

COVID-19 - The Good, the Bad and the Ugly

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The insurance value chain

How insurance contributes to society

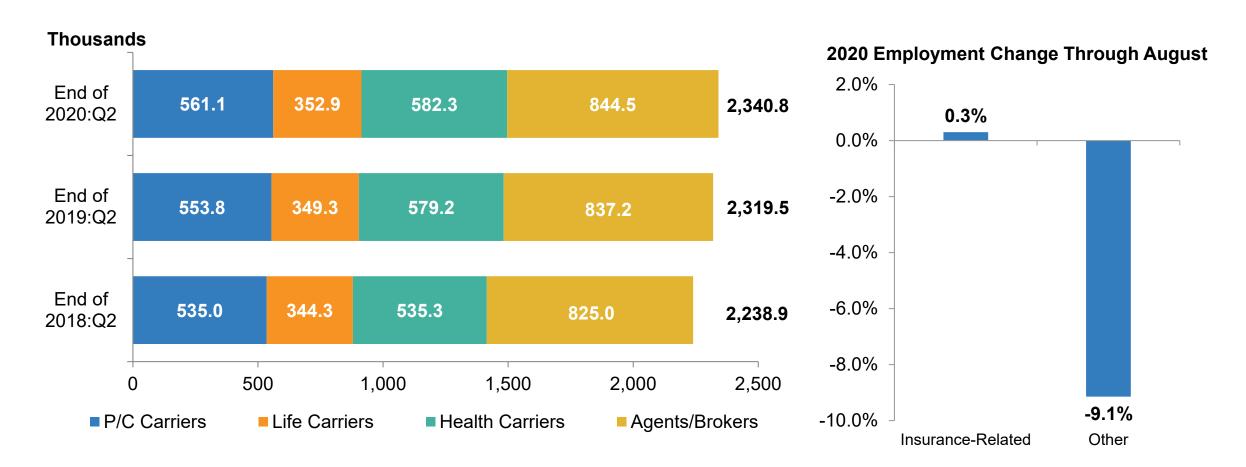


How did the value chain weather the pandemic?



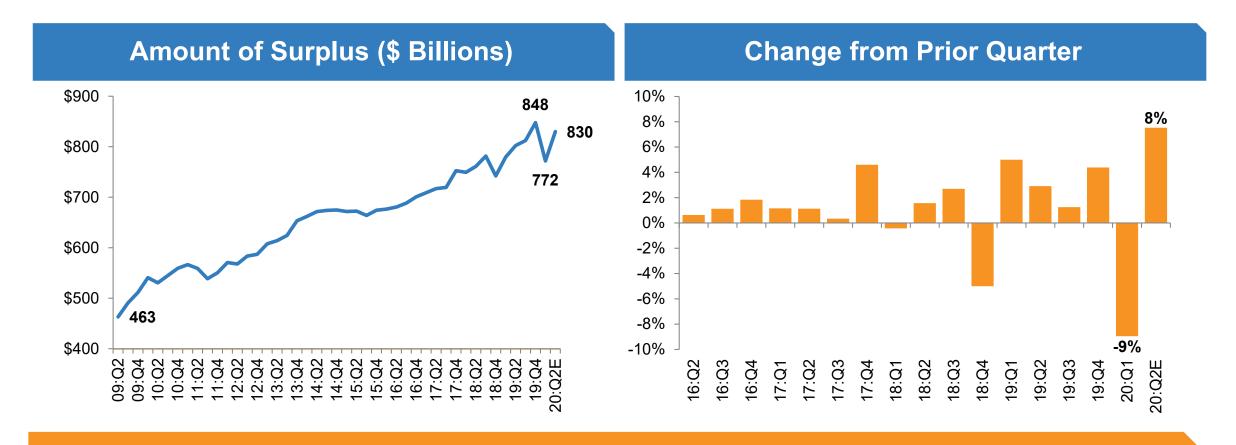
Brains: Industry is preserving its human capital

Steady employment among all four insurance sectors despite the recession





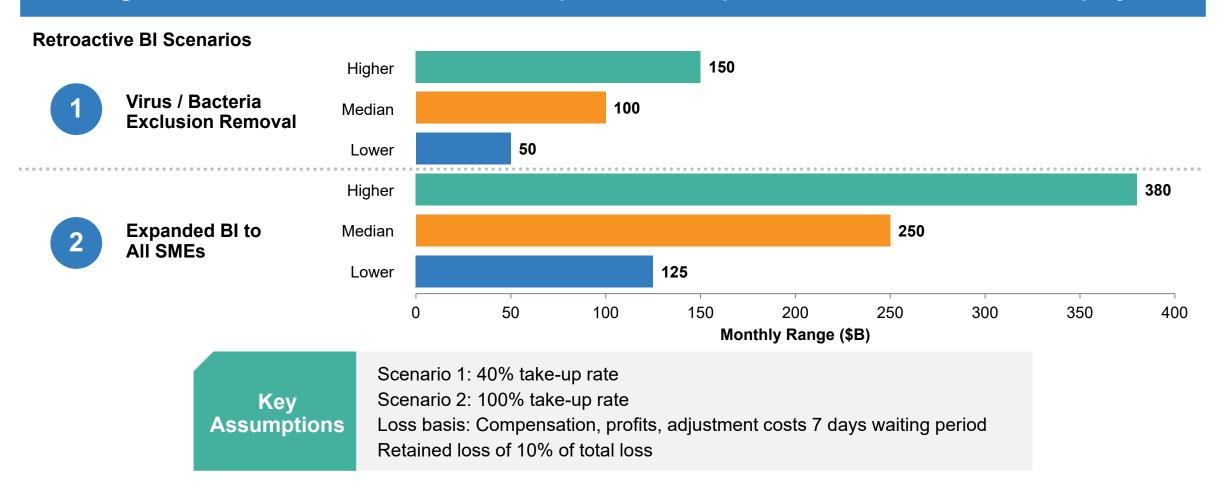
The bank account – Damage, then recovery



Surplus has rebounded from Q1 decline caused by unrealized capital losses (stock declines).

Monthly costs of retroactive changes to SME BI policies

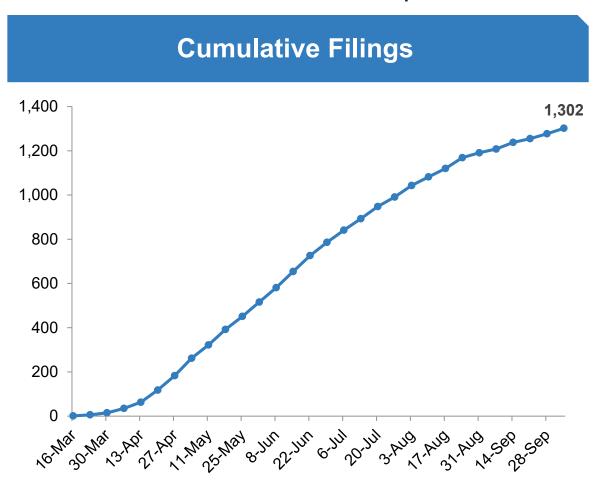
Regardless of scenario, retroactive attempts to include pandemics in BI causes bankruptcy

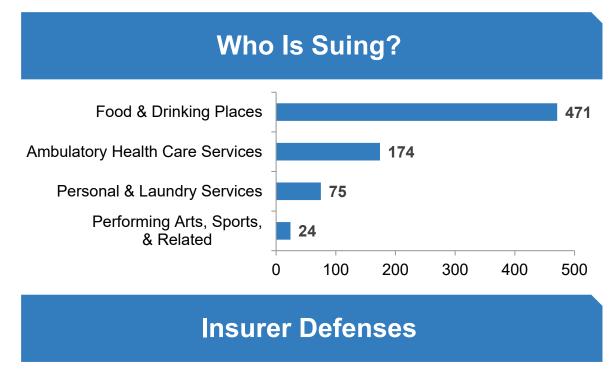




Policy wording: Insurers minimized risk

Insurers understood threat of pandemics well before most





- No physical damage
- Exclusion for loss due to virus or bacteria (2006)

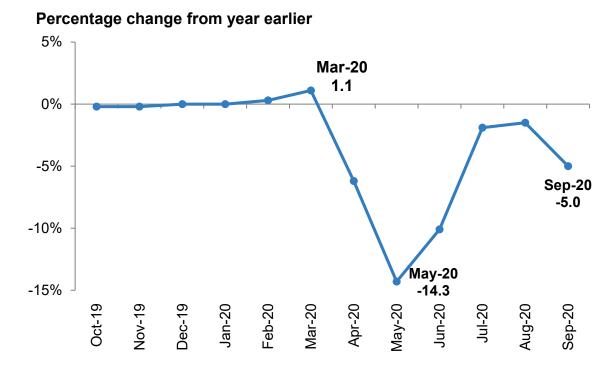
Pricing: Adjusting on the fly

Insurers reacted nimbly to fulfill regulatory needs

\$14B in Personal Auto Givebacks

In Millions \$9,610 **Dividends** Premium \$3,636 **Credits** \$8,724 \$4,390 Underwriting **Expense** \$1,639 First Half Second Half

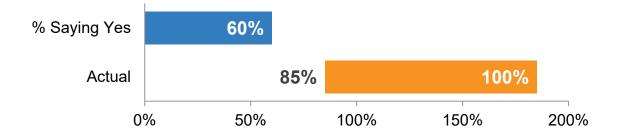
Consumer Price Index – Personal Auto



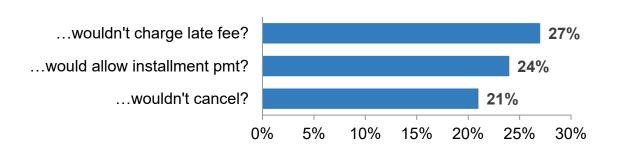
Marketing opportunities

Too few knew industry gave back billions, but telematics shone

Did you receive either refund or credit?

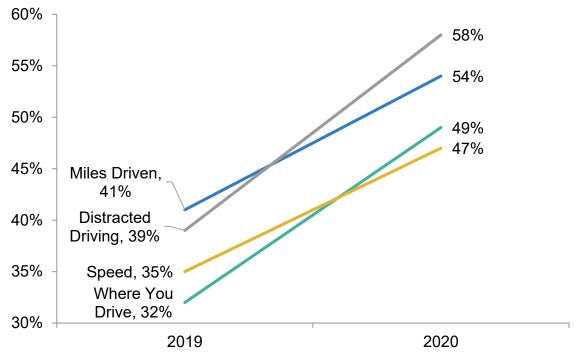


Did insurer tell you it...



Growing embrace of telematics

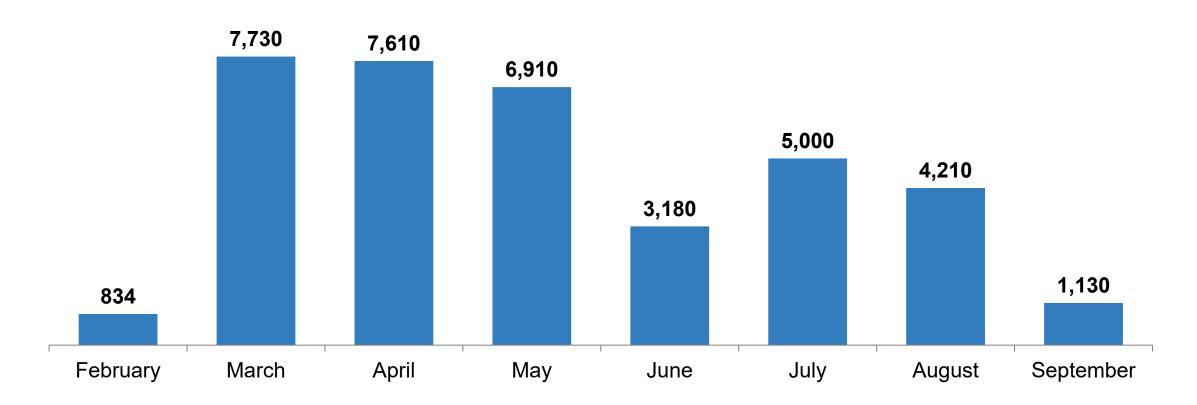
Percent comfortable with use in pricing





Market challenge: A surge in business interruption media coverage

Count of Stories Mentioning Business Interruption Insurance & COVID-19



Market challenge: An industry campaign





Insurers are keeping their promises to Main Street.



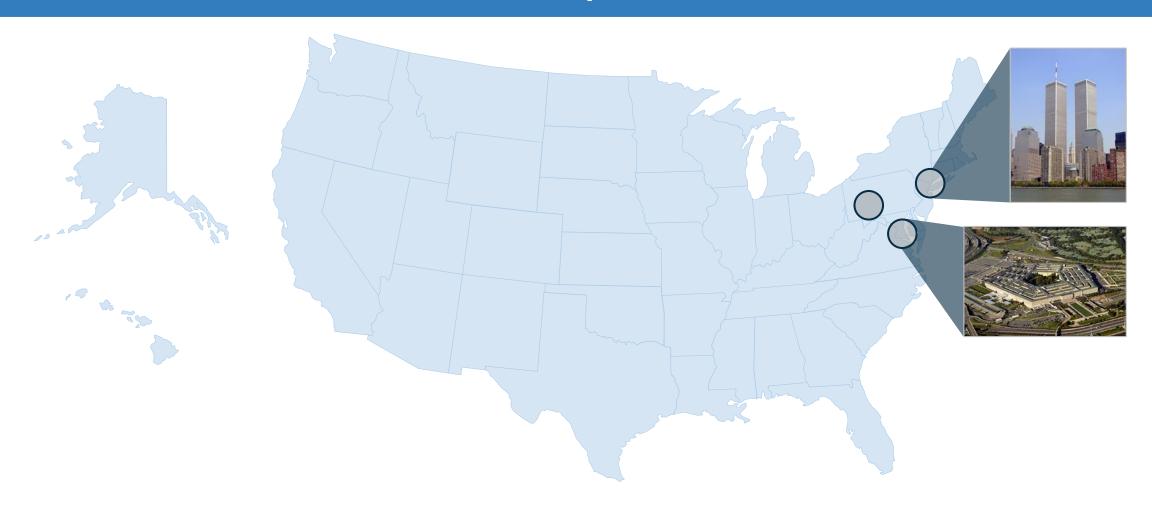
- The Future of American Insurance & Reinsurance (FAIR) campaign launched in May and has served as a source of education surrounding pivotal industry activity, including Congressional hearings, White House roundtables, state legislation, and media stories.
- With a separate website, valuable explanatory assets, stakeholder outreach, and digital promotions, this integrated campaign provides the Triple-I with a separate platform and voice to present information in a digestible, influential manner to key audiences.
- ▲ The campaign takes on overarching industry issues (i.e. business interruption) and emphasizes its essential role in supporting and rebuilding communities in these uncertain times.



www.fairinsure.org

Communications: Global pandemics are uninsurable

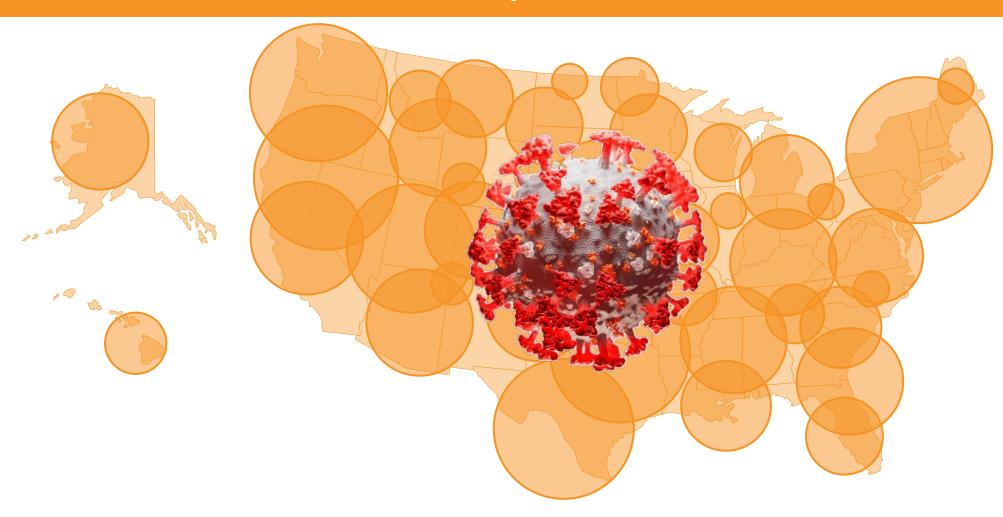
Economic Impact of 9/11





Communications: Global pandemics are uninsurable

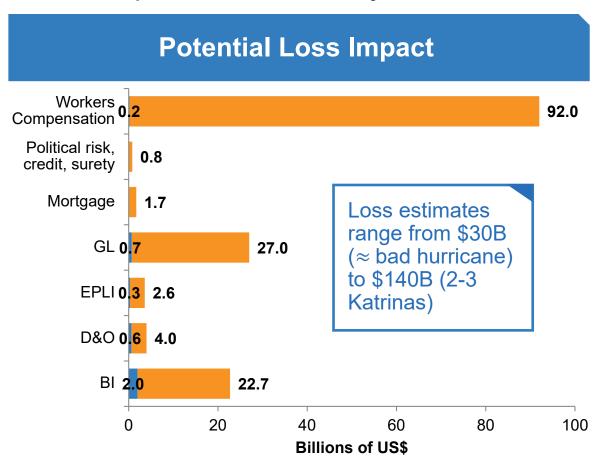
Economic Impact of Coronavirus





Settling claims: COVID-19's claims impact

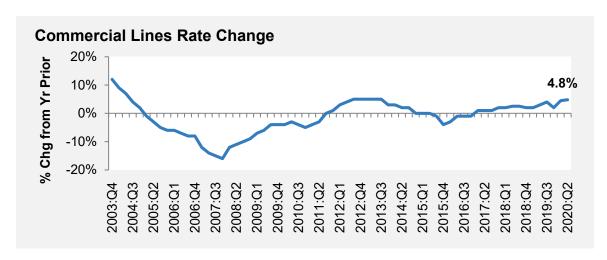
Losses spread across many lines, but amount is uncertain

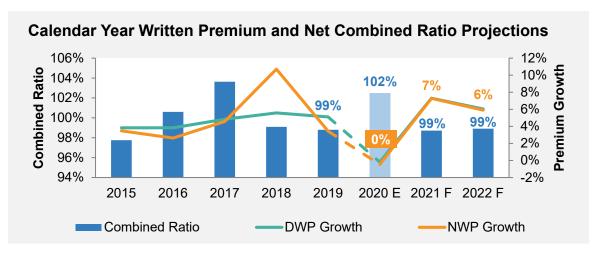


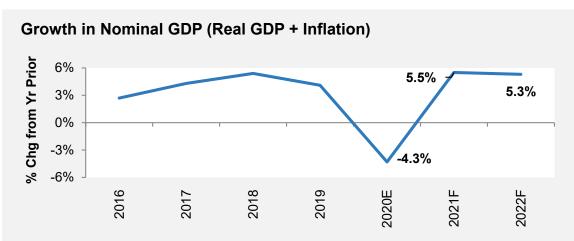
Industrywide Toll

- ▲ Lloyd's estimate (May, worldwide) \$107B
- ▲ Reported (through September 12, worldwide): \$22.4B
- Triple-I estimate: equivalent in US to a significant hurricane (\$10B \$50B)

A better place: Industry outlook







2020 Commentary

Overall premium projected to be flat. Underwriting result deteriorates.

- Pandemic and recession reduce exposure in personal auto, several commercial lines.
- · Rate increases make up for lower exposures somewhat.
- Tremendous uncertainty due to pandemic's impact on several lines.
- · We assume normal cat year, despite bleak hurricane forecast.

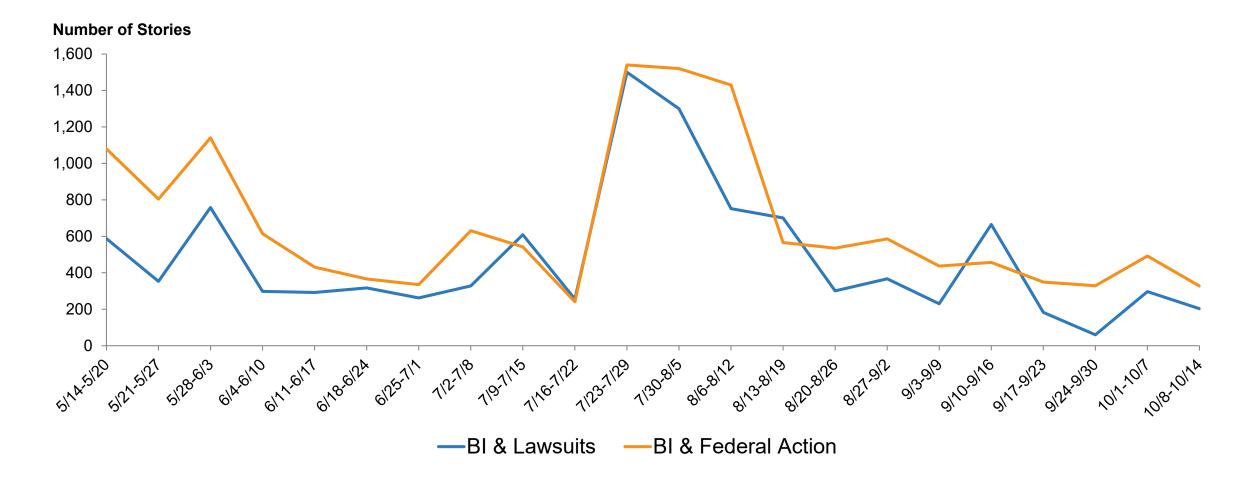




Data sources: NAIC data sourced through S&P Global Market Intelligence, MarketScout, Blue Chip Economic Indicators, Congressional Budget Office, PCS, Aon, Munich Re, Energy Information Agency, FRED (Federal Reserve Bank of St. Louis).

Analysis: Insurance Information Institute, Milliman.

A better place: Six months into COVID-19, news coverage discusses federal policy solution





Source: Meltwater.

A better place: FAIR guiding principles: A defined perspective on potential policy solutions

Given their universal scope, pandemics are largely uninsurable. Therefore, only the government has the financial capacity to provide the relief small and large businesses need to weather this crisis.

Proposed solutions must:

- ▲ Maintain the federal government as a primary provider of relief, reflecting the reality that pandemic risks are not privately insurable.
- ✓ Provide widely accessible relief payments to businesses in a fast and efficient manner once a pandemic is declared by the government, with minimal chance of abuse.
- ✓ Protect businesses from losses, and incentivize businesses to retain employees, without jeopardizing insurers' existing commitments.



America's Insurers: Stepping Up

for Customers, Communities, and Employees

The insurance industry is applying forward-thinking solutions to take care of its customers, communities, and employees during the COVID-19 crisis

Customers

Auto insurers have returned \$14 billion so far to customers' pockets around the country through premium relief

Community

Insurers have pledged
more than an estimated
\$280 million (according to
Ill/Insurance Industry
Charitable Foundation) in
donations to the national
and local organizations
fighting this pandemic on
the frontlines

Employees

Employing more than

2.8 million Americans,
Insurers are taking care
of their employees—
many pledging no
layoffs during the
ongoing crisis

Industry

Insurers are implementing innovative solutions to carrying out daily operations while respecting social distancing





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Thank you!

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