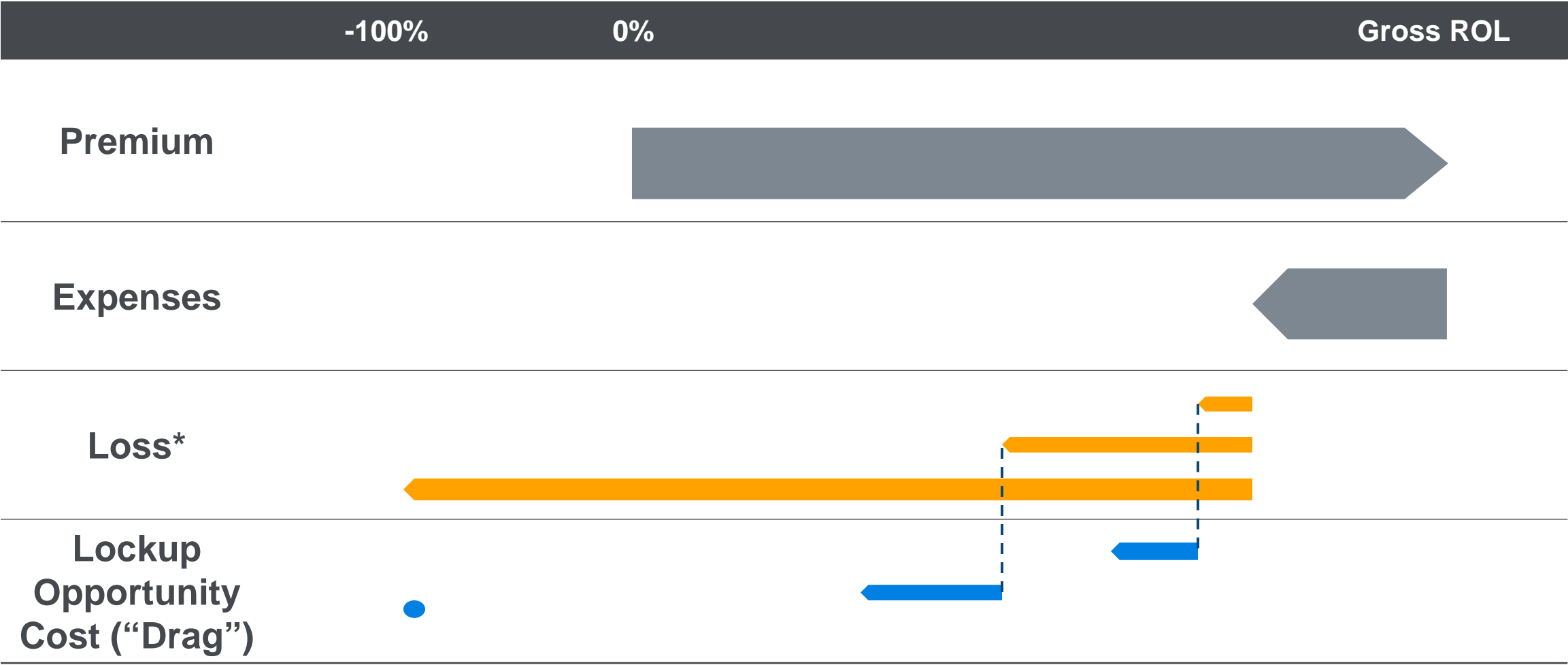
Reinsurance

- *Equity supports all of the deals simultaneously.*
- *Result = Leveraging effect on returns*

Collateralized Reinsurance

- *Equity supports each deal individually, is “trapped” in the form of collateral for each deal*

Analyzing Deal Returns



■ Fixed Value ■ Variable ■ Implicit

**Includes sliding-scale contractual based on loss*

Thought Experiment

A new investment fund

Aaron's Excellent Investment Fund

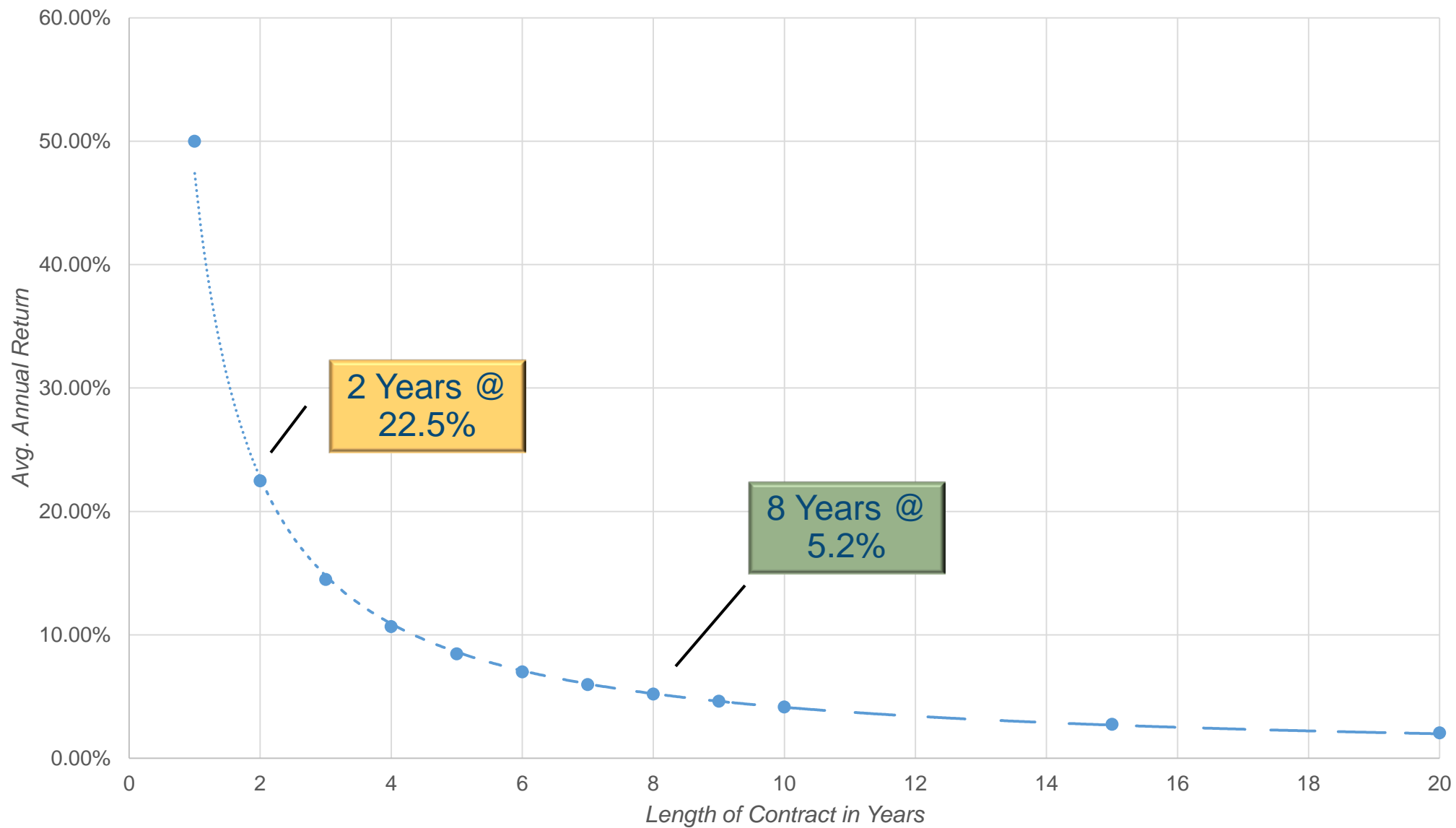
Investing for the Future, in the Present

*We construct portfolios that balance risk, return, and
our inherent desire to build complicated models.*



Our investment strategy:

“We invest in one contract – and the expected return is 50% of the capital/collateral you contribute”



Conclusion:

When returns are fixed, time matters

**The shorter the contract, the bigger the relative impact
of unforeseen delays in returning capital**

Sample Contract – Catastrophe XoL

One year, incepting 1/1/16 <i>Length</i>	\$10 million <i>Limit</i>
\$1 million <i>Premium</i>	US Hurricane <i>Losses Covered</i>



Collateral Release Provisions

Sample Contract Language

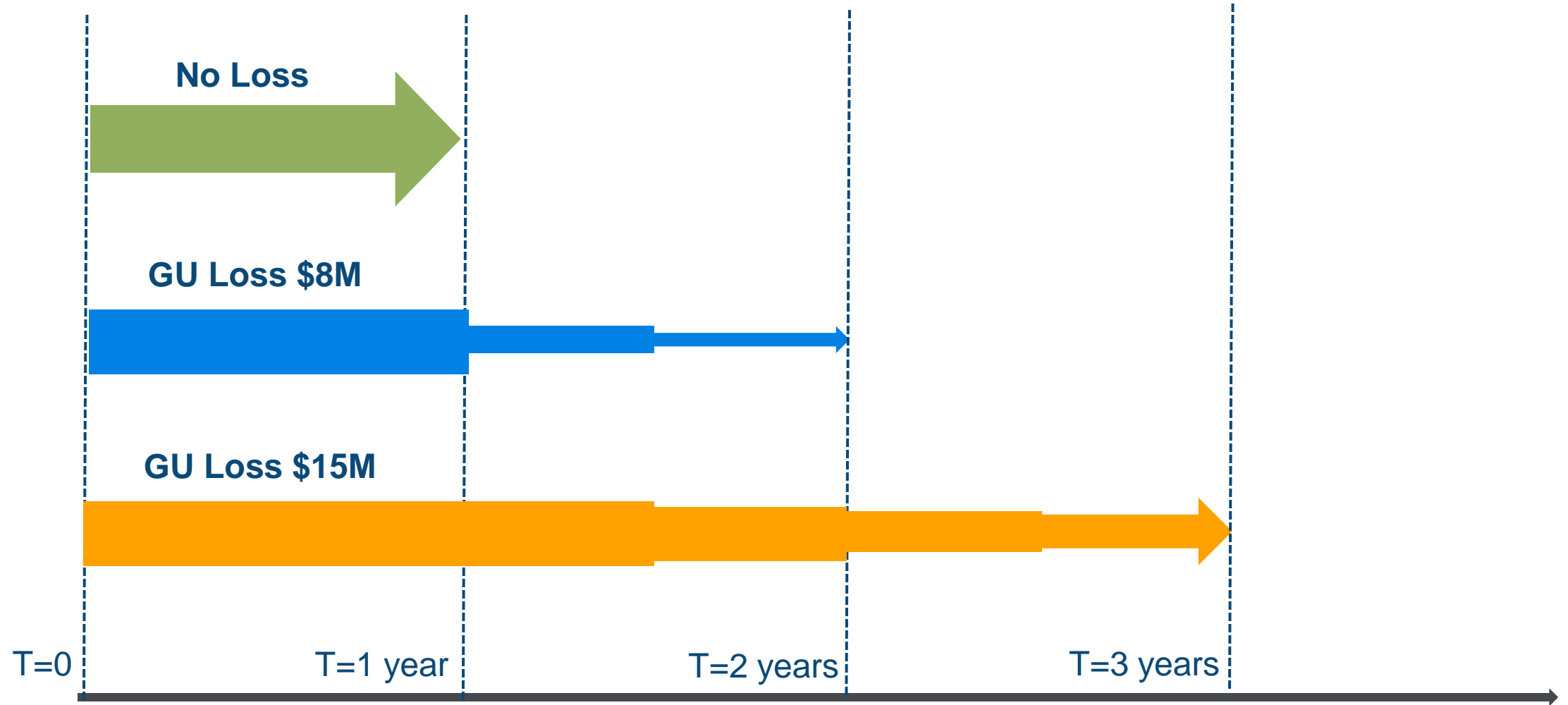
- 25.2 Collateral will be released to the Reinsurer where the Collateral Release Calculations identify that amounts are held in excess of the Adjusted Loss Amount.
- 25.3 The Reinsured will calculate a Buffered Loss Amount by multiplying the relevant Ultimate Net Loss by the appropriate Buffer Loss Factor, based upon the number of months which have elapsed since expiry of the Treaty Period. The product of this calculation is known as the Buffered Loss Amount.

Table 1: Buffer Loss Factor

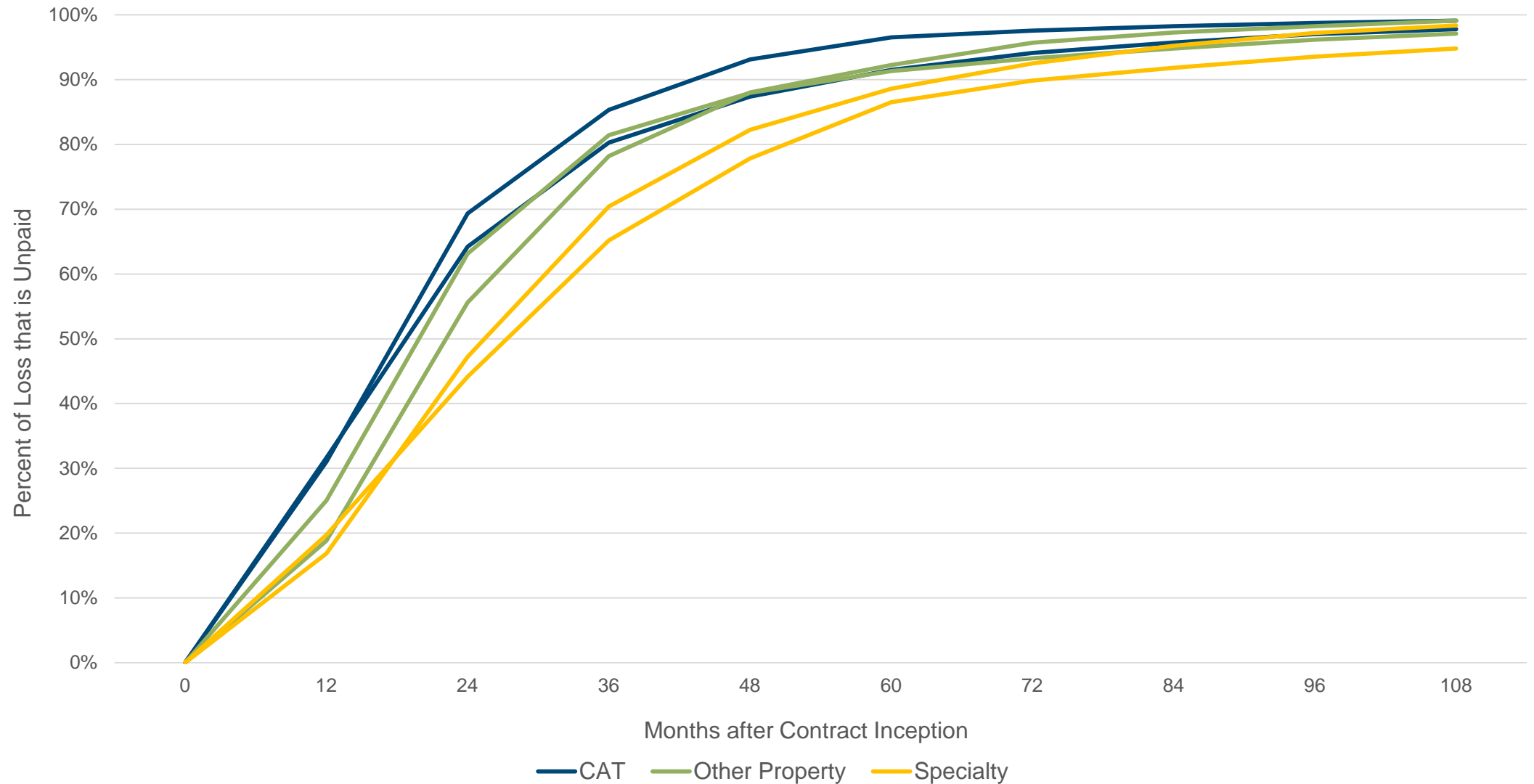
Number of Calendar Months Since Expiry of Treaty Period	Buffer Loss Factor
0 to 6	50%
> 6 to 12	25%
> 12 to 18	15%
Thereafter	5%

Length of Collateral Lockup, Various Loss Scenarios

10M xs 10M Coverage



Percent of Unpaid Loss at Various Ages



Where is Locked Collateral most relevant?

- 1** Higher chance of nonzero loss / Higher ROL
- 2** Longer development tail (e.g., specialty)
- 3** More conservative loss “buffer” contractual terms
- 4** Commutation provisions

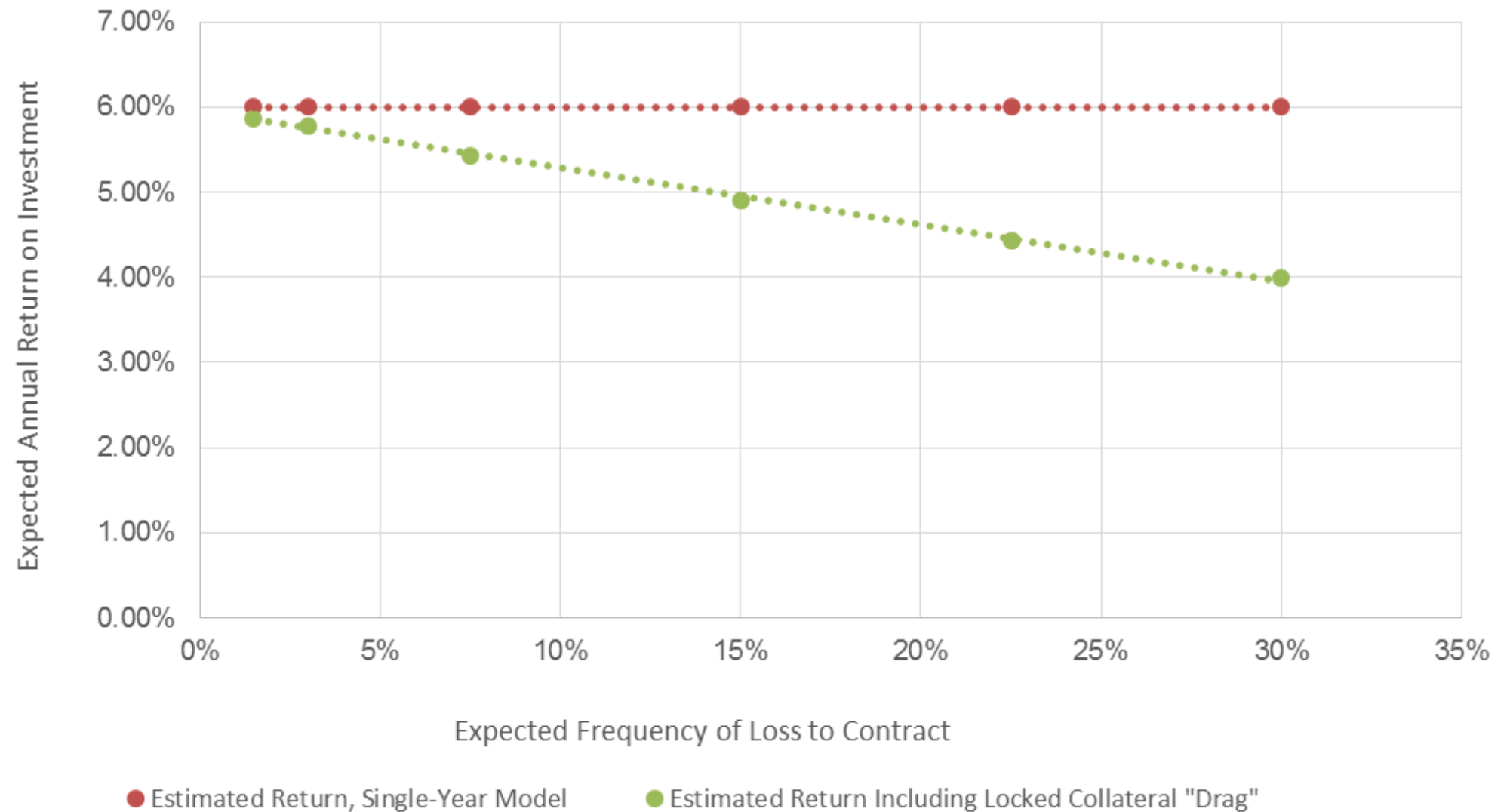


Impact on Costs from Locked Collateral

A tale of two instruments (Part 2)

Catastrophe Bonds		Collateralized Reinsurance
Fully collateralized	=	Fully collateralized
Multiple-year period	≠	Usually one year period
Property Cat	≠	CAT, Property, and Specialty
Secondary market	≠	No secondary market
Generally lower chance of attachment	≠	Higher prevalence of working layers and lower attachments

Pricing Collateral Lockup





- 1. Alternative capital represents:
20% of property catastrophe market
~11% of overall reinsurance market**
- 2. The outlook for future growth is strong, as alternative capital continues to evolve into new coverages and structures**
- 3. However, the use of new tools and forms of capital introduces new challenges, many of which will require actuarial expertise to meet.**



Thank you

Aaron C. Koch, FCAS, MAAA
(781) 213-6272
aaron.koch@milliman.com

Questions?

