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Beyond the Point Estimate: How to Understand and Communicate Reserve Ranges and Variability	
How to Understand and Communicate Reserve Ranges	
and Variability	
September 2015	
September 2013	
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Why provide a range?	
Uncertainty in unpaid claims estimate	
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Management information and financial reporting	
Provide bounds for reasonable central estimates	
рме 2	
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Why provide a range?	
Current Environment	
Impetus for Change	
рие 3	

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Basic Range considerations			
Dasit Mange Consider actors			
Nature of the coverages, type of policy, changes in underwriting philosophy,			
changes in payment patterns, changes in loss costs due to external factors such as legal interpretations or medical costs, trends in inflation, expected reporting patterns, the credibility of the data, changes in underlying practices			
and processes, correlation among lines, variability, and inherent risks of the particular estimate.			
рис 4			
	7		
ASOPs			
ASOP 20 - Discounting of Property/Casualty Unpaid Claim Estimates			
<ul> <li>"The actuary should consider the uncertainty in the discounted unpaid claim estimate when determining a range of estimates. The actuary should recognize that the uncertainty inherent in discounted unpaid</li> </ul>			
should recognize that the uncertainty inherent in discounted unpaid claim estimates generally is different from the uncertainty inherent in undiscounted unpaid claim estimates."			
ASOP 38 - Using Models Outside the Actuary's Area of Expertise (Property			
and Casualty)  "the actuary should consider the adequacy of the historical data in			
representing the range of reasonably expected outcomes consistent with current knowledge about the phenomena being analyzed."			
рис 5			
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ASOPs			
<ul> <li>ASOP 36- Statements of Actuarial Opinion Regarding Property/Casualty Loss and Loss Adjustment Expense Reserves</li> </ul>			
<ul> <li>"The actuary should consider a reserve to be reasonable if it is within a range of estimates that could be produced by an unpaid claim estimate</li> </ul>			
analysis"			
<ul> <li>"When developing unpaid claim estimates to evaluate the reasonableness of a reserve, the actuary may develop a point estimate, a range of estimates, or both."</li> </ul>			
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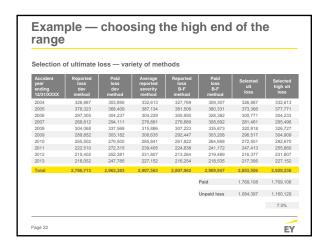
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ASOPs	
ASOP 43 - Property/Casualty Unpaid Claim Estimates	
<ul> <li>"In the case when the actuary specifies a range of estimates, the actuary should disclose the basis of the range provided, for example, a range of estimates of the intended measure (each of such estimates considered to</li> </ul>	
be a reasonable estimate on a stand-alone basis); a range representing a	
confidence interval within the range of outcomes produced by a particular model or models; or a range representing a confidence interval reflecting certain risks, such as process risk and parameter risk."	
micervarrenecting certain risks, such as process risk and parameter risk.	
рмс 7	
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ASOPs  ASOP 43 - Property/Casualty Unpaid Claim Estimates	
Actuarial Central Estimate	
<ul> <li>"An estimate that represents an expected value over the range of reasonably possible outcomes."</li> </ul>	
<ul> <li>"conceptual mean" rather than a "statistical mean the subcommittee felt that requiring that the entire range of all possible outcomes be</li> </ul>	
considered in the estimation of the mean is unrealistic."  "range of reasonably possible outcomes may not include all conceivable	
outcomes, as, for example, it would not include conceivable extreme events where the contribution of such events to an expected value is not	
reliably estimable."	
рмс 8	
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ASOPs  ASOP 43 - Property/Casualty Unpaid Claim Estimates	
<ul> <li>"when measuring the variability of an unpaid claim estimate covering</li> </ul>	
multiple components, consideration should be given to whether the components are independent of each other or whether they are correlated"	
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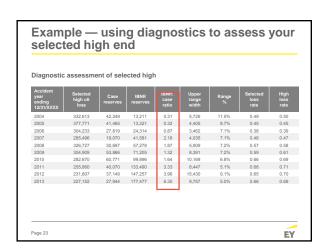
Statement of Actuarial Opinion	
<ul> <li>Reasonable, inadequate, excessive, qualified or no opinion</li> <li>RMAD</li> </ul>	
<ul> <li>Regulatory Guidance for 2014 includes the following: "When considering</li> </ul>	
significant risks and concluding if RMAD exists, the Appointed Actuary should consider the materiality standard in relation to the range of	
reasonable estimates and the carried reserves. For example, RMAD should likely exist when the sum of the materiality standard plus the	
carried reserves is within the range of reasonable estimates."	
NAIC instructions and COPLFR  NAIC "An arbibit or amount in showing the above in the Astrophy's	
<ul> <li>NAIC - "An exhibit or appendix showing the change in the Actuary's estimates from the prior actuarial report"</li> </ul>	
<ul> <li>COPLFR suggests - "Exhibit(s) and discussion related to material changes in the range of estimates from the prior year (if a range is included in the</li> </ul>	
Actuarial Report), if meaningful and practical, including discussion of any material expansion or contraction of the range relative to the prior	
year.	
рмс 10	
	7
Actuarial Opinion Summary  COPLER states	-
<ul> <li>Items 5 (A) through 5 (D) in the Instructions clarify that there is no</li> </ul>	
requirement to produce both a range and a point estimate. However, the reserve estimates presented in the AOS must follow the actuary's analysis	-
(i.e., if an actuary prepares both a point estimate and a range in the analysis, then both the point estimate and the range must be disclosed in	
the AOS).	
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Thank you	
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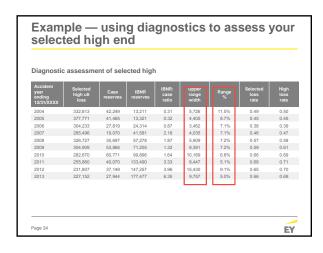
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Tonic 2 – Reserve Ranges –	
Topic 2 – Reserve Ranges – Audiences and Deterministic	
Approaches	
Heidi Sullivan, FCAS, MAAA Ernst & Young, LLP	
Building a better welling world	
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Background — uses for reserve ranges	
► Insurance company management — may aid in decision of what	
reserve to book  Statement of actuarial opinion and actuarial opinion summary	
► SEC filings — reliability of current earnings	
► Risk management and capital modeling — scenario-testing and	
worst-case scenarios  Mergers and acquisitions — reliability of current earnings, profitability,	
ranges of future outcomes	
<ul> <li>Audits and statutory examinations — testing of management's best estimate</li> </ul>	
➤ Rating agencies — assess reserve variability	
Page 14 EY	
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Discussion Question	
When have you used a reserve range in your line of work,	
who was the audience, and what purpose did it serve?	-
Page 15	

Deterministic approaches to setting reserve ranges	
➤ Standard percentage	
<ul><li>Range formed via a variety of methods</li><li>Range formed by varying assumptions</li></ul>	
Page 16 EY	
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Standard percentage	
▶ Examples:	
<ul> <li>Personal auto, homeowners +/-5%</li> <li>Commercial auto, workers' compensation +/-7.5%</li> <li>General liability +/-10%</li> </ul>	
<ul> <li>Products liability, medical malpractice +/-15%</li> <li>Construction defect, asbestos and environmental exposures +/-25%</li> </ul>	-
<ul> <li>A judgmental selection potentially based on:</li> <li>The credibility of the loss volume</li> <li>Variability of the historical results</li> </ul>	
Projected Incurred But Not Reported (IBNR)/case ratio for recent years (higher ratio — wider range)     Size of loss reserve relative to the company's surplus	
➤ May be tested using diagnostics — aiding in the disclosure requirement	
Page 17 EY	
Range formed via a variety of methods	
▶ Use a variety of projection methods such as the paid and incurred	
loss development methods, paid and incurred Bornhuetter-Ferguson (B-F) methods, IBNR/case development method, frequency-severity methods, etc.	
Judgmentally select a high and low estimate for each year based on the indications from each method	
► Use diagnostics as a sanity check ► Does the low estimate imply negative IBNR?	
For older years, is the percentage width of the range wider while the dollar width is narrower?	
<ul> <li>Does the high estimate yield IBNR-to-case ratios that seem unreasonably high?</li> <li>Do the resulting high and low loss rates make sense?</li> </ul>	
Page 18	

Range formed by varying assumptions	
▶ Range formed by varying assumptions	
<ul> <li>Loss Development Factors (LDF) selections, in particular tail assumptions</li> </ul>	
<ul> <li>B-F initial expected loss ratio</li> <li>Risk of a compounding effect of extreme assumptions</li> </ul>	-
Could be time consuming	
Page 19 EY	
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Discussion Questions	
What methods have you used in your line of work?	
For those who have used a standard percentage, what did you base your decision on?	
Page 20 EY	
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Approaches to setting reserve ranges Illustrative example	
Approaches to setting reserve ranges Illustrative example	

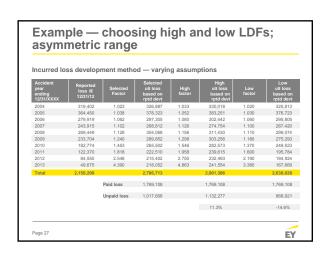






Diagnostic	assessme	ent of sele	cted high	1				
Accident year ending 12/31/XXXX	Selected high ult loss	Case reserves	IBNR reserves	IBNR: case ratio	Upper range width	Range %	Selected loss rate	High loss rate
2004	332,613	42,249	13,211	0.31	5,726	11.5%	0.49	0.50
2005	377,771	41,465	13,321	0.32	4,405	8.7%	0.45	0.45
2006	304,233	27,819	24,314	0.87	3,462	7.1%	0.38	0.39
2007	285,496	19,070	41,581	2.18	4,035	7.1%	0.46	0.47
2008	326,727	30,697	57,278	1.87	5,909	7.2%	0.57	0.58
2009	304,909	53,866	71,205	1.32	8,391	7.2%	0.59	0.61
2010	282,670	60,771	99,896	1.64	10,169	6.8%	0.66	0.69
2011	255,860	40,070	133,490	3.33	8,447	5.1%	0.68	0.71
2012	231,807	37,149	147,257	3.96	15,430	9.1%	0.65	0.70
2013	227,152	27,944	177,477	6.35	9,757	5.0%	0.66	0.69

Incurred Io	es ano <sub>-</sub> to.	ane facto	rs — varı	ina seei	ımntions			
incurred to					<u> </u>			
	12-24	24-36	36-48	48-60	60-72	72-84	84-96	96-108
2004	2.354	1.322	1.235	1.169	1.154	1.059	1.024	1.028
2005	1.684	1.425	1.355	1.154	1.256	.0997	1.043	1.022
2006	1.707	1.469	1.283	1.346	1.058	1.008	1.046	
2007	1.733	1.455	1.472	1.118	1.040	1.040		
2008	2.046	1.445	1.170	1.146	1.085			
2009	1.763	1.391	1.135	1.216		LDF op	tions:	
2010	1.585	1.381	1.215			▶ Pro	prietary LDFs	(other
2011	1.500	1.329				stat	e/line of busing	ness)
2012	1.545					► Indi	ustry or comp	etitor LDFs
St Av	1.768	1.402	1.267	1.191	1.119	1.026	1.038	1.025
Wtd Av	1.762	1.401	1.260	1.188	1.123	1.024	1.037	1.025
LAST 3 St Av	1.543	1.367	1.174	1.160	1.061	1.015	1.038	
Last 3 Wtd A	1 545	1.370	1 172	1 159	1.062	1.012	1.037	
St x Hi/Lo	1.723	1.404	1.252	1.171	1.099	1.024	1.043	
High	1.768	1.404	1.267	1.191	1.123	1.026	1.043	1.027
Select	1.723	1.401	1.252	1.171	1.099	1.024	1.038	1.023
Low	1.543	1.367	1.172	1.159	1.061	1.012	1.037	1.022
	1.040	1.007	1.172	1.100	1.001	1.012	1.001	1.022



Bornhue	tter-Fergu	ison me	thods —	- varying	assump	tions			
Accident year ending 12/31/XXXX	Preliminary loss cost	2.0% trend to 12/31/12	Trended loss cost	Selected loss cost	% unrptd	Ult loss based on rptd B-F	High loss cost	High % unrptd	High ult loss based o rotd B-F
2004	0.472	1.195	0.564	0.547	2%	327.769	0.594	3%	332,160
2005	0.448	1.172	0.525	0.558	4%	381.506	0.605	5%	389.216
2006	0.384	1.149	0.442	0.569	6%	305.950	0.617	7%	315.89
2007	0.459	1.126	0.517	0.580	9%	276.889	0.630	11%	287.29
2008	0.572	1.104	0.632	0.592	11%	307.223	0.642	13%	317.994
2009	0.590	1.082	0.639	0.604	19%	292.447	0.655	23%	309,195
2010	0.661	1.061	0.702	0.616	31%	261.822	0.668	35%	280.02
2011	0.683	1.040	0.710	0.628	45%	224.838	0.682	49%	243.29
2012	0.707	1.020	0.721	0.641	61%	213.264	0.695	64%	230.89
2013	0.706	1.000	0.706	0.653	77%	216,254	0.709	79%	235,675
Total					Total	2,807,962			2,941,647
	All Yr		0.587						
		x Hi/Lo	0.624		Paid	1,769,108			1,769,10
	4 Yr V	Vtd	0.709						
					Unpaid	1,038,854			1,172,540
	Selec	ted	0.653						12.9%
	Hale	!	0.700						12.9%
	High:	select	0.709						12.070

