Commercial Lines - A Potpourri of Reserving Issues

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Presented By:

Kim Piersol, FCAS, MAAA Consulting Actuary, Huggins Actuarial Services, Inc.



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Backward Recursive Method



Something's Not Quite Right Open Case IBNR/ AY Claims Beserves IBNR Case 1998 12 808,509 1,096,384 136% 1999 8 2,309,683 1,655,406 72% 2000 19 1,544,035 2,088,573 132% 2001 9 515,640 1,622,146 312% 2002 10 846,627 1,478,367 175% 2003 13 1,145,788 1,644,929 144% 2004 4 238,029 1,075,759 452%

Characteristics

- > IBNR (supplemental) projection based upon historical case reserve development
- Development factor applied to the case reserve ONLY
- > Resultant IBNR (supplemental) independent of losses paid or incurred to date
- > Forward looking
- Requires intimate knowledge of claims department case reserving practices and consistency



Applicable Lines of Business

- Claims-made policies:
 - Medical professional
 - Non-medical professional
 - Directors & officers
- ➤ Workers' compensation (AYs X-3 and prior)
- Occurrence policies on a report year basis (when coupled with a "Pure IBNR" projection method)



The Backward Recursive Formula

$$Dk = (Rk * D(k-1)) + Pk$$



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Dk is the development factor which, when applied to the case reserve at age k, projects the case reserve to a fully developed, ultimate basis

Pk is the proportion of case reserve of age k which will be paid by age k+1

 \mbox{Rk} is the ratio of case reserve at age k+1 to the case reserve at age \mbox{k}



The Backward Recursive Formula – Dk

Dk = (Rk * D(k-1)) + Pk

- If case reserves are always exactly adequate, Dk will always = 1.00 and the sum of Rk + Pk will always = 1.00
- ➤ If case reserves are always inadequate (e.g. "stair-stepping"), Dk will always > 1.00 and the sum of Rk + Pk will always > 1.00
- ➤ If case reserves are always redundant (yeah, sure) Dk will always < 1.00 and the sum of Rk + Pk will always < 1.00



| Loss Developm | ent | | | | | |
|-----------------|-------|----|----|----|----|-----|
| Year | 12 | 24 | 36 | 48 | 60 | ULT |
| X-4 | 20 | 50 | 65 | 75 | 85 | 100 |
| X-3 | 20 | 50 | 65 | 75 | | 100 |
| X-2 | 20 | 50 | 65 | | | 100 |
| X-1 | 20 | 50 | | | | 100 |
| × | 40 | | | | | 200 |
| red Loss Develo | pment | | | | | |
| Year | 12 | 24 | 36 | 48 | 60 | ULT |
| X-4 | 50 | 75 | 85 | 90 | 95 | 100 |
| X-3 | 50 | 75 | 85 | 90 | | 100 |
| X-2 | 50 | 75 | 85 | | | 100 |
| X-1 | 50 | 75 | | | | 100 |
| x | 50 | | | | | 100 |

| | | | Recursiv | | P.C | |
|---------------|-------|-------|----------|-------|--------|-----|
| Case Reserves | | | | | | |
| Year | 12 | 24 | 36 | 48 | 60 | ULT |
| X-4 | 30 | 25 | 20 | 15 | 10 | 0 |
| X-3 | 30 | 25 | 20 | 15 | | |
| X-2 | 30 | 25 | 20 | | | |
| X-1 | 30 | 25 | | | | |
| x | 10 | | | | | |
| Rk Ratio | | | | | | |
| Year | 24/12 | 36/24 | 48/36 | 60/48 | Ult/60 | |
| X-4 | 0.83 | 0.80 | 0.75 | 0.67 | 0 | |
| X-3 | 0.83 | 0.80 | 0.75 | | | |
| X-2 | 0.83 | 0.80 | | | | |
| X-1 | 0.83 | | | | | |
| Chosen | 0.83 | 0.80 | 0.75 | 0.67 | 0.00 | |

| Ult/60 |
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Backward Recursive Example

| Projection of Ultimate Lo | esses | | | | |
|--|----------|------|------|------|------|
| AY | <u>x</u> | X-1 | X-2 | X-3 | X-4 |
| Cumulative Development Factor Dk = (Rk * D(k-1))+Pk | 2.67 | 2.00 | 1.75 | 1.67 | 1.50 |
| Case | 10 | 25 | 20 | 15 | 10 |
| Case + IBNR | 26.67 | 50 | 35 | 25 | 15 |
| Paid | 40 | 50 | 65 | 75 | 85 |
| Ultimate | 66.67 | 100 | 100 | 100 | 100 |



What are the advantages of using the Backward Recursive Method?



Why do we like the Backward Recursive Method?

- > Intuitive appeal and ease of communication
- > Lack of "Pure IBNR" claims reduces uncertainty
- Loss development is solely a function of case reserve adequacy (not affected by changes in claims settlement/termination timing)
- Produces cosmetically appealing IBNR/case reserve ratios by AY on Schedule P (avoids nonsensical implied ultimates)
- Method requires continuous communications between actuarial & claims. You must get inside the claims adjustors head



What don't we like about the Backward Recursive Method?

- > Diminishing case reserve base makes Pk and Rk ratios more fortuitous and less stable
- Selection of the "tail factor" can be highly subjective, e.g. workers' compensation losses could be paid out over 50 years or more
- Selected Pk and Rk ratios are highly leveraged...much judgment may be involved to prevent "hyper-development" or unexplainable "reversals"
- Change in case reserving philosophies and settlement practices will dramatically negate benefits of the method



"Try it, you'll like it"

Reluctance of actuaries to consider use of the Backward Recursive method, even on claimsmade business. At least try it - no Alka-Seltzer needed

