### 2016 CAS Annual Meeting Orlando, FL

#### Update on BCRM / BCAR

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#### Rating Methodology 2017



- Impetus for Change
- Building Block Approach
- Rating Implications
- Comment Feedback
- PC BCAR Changes Under Consideration
- Questions

### Impetus for Change



- Transparency & consistency
- A move towards best practices
- A way to integrate new tools
  - Application of BCAR

#### An Updated BCRM



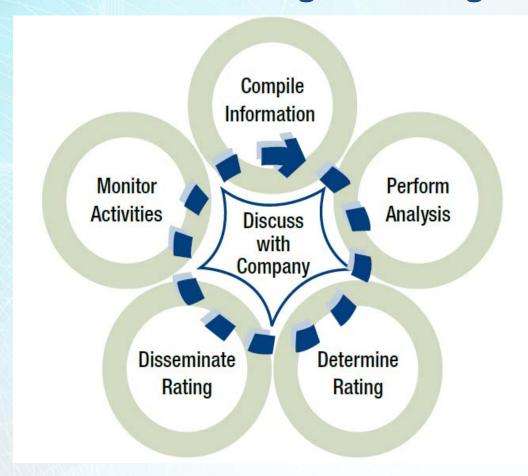
The BCRM will be the key source document for deriving ratings

- Issuer Credit Ratings
- Financial Strength Ratings
- Issue Credit Ratings

#### An Updated BCRM



#### Not a fundamental change to rating analysis



### An Updated BCRM



### The BCRM is being updated but the fundamental rating drivers will remain the same

- Balance sheet strength
- Operating performance
- Business profile
- Enterprise risk management

#### The Building Block Approach



- The building blocks themselves will remain the same
- Components of the building blocks are currently being reviewed

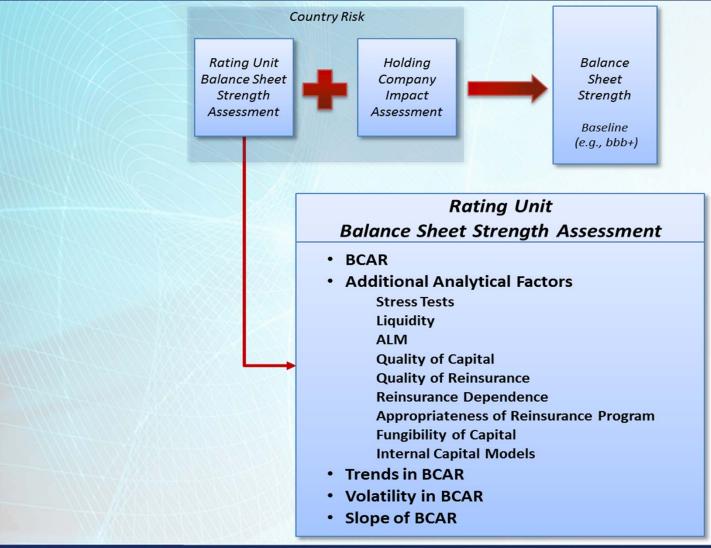
A.M. Best's Rating Process





- Rating unit balance sheet strength assessment
  - BCAR
  - Internal capital models
  - Other qualitative and quantitative factors
- Holding company impact
- Country risk impact





#### Stochastic Based BCAR



Best's Capital Adequacy Ratio (BCAR) is a comprehensive quantitative tool that evaluates many of the risks to the balance sheet simultaneously and generates an overall estimate of the required level of capital to support those risks and compares it with available capital

BCAR is a <u>key</u> tool in the assessment of balance sheet strength

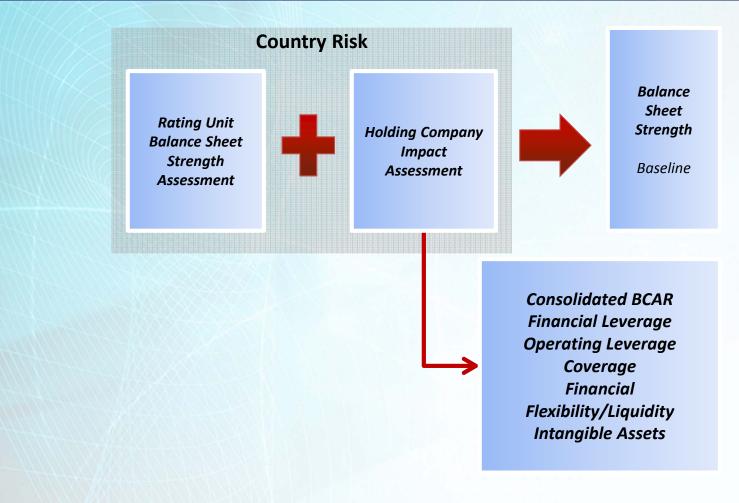
- Not the sole determinant of balance sheet strength
- Not the sole determinant of the rating

### Summary of Changes



- New Calculation of BCAR
  - Formula change
  - Difference between Available Capital and Required Capital, as a ratio to Available Capital
  - Better alignment with risk appetite/tolerance statements







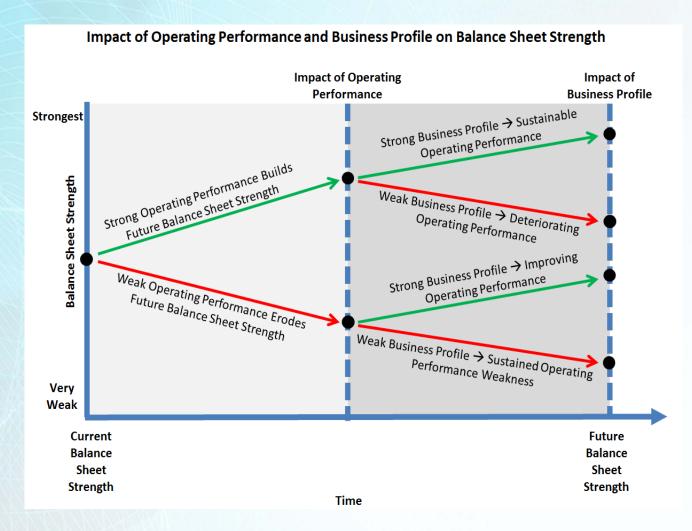
			Holding Compar	ny			
ᄩ		Positive	Neutral	Negative	<b>Very Negative</b>		
Unit	Strongest	Strongest	Strongest	Very Strong	Adequate		
Lead Rating	<b>Very Strong</b>	Strongest	Very Strong	Strong	Weak		
	Strong	Very Strong	Strong	Adequate	Very Weak		
	<b>Adequate</b>	Strong	Adequate	Weak	Very Weak		
	Weak	Adequate	Weak	Very Weak	Very Weak		
	Very Weak	Weak	Very Weak	Very Weak	Very Weak		



t Assessmen	Company)
<b>Balance Sheet</b>	Unit/ Holding
ombined	(Rating

	Country Risk Tier											
	CRT-1	CRT-2	CRT-3	CRT-4	CRT-5							
Strongest	a+/a	a+/a	a/a-	a-/bbb+	bbb+/bbb							
Very Strong	a/a-	a/a-	a-/bbb+	bbb+/bbb	bbb/bbb-							
Strong	a-/bbb+	a-/bbb+	bbb+/bbb/bbb-	bbb/bbb-/bb+	bbb-/bb+/bb							
Adequate	bbb+/bbb/bbb-	bbb+/bbb/bbb-	bbb-/bb+/bb	bb+/bb/bb-	bb-/b+/b							
Weak	bb+/bb/bb- bb+/bb/bb-		bb-/b+/b	b+/b/b-	b/b-/ccc+							
Very Weak	b+ and below	b+ and below	b- and below	ccc+ and below	ccc and below							





# The Building Block Approach Recap: Operating Performance



- Underwriting performance
- Investment performance
- Total operating earnings
- Prospective financial forecasts
- Other considerations
- Unique to LOB, region of operation, structure

# The Building Block Approach Recap: Operating Performance



Depending on a company's operating performance, the baseline can be adjusted up or down

- Using appropriate benchmark
- Looking at level, trend and volatility

Operating Performance Assessment	Adjustment (Notches)	Key Operating Performance Characteristics
Very Strong	+2	Historical operating performance is exceptionally strong and consistent. Trends are positive and prospective operating performance is expected to be exceptionally strong. Volatility of key metrics is low.
Strong	+1	Historical operating performance is strong and consistent. Trends are neutral/slightly positive and prospective operating performance is expected to be strong. Volatility of key metrics is low to moderate.
Adequate	0	Historical operating performance and trends are neutral. Prospective operating performance is expected to be neutral. Volatility of key metrics is moderate.
Weak	-1	Historical operating performance is poor. Trends are neutral/slightly negative and prospective operating performance is expected to be poor. Volatility of key metrics is high.
Very Weak	-2/3	Historical operating performance is very poor. Trends are negative and prospective operating performance is expected to be very poor. Volatility of key metrics is high.

## The Building Block Approach Recap: Business Profile



#### Review key areas including:

Sub-Assessment	Positive	Neutral	Negative		
Product/Geographic Concentration	Significant diversification of product line /geographies	Moderate diversification of product lines / geographies	Insufficient diversification of product lines / geographies		
Market Position	Increase profitable market share at a sustainable rate	Sustain profitable market share	Unable to sustain profitable market share		
Pricing Sophistication & Data Quality	Provides Competitive Advantage		Lack of sophistication creates disadvantage		
Product Risk	Low Risk Offerings	Average Risk Offerings	High Risk Offerings		
Degree of Competition	Low Competition	Average Competition	High Competition		
Management Quality	Consistently achieves forecasts & targets	Occasionally falls short of forecasts & targets	Provides unreliable forecasts & targets  Very High or Significantly Increased		
Regulatory, Event & Market Risks	Very Low or Significantly Reduced	Moderate and Stable			
Distribution Channels	Created a significant competitive advantage thru distribution channels	Has not created a significant competitive advantage thru distribution channels	Faces a significant competitive disadvantage with regards to distribution		

# The Building Block Approach Recap: Business Profile



- Sub-assessments are qualitatively combined by analyst into a single business profile assessment
- Ultimate "weights" of each sub-assessment will vary depending on which metrics will have biggest impact on future financial strength

Business Profile Assessment	Adjustment (Notches)	Key Characteristics of Business Profile
Very Favorable	+2	The company's market leadership position is unquestionable, demonstrated, and defensible with high brand recognition. Distribution is seen as a competitive advantage; business lines are non-correlated and generally lower risk. Its management capabilities and data management are very strong.
Favorable +1		The company is a market leader with strong business trends and good control over distribution. It has diversified operations in key markets that have high to moderate barriers to entry with low competition. It has a strong management team that is able to meet projections and utilize data effectively.
Neutral	0	The company is not a market leader, but is viewed as competitive in chosen markets. It has some concentration and/or limited control of distribution. It has moderate product risk but limited severity and frequency of loss. Its use of technology is evolving and its business spread of risk is adequate.
Limited	-1	The company has a lack of diversification in geographic and/or product lines; its control over distribution is limited and undifferentiated. It faces high/increasing competition with low barriers to entry and elevated product risk. Management is unable to utilize data effectively or consistently in business decisions.
Very Limited	-2	The company faces high competition and low barriers to entry. It has high concentration in commodity or higher-risk products with very limited geographic diversity. It has weak data management. Country risk may factor into its elevated business profile risks.

# The Building Block Approach Recap: ERM Analysis



- Analyst assessment of the overall risk management framework that is in place
- Analyst assessment of the rating unit's risk profile relative to its risk management capabilities
- Overall assessment of ERM
  - Evidence of use test, process changes
  - Performance under stressed environments

### The Building Block Approach Recap: ERM



- Analyst assessment of the overall risk management framework that is in place
- Analyst assessment of the rating unit's risk profile relative to its risk management capabilities
- Overall assessment of ERM
  - Evidence of use test, process changes
  - Performance under stressed environments

ERM Assessment	Adjustment (Notches)	Key Characteristics of ERM
Very Strong	+1	The insurer's ERM framework is sophisticated, time/stress tested and embedded across the enterprise. Risk management capabilities are excellent and are suitable for the risk profile of the company.
Adequate	0	The insurer's ERM framework is well developed and is adequate given the size and complexity of its operations. Risk management capabilities are good and are adequate for the risk profile of the company.
Weak	-1/2	The insurer's ERM framework is emerging and management is still developing formal risk protocols. Risk management capabilities are insufficient given the risk profile of the company.
Very Weak	-3/4	There is limited evidence of a formal ERM framework in place. Risk management capabilities contain severe deficiencies relative to the risk profile of the company.

### The Building Block Approach Recap: Comprehensive Adjustment



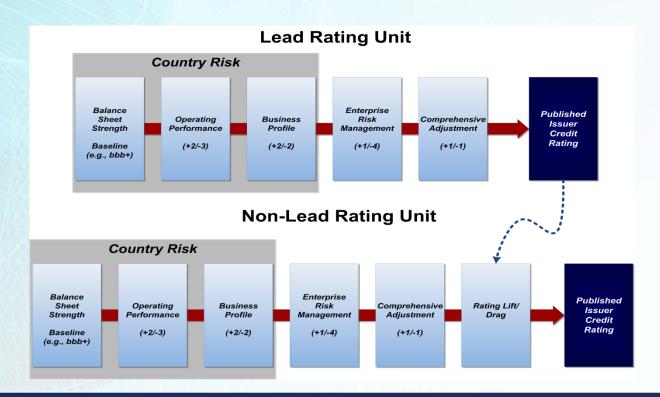
- Evaluation of key rating factors includes parameters which place limits on any one factor
- Recognizes a truly uncommon strength/weakness that is not captured through the rating process

Comprehensive Adjustment	Adjustment (Notches)	Key Characteristics				
Positive	+1	The company has uncommon strengths that exceed what has been captured throughout the rating process.				
None	0	The company's strengths and weaknesses have been accurately captured throughout the rating process.				
Negative -1		The company has uncommon weaknesses that exceed what has been captured throughout the rating process.				

## The Building Block Approach Recap: Lift/Drag



- A non-lead rating unit may be eligible for rating lift based on benefits it receives from being affiliated with the lead rating unit.
- Rating drag can also occur from negative impact of the lead rating unit on the non-lead unit.



#### Rating Implications



- BCRM is NOT a means to change ratings although some ratings may change
- Analyst will communicate any potential rating issues as they become apparent during comment period
- Ratings impacted will be placed under review at end of comment period
  - Need to be resolved within 6 months after under review

#### Rating Methodology 2017



- Released for initial comment period on March 10<sup>th</sup>, 2016
  - Understanding BCAR for U.S. Property/Casualty Insurers
  - Best's Credit Rating Methodology
- Comment period ended June 30<sup>th</sup>, 2016
- Next criteria releases in 2016 will contain the following:
  - Revised Understanding BCAR for U.S.
     Property/Casualty Insurers draft
  - Revised Best's Credit Rating Methodology
  - Initial draft of Understanding BCAR for U.S. and Canadian Life/Health Insurers
  - Initial draft of Understanding Universal BCAR

### Rating Methodology 2017



- New criteria procedures/methodology are expected to go live in late 2017
- However, timing will depend on the quantity and depth of comments received
- Received a substantial amount of comments during the initial comment period
- Revisions to the BCAR and the BCRM were recently completed

#### Comments



Type of Company (Dominant Business Line)	% of Comments Received
U.S. Property/Casualty	46.2%
Reinsurance	17.9%
International	12.8%
Non-Insurance	10.3%
Reinsurance Broker	7.7%
Other	5.1%

#### Official Comments



- Issued an update to the Call for Comment on May 5<sup>th</sup>
- Update was designed to encourage additional market feedback on use of models and understanding of BCRM
- Three specific questions were asked:
  - Do you fully understand the Building Block approach outlined in the BCRM and is it fully transparent?
  - Are there any parameters outlined for Balance Sheet Strength,
     Operating Performance, Business Profile, ERM, or Comprehensive Adjustment you disagree with?
  - What are your views on using VaR metrics for risk modeling in general? Do your views concerning the value of these metrics change as one goes out further into the tail (e.g. VaR 99.8 and 99.9)?

#### Official Comments



- Comments tended to focus on the BCAR
- BCRM generally seen as facilitating transparency though the building block approach
- Goal remains consistency and transparency
  - Currently considering areas where more visibility needed
  - Intend to add detail where questions have arisen

### Changes Under Consideration: ERM



- Making the ERM framework assessment more prominent/transparent via a redesign of the Risk Impact Worksheet (RIW)
  - Part I: ERM Framework
  - Part II: Risks
  - Part III: Overall ERM Assessment

### Changes Under Consideration: VaR



- Moving off of the tail
  - Issues of consistency and availability of data globally
  - Removing 99.8 and 99.9 and including lower probability tail events in ERM discussion
- Adding 99.6

	VaR Confidence Level (%)	BCAR	BCAR Assessment
	99.6	> 25 at 99.6	Strongest
1	99.6	> 10 at 99.6 & ≤ 25 at 99.6	Very Strong
	99.5	> 0 at 99.5 & 10 at 99.6	Strong
	99	> 0 at 99 & ≤ 0 at 99.5	Adequate
	95	> 0 at 95 & ≤ 0 at 99	Weak
	95	≤ 0 at 95	Very Weak

## Changes Under Consideration: Covariance Adjustment



- Reviewing the assumption that catastrophe risk is correlated to other risks
  - Moving the natural catastrophe (B8) under the square root

Net Required Capital = 
$$\sqrt{(B1)^2 + (B2)^2 + (B3)^2 + (.5 * B4)^2 + [(.5 * B4) + (B5)]^2 + (B6)^2 + (B8)^2} + (B7)$$

### Changes Under Consideration: Interest Rate Shocks



- Reviewing the assumption that an interest rate shock would occur at the same time as an equivalent tail event
  - Proposal is to hold constant the liquidity need (10% minimum) for interest rate shocks across the VaR levels

### Changes Under Consideration: Stochastic Modeling within the BCAR



- Moving to <u>stochastic-based factors</u> as opposed to conducting stochastic modeling within the BCAR model itself
  - Will provide more transparency
  - Allow the running of "what if" scenarios

### Changes Under Consideration: Stochastic Modeling within the BCAR



- Moving to <u>stochastic-based factors</u> as opposed to conducting stochastic modeling within the BCAR model itself
  - Assets:
    - Bonds (default risk)
    - Common Stocks (market risk)
    - Other assets already were stochastic based factors
  - Reserve Risk
  - Premium Risk
  - Reinsurance Credit Risk

### PC SRQ



#### **Bond Quality & Maturity SRQ question:**

3b.FIXED INCOME	DODTEOLIO	MALVEIS, Diese	o complete t	e following Q	Jality and N	Maturity Distribution	of All Bonde	wned	as of December 3		aaaa ahaw US Cay				ts, Subsidiaries,
and Affiliates of dollar amount of		<u>Amou</u>	ınt (\$000)	Book/Adjust	Risk Fa	actors	VaR 95	ers sh	ould be provided	<u>Require</u>	d Capital	<u>VaR 95</u>	er of bond is	ssuers asso	ciated with the
	t: 1	AAA	17,000	ung.	t: 1	AAA	0.00%			t: 1	AAA	0			
4	t: 1	AA+	16,000	h and the	t: 1	AA+	0.00%		Maturing in 5 Years Through	t: 1	AA+	0	Maturing in 20 Year	I	Total
N .	t: 1	AA	15,000	(03)	t: 1	AA	0.00%	ears 07)	5 rears inrougr (08)	t: 1	AA	0	(12)	(13)	(14)
N .	t: 1	AA-	14,000	Number	t: 1	AA-	0.08%		Amount	t: 1	AA-	11	Amount	Number	Amount
Rating (or e	t: 1	A+	13,000	of Issuers	t: 1	A+	0.25%	ssuers	(\$000)	t: 1	A+	33	(\$000)	of Issuers	(\$000)
1. AAA 2. AA+	t: 1	A	12,000		t: 1	A	0.33%			t: 1	Α	40			
3. AA	t: 1	A-	11,000		t: 1	A-	0.33%			t: 1	A-	46			
4. AA-	t: 1	BBB+	10,000							t: 1	BBB+	75			
5. A+ 6. A	t: 1	BBB	9,000		t: 1	BBB+	0.75%			t: 1	BBB	79 79			
7. A-					t: 1	BBB	0.88%			t: 1	BBB-	93			
8. BBB+	t: 1	BBB-	8,000		t: 1	BBB-	1.16%								
9. BBB	t: 1	BB+	7,000		t: 1	BB+	1.89%			t: 1	BB+	132			
10. BBB- 11. BB+	t: 1	BB	6,000		t: 1	BB	2.21%			t: 1	BB	133			
12. BB	t: 1	BB-	5,000		t: 1	BB-	4.35%			t: 1	BB-	218			
13. BB-	t: 1	B+orBorB-	4,000		t: 1	B+orBorB-	6.52%			t: 1	B+orBorB-	261			
14. B+ to B-	t: 1	CCCs	3,000		t: 1	CCCs	24.38%			t: 1	CCCs	731			
15. CCC+ to CCC- 16. CC to C	t: 1	CCsorCs	2,000		t: 1	CCsorCs	28.45%			t: 1	CCsorCs	569			
	t: 1	Ds	1,000		t: 1	Ds	32.51%			t: 1	Ds	325			
40.110.0		USGovts	20,000	XXX		_		XΧ		t: 1	USGovts	0		XXX	
19. Parents, Subsidi	t: 1	PSAs			t: 1	USGovts	0.00%			t: 1	PSAs	<u>0</u>			
20. All Other	t. 1	r JAS	<u>0</u>		t: 1	PSAs	100.00%					2,745			
21. TOTAL (Lines 1			173,000	Dala adala D. Da		- 41 in - 47 Only C	7.45. data at 15 47	2001				2,773			

<sup>\*</sup>Row 18 Column 14 Total should match typic annual statement Schedule D Part 1A Section 1 Line 1.7 Column 6 (divided by 1000).

<sup>\*\*</sup>Row 19 Column 14 Total should match NAIC annual statement Schedule D Part 1A Section 1 Line 8.7 Column 6 (divided by 1000).

<sup>\*\*\*</sup>Row 21 Column 14 Total should match NAIC annual statement Schedule D Part 1A Section 1 Line 9.7 Column 6 (divided by 1000).

## PC SRQ



#### **Bond Quality & Maturity SRQ question:**

3b.FIXED INCOME PORTFOLIO ANALYSIS: Please complete the following Quality and Maturity Distribution of All Bonds Owned as of December 31, 2013. Please show US Governments on line 18, and show Parents, Subsidiaries, and Affiliates on line 19. Dollar amounts should be stated at Book/Adjusted carrying values (in \$000s). Number of Issuers should be provided in whole numbers and represents the number of bond issuers associated with the dollar amount of bonds expiring at that maturity date and rating.

dollar amount of bonds expiring at that maturit	y date and ra	•								Require	ed Capital	<u>VaR 95</u>	
(01)	I	<u>Amou</u>	<u>int (\$000)</u>		Matur			<u>VaR 95</u>	Maturing in Ov	+. 2	AAA	0	
	t: 2	AAA	19,000	ars	3 Years T	t: 2	AAA	0.00%	10 Years Inrough 2	t: 2	AA+	9	tal
	t: 2	AA+	18,000	05) mber	(06) Amour	t: 2	AA+	0.05%	(10) Amount				4)
Rating (or equivalent to rating)	t: 2	AA	17,000	suers	1	t: 2	AA	0.10%	(\$000) o	t: 2	AA	1/	ount 00)
1. AAA	t: 2	AA-	16,000	ouore	(\$555	t: 2	AA-	0.24%	(\$330)	t: 2	AA-	38	
2. AA+		A+								t: 2	A+	80	
3. AA	t: 2		15,000			t: 2	A+	0.53%		t: 2	Α	94	<u> </u>
4. AA- 5. A+	t: 2	Α	14,000			t: 2	Α	0.67%		t: 2	A-	112	<u> </u>
6. A	t: 2	A-	13,000	$\vdash$		t: 2	A-	0.86%		• *			
7. A-	t: 2	BBB+	12,000			t: 2	BBB+	1.52%		t: 2	BBB+	182	
8. BBB+	t: 2	BBB	11,000			t· 2	BBB	1.75%		t: 2	BBB	193	
9. BBB	t: 2	BBB-	10,000	4	A	+. 2	BBB-	2.29%		t: 2	BBB-	229	<u> </u>
10. BBB- 11. BB+	t: 2	BB+	9,000	<u> </u>	<b>* *</b>	t: 2				t: 2	BB+	329	—
12. BB	t: 2	BB	8,000			t: 2	BB+	3.65%		t: 2	ВВ	339	
13. BB-	I		-			t: 2	BB	4.24%		t: 2	BB-	570	
14. B+ to B-	t: 2	BB-	7,000			t: 2	BB-	8.14%					
15. CCC+ to CCC-	t: 2	B+orBorB-	6,000			t: 2	B+orBorB-	11.91%		t: 2	B+orBorB-	715	
16. CC to C	t: 2	CCCs	5,000			t: 2	CCCs	37.13%		t: 2	CCCs	1,857	
17. D (in or near default) 18. U.S. Governments*	t: 2	CCsorCs	4,000	ΧХ						t: 2	CCsorCs	1,733	<u> </u>
19. Parents, Subsidiaries, & Affiliates**	t: 2	Ds	3,000	^^		t: 2	CCsorCs	43.32%		t: 2	Ds	1,485	_
20. All Other	t: 2	USGovts	22,000			t: 2	Ds	49.51%		t: 2	USGovts	0	
21. TOTAL (Lines 1 through 20)***	t: 2	PSAs				t: 2	USGovts	0.00%				-	
*Row 18 Column 14 Total should match NAIC annu	-	r JA3	<u>0</u>	1.7 (	Column 6 (div	t: 2	PSAs	100.00%		t: 2	PSAs	<u>0</u>	1
**Row 19 Column 14 Total should match NAIC annu			209,000	0.7	Solumin 6 (alv							7,980	

<sup>\*\*\*</sup>Row 21 Column 14 Total should match NAIC annual statement Schedule D Part 1A Section 1 Line 9.7 Column 6 (divided by 1000).

## PC SRQ



#### **Bond Quality & Maturity SRQ question:**

3b.FIXED INCOME PORTFOLIO ANALYSIS: Please complete the following Quality and Maturity Distribution of All Bonds Owned as of December 31, 2013. Please show US Governments on line 18, and show Parents, Subsidiaries, and Affiliates on line 19. Dollar amounts should be stated at Book/Adju

	dollar amount of bonds expiring at that maturity date and rating.		<u>Amount (\$000)</u>		ssuers snould			VaR 95	sents the num	Require	d Capital	VaR 95	
(04)			t: 4	AAA	23,000		+. 1	A A A			t: 4	AAA	0
(01)	Maturin 1 Year of		t: 4	AA+	22,000	ver 5 Years 5	t: 4	AAA	0.00%	over 20 Years			ŭ
N .	(02)	(03)	t: 4	AA	21,000	(07)	t: 4	AA+	0.15%	(11)	t: 4	AA+	33
	Amount	Number	1			Number	t: 4	AA	0.29%	Number	t: 4	AA	61
Rating (or equivalent to rating)	(\$000)	of Issuers	t: 4	AA-	20,000	of Issuers	t: 4	AA-	0.57%	of Issuers	t: 4	AA-	114
1. AAA			t: 4	A+	19,000		t: 4	Α+	1.12%		t: 4	A+	213
2. AA+			t: 4	Α	18,000								-
3. AA 4. AA-			t: 4	Α-	17,000		t: 4	Α	1.39%		t: 4	Α	250
5. A+			t: 4	BBB+	16,000		t: 4	A-	1.73%		t: 4	A-	294
6. A			I				t: 4	BBB+	2.97%		t: 4	BBB+	475
7. A-			t: 4	BBB	15,000		t: 4	BBB	3.39%		t: 4	BBB	509
8. BBB+			t: 4	BBB-	14,000		t: 4	BBB-	4.34%		t: 4	BBB-	608
9. BBB			t: 4	BB+	13,000							BB+	880
10. BBB- 11. BB+			t: 4	BB	12,000		t: 4	BB+	6.77%	<b>└</b>	t: 4		
12. BB			t: 4	BB-	11,000		t: 4	BB	7.75%		t: 4	BB	930
13. BB-			1		•		t: 4	BB-	14.18%		t: 4	BB-	1,560
14. B+ to B-			t: 4	B+orBorB-	10,000		t: 4	B+orBorB-	19.90%		t: 4	B+orBorB-	1,990
15. CCC+ to CCC-			t: 4	CCCs	9,000		t: 4	CCCs	46.09%		t: 4	CCCs	4,148
16. CC to C			t: 4	CCsorCs	8,000		. "						
17. D (in or near default)  18. U.S. Governments*		XXX	t: 4	Ds	7,000	XXX	t: 4	CCsorCs	53.77%	XXX	t: 4	CCsorCs	4,302
19. Parents, Subsidiaries, & Affiliates**		***	t: 4	USGovts	26,000	***	t: 4	Ds	61.45%	***	t: 4	Ds	4,302
20. All Other			1		•		t: 4	USGovts	0.00%		t: 4	USGovts	0
21. TOTAL (Lines 1 through 20)***			t: 4	PSAs	<u>0</u>		t: 4	PSAs	100.00%		t: 4	PSAs	0
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<sup>\*\*</sup>Row 19 Column 14 Total should match NAIC annual statement Schedule D Part 1A Section 1 Line 8.7 Column 6 (divided by 1000).

<sup>\*\*\*</sup>Row 21 Column 14 Total should match NAIC annual statement Schedule D Part 1A Section 1 Line 9.7 Column 6 (divided by 1000).

### Changes Under Consideration: Stochastic Based Factors - Bonds



		Bond Risk Facto	<u>rs</u>				
				Using P	/C Industry'	s Bond Mix	
	Percent of	Current		1			
	<u>Total</u>	<u>BCAR</u>	<u>VaR 95</u>	<u>VaR 99</u>	VaR 99.5	VaR 99.6	VaR 99.8
NAIC 1	82.2%	1.0%	0.6%	0.9%	1.0%	1.1%	1.2%
IVAIC I	<b>UZ.Z</b> /0	1.0/0	0.076	0.5/6	1.0/0	1.1/0	1.2/0
NAIC 2	13.7%	2.0%	3.3%	4.3%	4.6%	4.7%	5.0%
NAIC 3	2.2%	4.0%	9.9%	11.2%	11.6%	11.7%	12.1%
NAIC 4	1.4%	4.5%	20.9%	22.3%	22.8%	22.9%	23.4%
NAIC 4	1.4/0	7.5/0	20.3/0	22.3/0	22.0/0	22.3/0	23.4/0
NAIC 5	0.3%	10.0%	42.1%	42.4%	42.6%	42.7%	42.9%
NAIC 6	0.2%	30.0%	54.2%	54.6%	54.7%	54.8%	54.9%
Total (ex US Govt)	100.0%	1.3%	1.7%	2.1%	2.3%	2.4%	2.5%
Total (CX 03 dovt)	100.070	1.3/0	1.770	2.1/0	2.3/0	2.7/0	2.3/0

Repeat Process for VaR 99, VaR 99.5, VaR 99.6, VaR 99.8

# Changes Under Consideration: Stochastic Based Factors - Bonds



#### What-if Testing

INVESTMENT RISK (Testing)		Ana	alyst Adjusted	SRQ Amounts	3		
		Вос	k Value of Bo	nds Maturing	in:		
		1yr < M	3 yrs < M	5 yrs < M	10 yrs < M		
		and	and	and	and		
Bonds by Rating	1 yr or less	M <= 3 yrs	M <= 5 yrs	M <= 10 yrs	M <= 20 yrs	M > 20 yrs	
U.S. Government	100,000	105,000	102,000	90,000	40,000	20,000	
Global Rating AAA	90,000	95,000	98,000	85,000	30,000	19,000	
Global Rating AA+	80,000	85,000	88,000	80,000	20,000	18,000	
Global Rating AA	70,000	80,000	78,000	75,000	18,000	17,000	
Global Rating AA-	60,000	70,000	68,000	65,000	17,000	16,000	
Global Rating A+	50,000	60,000	58,000	60,000	16,000	15,000	
Global Rating A	40,000	50,000	48,000	55,000	15,000	14,000	
Global Rating A-	30,000	40,000	38,000	45,000	14,000	13,000	
Global Rating BBB+	20,000	30,000	28,000	35,000	12,000	12,000	
Global Rating BBB	10,000	20,000	18,000	25,000	10,000	11,000	
Global Rating BBB-	5,000	10,000	15,000	20,000	8,000	10,000	
Global Rating BB+	4,000	8,000	10,000	15,000	7,000	9,000	
Global Rating BB	3,000	6,000	9,000	10,000	6,000	8,000	
Global Rating BB-	2,000	5,000	7,000	8,000	5,000	7,000	
Global Rating B+, B, B-	1,000	4,000	5,000	7,000	4,000	6,000	
Global Rating CCC+, CCC, CCC-	1,000	3,000	3,000	5,000	3,000	5,000	
Global Rating CC to C	1,000	2,000	2,000	3,000	2,000	4,000	
Global Rating D (in/near default)	1,000	1,000	1,000	2,000	1,000	3,000	
Other Non Affiliated (Not Rated)	XXX	XXX	XXX	XXX	XXX	XXX	
<u>Affiliated</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
Total Bonds	568,000	674,000	676,000	685,000	228,000	207,000	

NAIC Class 1 is made up of AAA thru A-

### Changes Under Consideration: Stochastic Based Factors - Bonds



#### What-if Testing (cont'd)

Ħ	<>			>	<>					< Change in Required Capital Amount>						
	<u>Bonds</u>	<u>VaR 95</u>	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8	<u>VaR 95</u>	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8	VaR 95	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8
Ų	U.S. Government	0.0	0.0	0.0	0.0	0.0	0	0	0	0	0	0	0	0	0	0
	Class 1	0.7	1.0	1.2	1.2	1.4	13,776	21,586	24,814	25,871	29,175	-174,709	-277,272	-319,369	-332,634	-375,538
Ν	Class 2	4.2	5.3	5.8	5.9	6.3	12,606	15,994	17,249	17,586	18,794	-83,598	-106,942	-115,840	-118,218	-126,781
	Class 3	11.5	13.1	13.6	13.7	14.3	14,891	16,861	17,522	17,726	18,389	-22,263	-24,811	-25,707	-25,980	-26,852
	Class 4	23.6	25.0	25.5	25.6	26.0	6,365	6,745	6,873	6,909	7,026	-57,085	-60,712	-61,920	-62,267	-63,348
	Class 5	43.8	44.1	44.2	44.2	44.2	14,880	14,979	15,018	15,028	15,028	-10,849	-10,860	-10,863	-10,861	-10,861
	Class 6	53.4	53.7	53.9	53.9	54.0	4,803	4,834	4,847	4,850	4,859	4,645	4,676	4,688	4,692	4,701
	<u>Affiliated</u>	100.0	100.0	100.0	100.0	100.0	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Total Bonds	2.2	2.7	2.8	2.9	3.1	67,321	80,999	86,323	87,969	93,271	-343,859	-475,922	-529,010	-545,268	-598,679

### PC SRQ



#### Common Stock Beta SRQ Question:

#### I. ASSET SECTION (Continued)

3c.COMMON STOCK PORTFOLIO ANALYSIS: Please enter the "Beta" and the associated "R-Squared" of your company's publicly traded common stock portfolio as of December 31, 2013 (including publicly traded Parent, Subsidiary, and Affiliated common stock). The "Beta" represents the level of movement in the market value of common stocks owned relative to the stock market as a whole over a specified period of time. "R-Squared" measures how reliable the calculated "Beta" is.

The stock portfolio should be separated based upon the country of the exchange in which the stock is traded. If a stock is traded on exchanges in multiple countries, only include it in one of the countries. If the total market value of the common stocks that are traded in a particular country is less than 5% of the rating unit's total publicly traded common stock portfolio market value, then a response for that country is not required.

Please use the Aggregate Method to calculate the portfolio Beta based upon the specified index shown. The Aggregate Method portfolio Beta at year end is determined by a simple linear regression using 52 weeks of time weighted rates of return for the entire portfolio. When using the value of the publicly traded common stock portfolio in the calculation of the Beta, do not include the effects of any hedging on the portfolio. For companies that do not want the administrative expense of calculating the portfolio Beta, please enter a Beta of 1.50 and R-Squared of 1.00 along with the market value of the common stocks in that portfolio.

Publicly Traded Common Stocks				
(01)	(02)	(03)	(04)	(05)
	Market Value			Index
Location of Domestic Exchange	@12/31/2013			Used to Calculate
on which Common Stocks are Traded	(in \$000s)	Beta	R-Squared	Beta & R-Squared
United States of America				S&P 500
2. Canada				S&P/TSX Composite
United Kingdom				FT All Shares
4. Japan				TOPIX
Other (please specify)				Please specify:
6. Other (please specify)				Please specify:
7. Other (please specify)				Please specify:
8. TOTAL (Lines 1 through 7)		XXX	XXX	XXX

## Changes Under Consideration: <u>Stochastic Based Factors – Common Stocks</u>

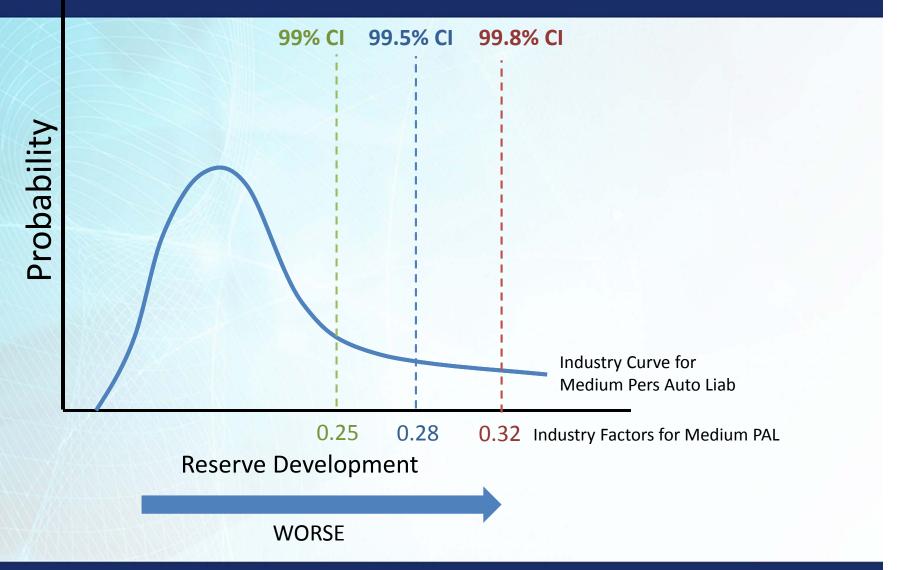


#### What-if Testing

		SRQ	SRQ		SRQ	SRQ											
	Common	Baseline	Adjusted	Selected	Baseline	Adjusted Se	elected	<	C	apital Fac	tors	>	<	Req	uired Capital	Amount	>
ň	Stocks (Public):	<u>Am ount</u>	<u>Am ount</u>	<u>Amount</u>	<u>Beta</u>	<u>Beta</u>	Beta	<u>VaR 95</u>	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8	<u>VaR 95</u>	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8
	United States	1,500,000	3,000,000	3,000,000	1.05	1.02	1.00	25.0	38.0	43.0	44.0	48.0	750,000	1,140,000	1,290,000	1,320,000	1,440,000
	Canada	200,000	400,000	400,000	1.10	1.05	1.00	27.0	41.0	46.0	47.0	50.0	108,000	164,000	184,000	188,000	200,000
	United Kingdom	200,000	400,000	400,000	0.90	0.95	1.00	26.0	39.0	45.0	46.0	51.0	104,000	156,000	180,000	184,000	204,000
	Japan	100,000	200,000	200,000	0.75	0.90	1.00	29.0	43.0	48.0	49.0	54.0	58,000	86,000	96,000	98,000	108,000
	Other	<u>0</u>	<u>o</u> \overline	<u>0</u>	1.00	1.00	1.00	<u>25.0</u>	39.0	<u>45.0</u>	46.0	<u>51.0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Total	2,000,000	4,000,000	4,000,000				25.5	38.7	43.8	44.8		1,020,000	1,546,000	1,750,000	1,790,000	1,952,000



- Create 4 Industry Curves of potential reserve development for each Sch P line of business – based on size of reserve
- Industry baseline factors correspond to the VaR levels on the curves
- Company size of reserve determines industry baseline factors for that line of business
- Now look at company case incurred LDF volatility relative to industry
- Adjust industry factors for company volatility/stability to get company specific factors



& BEST

N	ledium Re	serves	Average Stability						
	VaR 95	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8				
НО	0.242	0.364	0.412	0.426	0.475				
PAL	0.169	0.250	0.281	0.291	0.320				
CAL	0.194	0.289	0.326	0.338	0.373				
WC	0.223	0.334	0.377	0.390	0.430				
CMP	0.239	0.360	0.406	0.422	0.467				
MPL OCC	0.299	0.456	0.520	0.540	0.599				
MPL CM	0.251	0.381	0.432	0.448	0.497				
SP Liab	0.200	0.299	0.338	0.350	0.386				
OL OCC	0.283	0.430	0.487	0.507	0.560				
OL CM	0.288	0.438	0.497	0.516	0.573				
PROD OC	0.365	0.558	0.634	0.658	0.733				
PROD CM	0.289	0.441	0.501	0.519	0.578				
Prop	0.243	0.366	0.415	0.430	0.475				
PHYS	0.188	0.279	0.314	0.325	0.357				
F&S	0.252	0.381	0.433	0.448	0.496				
OTHER	0.206	0.307	0.346	0.359	0.396				
INTL	0.239	0.359	0.406	0.422	0.465				
REIN A	0.256	0.387	0.440	0.456	0.507				
REIN B	0.332	0.508	0.577	0.599	0.667				
REIN C	0.274	0.417	0.474	0.491	0.545				
WTY	0.188	0.279	0.314	0.326	0.358				

% BEST

Line of Business Thresholds									
	1	Net Loss and	d LA	E Reserv	ve Risk				
		S	ize	Category					
Schedule P Line	Very Small	S	mall		N	Леdiu	ım	Lar	ge
Homeowners/Farmowners	Under \$2M	\$2M	to	\$5M	\$5M	to	\$15M	Over	\$15M
Personal Auto Liability	Under \$5M	\$5M	to	\$15M	\$15M	to	\$50M	Over	\$50M
Commercial Auto Liability	Under \$3M	\$3M	to	\$7M	\$7M	to	\$20M	Over	\$20M
Workers Compensation	Under \$5M	\$5M	to	\$20M	\$20M	to	\$75M	Over	\$75M
Commercial Multiperil	Under \$4M	\$4M	to	\$10M	\$10M	to	\$20M	Over	\$20M
Medical Prof Liab - Occurrence	Under \$3M	\$3M	to	\$7M	\$7M	to	\$30M	Over	\$30M
Medical Prof Liab - Claims Made	Under \$4M	\$4M	to	\$15M	\$15M	to	\$50M	Over	\$50M
Special Liability	Under \$2M	\$2M	to	\$10M	\$10M	to	\$60M	Over	\$60M
Other Liability - Occurrence	Under \$4M	\$4M	to	\$12M	\$12M	to	\$40M	Over	\$40M
Other Liability - Claims Made	Under \$3M	\$3M	to	\$8M	\$8M	to	\$30M	Over	\$30M
Products Liability - Occurrence	Under \$3M	\$3M	to	\$7M	\$7M	to	\$20M	Over	\$20M
Products Liability - Claims Made	Under \$3M	\$3M	to	\$7M	\$7M	to	\$20M	Over	\$20M
Property	Under \$2M	\$2M	to	\$5M	\$5M	to	\$17M	Over	\$17M
Auto Physical Damage	Under \$2M	\$2M	to	\$5M	\$5M	to	\$17M	Over	\$17M
Fidelity & Surety / Guaranty	Under \$2M	\$2M	to	\$5M	\$5M	to	\$17M	Over	\$17M
Other	Under \$2M	\$2M	to	\$5M	\$5M	to	\$17M	Over	\$17M
International	Under \$4M	\$4M	to	\$10M	\$10M	to	\$20M	Over	\$20M
Reinsurance A	Under \$2M	\$2M	to	\$10M	\$10M	to	\$25M	Over	\$25M
Reinsurance B	Under \$5M	\$5M	to	\$20M	\$20M	to	\$100M	Over	\$100M
Reinsurance C	Under \$2M	\$2M	to	\$5M	\$5M	to	\$15M	Over	\$15M
Warranty	Under \$2M	\$2M	to	\$5M	\$5M	to	\$17M	Over	\$17M
									ļ

% BEST



#### Reserve stability/volatility

<u>Stable</u>		Cumulativ	e Case In	curred Lir	nk Ratios	
	12-24	<u>24-36</u>	<u>36-48</u>	<u>48-60</u>	60-72	72-84
2004	1.162	1.057	1.028	1.010	1.005	1.002
2005	1.158	1.055	1.026	1.010	1.004	1.002
2006	1.160	1.056	1.027	1.010	1.004	1.002
2007	1.172	1.059	1.025	1.009	1.003	1.002
2008	1.181	1.055	1.026	1.009	1.004	
2009	1.178	1.055	1.023	1.010		
2010	1.165	1.051	1.024			
2011	1.158	1.052				
2012	1.171					
All Yr Avg	1.167	1.055	1.025	1.010	1.004	1.002
Std Dev	0.0082	0.0023	0.0017	0.0005	0.0007	0.0001
CoV	0.0070	0.0022	0.0017	0.0005	0.0007	0.0001

Volotile		Cumulativ	n Cooo In	ourrad Liv	ak Dation	
<u>Volatile</u>	•	Cumulativ	e Case III	icurred Lii	ik Ralios	
	<u>12-24</u>	<u>24-36</u>	<u>36-48</u>	<u>48-60</u>	<u>60-72</u>	<u>72-84</u>
2004	1.345	1.040	1.100	1.109	1.038	1.009
2005	1.580	1.010	1.307	1.012	1.036	0.995
2006	1.598	1.043	1.023	1.021	1.015	0.998
2007	1.238	1.042	1.267	0.974	1.073	0.998
2008	1.014	1.365	0.998	1.003	1.094	
2009	1.452	1.027	1.013	1.006		
2010	1.165	1.097	1.010			
2011	1.147	1.011				
2012	1.112					
All Yr Avg	1.295	1.079	1.102	1.021	1.051	1.000
Std Dev	0.1986	0.1110	0.1211	0.0422	0.0283	0.0052
CoV	0.1534	0.1029	0.1099	0.0413	0.0269	0.0052

Coefficient of Variation (COV) = Std Dev / All Yr Avg
Company Adjustment Factor based on:
Company COV / Industry COV
0.70 <= Company Adjustment Factor <= 1.30



Reserve Capital Factors: Represent potential ultimate UNANTICIPATED adverse loss and LAE reserve development (discounted) using VaR metric

Industry Baseline Reserve Capital Factors

Ex. Medium PAL: 16.9%, 25.0%, 28.1%, 29.1%, 32.0%

X

Company Stability Factor

0.80 (based on company's case incurred LDFs)

#### Notes:

Reserves represent business exposed to in the past.

Deficiency factor represents expected deficiency.

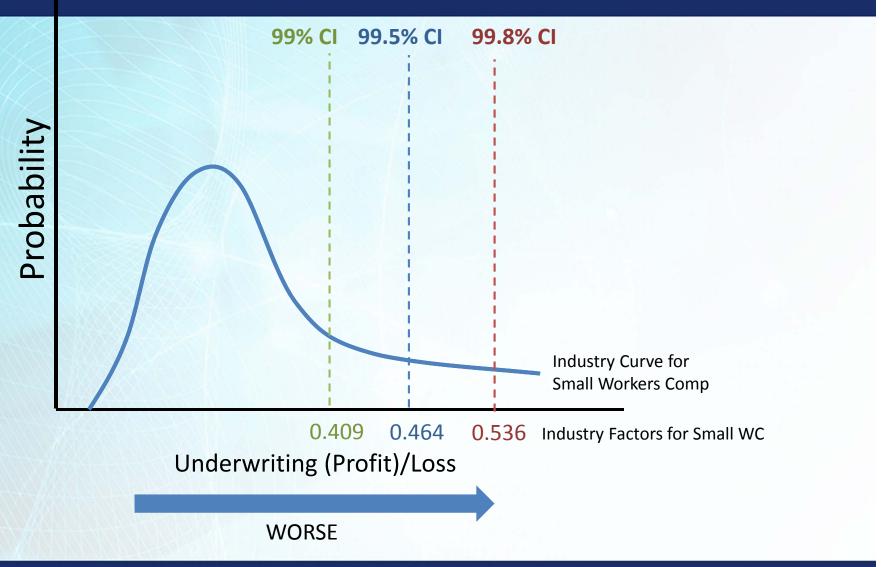
Reserves are discounted and net of reinsurance.

= Company Reserve Capital Factors

13.5%,20%,22.5%,23.3%,25.6%



- Create 4 Industry Curves of potential UW profit/loss for each Sch P line of business – based on size of NPW
- Industry baseline factors correspond to the VaR levels on the curves
- Company size of NPW determines industry baseline factors for that line of business
- Now look at company combined ratio relative to breakeven combined ratio
- Adjust industry factors for company profitability to get company specific factors



& BEST

	Small Prem	nium	Break Even Profitability						
·				Diodit 210					
	VaR 95	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8				
НО	0.281	0.427	0.485	0.503	0.559				
PAL	0.239	0.359	0.406	0.421	0.464				
CAL	0.248	0.374	0.425	0.440	0.490				
WC	0.270	0.409	0.464	0.483	0.536				
CMP	0.267	0.406	0.461	0.478	0.532				
MPL OCC	0.324	0.500	0.569	0.594	0.663				
MPL CM	0.307	0.471	0.537	0.557	0.620				
SP Liab	0.266	0.405	0.460	0.479	0.533				
OL OCC	0.286	0.438	0.498	0.518	0.578				
OL CM	0.311	0.477	0.543	0.564	0.630				
PROD OC	0.335	0.517	0.589	0.612	0.682				
PROD CM	0.315	0.485	0.553	0.573	0.639				
Prop	0.266	0.404	0.459	0.476	0.530				
PHYS	0.212	0.318	0.359	0.374	0.412				
F&S	0.266	0.404	0.459	0.477	0.531				
OTHER	0.257	0.390	0.443	0.459	0.509				
INTL	0.267	0.406	0.461	0.478	0.533				
REIN A	0.282	0.431	0.489	0.507	0.564				
REIN B	0.300	0.461	0.525	0.544	0.605				
REIN C	0.261	0.400	0.455	0.474	0.528				
WTY	0.221	0.332	0.376	0.389	0.431				

Line of Business Thresholds		Net Premiur	n Written Ri	sk				
		Size						
Schedule P Line	Very Small	Sma	all	N	1ediu	m	Larç	ge
Homeowners/Farmowners	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Personal Auto Liability	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Commercial Auto Liability	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Workers Compensation	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Commercial Multiperil	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Medical Prof Liab - Occurrence	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Medical Prof Liab - Claims Made	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Special Liability	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Other Liability - Occurrence	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Other Liability - Claims Made	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Products Liability - Occurrence	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Products Liability - Claims Made	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Property	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Auto Physical Damage	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Fidelity & Surety / Guaranty	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Other	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
International	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Reinsurance A	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Reinsurance B	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Reinsurance C	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M
Warranty	Under \$2M	\$2M to	\$10M	\$10M	to	\$30M	Over	\$30M



#### Profitability Adjustment based on most recent 3 years

	F	remiums Earne	
Years in Which	1	2	3
Premiums Were			
Earned and	Direct		
Losses Were Incurred	and Assumed	Ceded	Net (Cols. 1 - 2)
1. Prior	XXX	XXX	XXX
2. 2006	88,802	13,548	75,254
3. 2007	75,145	10,601	64,544
4. 2008	58,990	8,429	50,561
5. 2009	42,481	5,157	37,324
6. 2010	32,853	3,884	28,969
7. 2011	32,623	2,712	29,911
8. 2012	35,831	3,390	32,441
9. 2013	43,865	4,425	39,440
10. 2014	60,454	4,703	55,751
11. 2015	70,151	4,851	65,300
12. Totals	XXX	XXX	

### SCHEDULE P - PART 2D - WORKERS' COMPENSATION (EXCLUDING EXCESS WORKERS' COMPENSATION)

			<b>'</b>								,	
1.	Prior	50,162	40,459	33,019	29,430	29,005	27,981	28,280	27,098	27,204	27,477	
2.	2006	43,151	33,829	29,479	28,297	27,318	27,311	27,329	27,031	26,990	27,194	
3.	2007	XXX	49,112	40,272	39,601	38,373	37,792	37,072	36,493	37,295	37,548	
4.	2008	XXX	XXX	39,108	33 979	32,036	31,299	30,530	30,979	30,784	31,201	
5.	2009	XXX	XXX	XXX	32,839	31,828	31,269	30,123	29,997	29,980	29,892	
6.	2010	XXX	XXX	XXX	XXX	24,601	23,721	23,217	23,679	23,544	23,278	
7.	2011	XXX	XXX	XXX	XXX	XXX	23,059	23,010	23,935	23,215	23,383	
8.	2012	XXX	XXX	XXX	XXX	XXX	XXX	22,692	22,881	23,335	22.896	
9.	2013	XXX	XXX	XXX	XXX	XXX	XXX	XXX	25,905	26,510	26,030	
10.	2014	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	37,567	38,281	
11.	2015	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	41,449	
											· · · · · · · · · · · · · · · · · · ·	

3 yr AY avg L&DCC ratio = 66.1 = (66.0+68.7+63.5)/3

3 yr avg CY A&O ratio = 7.3

3 yr avg CY UW exp ratio = 26.3

Company combined ratio = 99.7 = (66.1+7.3+26.3)



#### Profitability Adjustment cont'd

Company combined ratio = 99.7

Indicated Factor = .742 = 99.7/134.4

Capped Factor = .80

			Adjusted	
	Breakeven	UW Cycle	Breakeven	
	Combined	<u>Adjustment</u>	Combined	
НО	102.6	1.03	105.7	
PAL	104.9	1.02	107.0	
CAL	106.9	1.01	108.0	_
WC	124.4	1.08	134.4	
CMP	105.8	1.03	109.0	
MPL OC	C 118.0	0.93	109.7	
MPL CM	111.3	0.93	103.5	
SP Liab	105.5	0.97	102.3	
OL OCC	119.3	1.05	125.3	
OL CM	112.2	1.03	115.6	
PROD C	C 125.2	1.04	130.2	
PROD C	M 114.6	1.01	115.7	
Prop	103.2	1.00	103.2	
PHYS	101.8	1.00	101.8	
F&S	106.9	1.00	106.9	
OTHER	104.0	1.00	104.0	
INTL	105.0	1.02	107.1	
REIN A	106.7	0.96	102.4	
REIN B	128.1	0.94	120.4	
REIN C	112.5	1.00	112.5	
WTY	102.1	1.00	102.1	

Company Adjustment Factor based on:
Company Combined Ratio / Industry Adjusted Breakeven Combined Ratio
0.80 <= Company Adjustment Factor <= 1.20



NPW Capital Factors: Represent potential ultimate UW Loss (discounted) using VaR metric

Industry Baseline
NPW Capital Factors

Ex. Small WC: 27%, 40.9%, 46.4%, 48.3%, 53.6%

UW cycle Adjustment to breakeven CRs

#### Note:

Premiums from current year used as proxy for upcoming year. This is how model looks forward - 1 year of new business.



0.80 (relative to adjusted break even)

Company NPW
Capital Factors

21.6%,32.7%,37.1%,38.6%,42.9%

### Changes Under Consideration: Stochastic Based Factors – Diversification



- Feedback on Premium and Reserve Diversification
  - Matrices not positive semi-definite
  - Can't duplicate diversification
  - Can't update diversification if business mix changes
    - Would need to re-run simulations
- Updated matrix in stochastic based model to be positive semi-definite
- Use matrix multiplication with weight adjusted stochastic based risk factors

## Changes Under Consideration: Stochastic Based Factors – Diversification

$$Diversification\ Factor = SQRT\{\ [w_1\sigma_1\dots w_n\sigma_n]\times \begin{bmatrix} 1 & \cdots & \rho_{1n} \\ \vdots & \ddots & \vdots \\ \rho_{n1} & \cdots & 1 \end{bmatrix}\times \begin{bmatrix} w_1\sigma_1 \\ \vdots \\ w_n\sigma_n \end{bmatrix}\}$$

Divided by

$$SUM[w_1\sigma_1 ... w_n\sigma_n]$$

Where weights (w) are % of total business in that line and the  $\sigma$  are the company risk factors by line

Correlation matrices vary by size of company's total NPW or total Reserves

% BEST



- Need factors by ICR and year recov collected for each VaR
- Use stochastic simulations to create tables of factors
- Had to run simulations of impairments of different size portfolios of reinsurers (1, 10, 20, 40) for each ICR at year 1, year 5 and year 10
  - Use AMBest insurer cumulative impairment rates for each reinsurer in portfolio
  - Approximately 250 simulated portfolio results to base selections of factors on
  - Indicated factors are net of 50% recov and PV'd



- Currently testing with selections based on portfolio of 20 reinsurers
  - No longer reflects concentration risk
    - Concentration risk addressed in Balance Sheet Strength analysis, not in BCAR
    - Still reflects credit quality and duration of recovs
- Take \$recoverables from Sch F and allocate by year and aggregate by ICR
- Multiply \$recovs by rating and year against impairment tables of factors (one table for each VaR)

VaR 99 Reinsurer Impairment Factors

Reinsurer impairment Factors										
	Yr1	Yr2	Yr3	Yr4	Yr5	Yr6	Yr7	Yr8	Yr9	Yr10
aaa	1.2%	1.4%	1.5%	1.6%	1.7%	1.8%	1.9%	1.9%	2.0%	2.1%
aa+	1.5%	1.7%	1.8%	2.0%	2.1%	2.3%	2.4%	2.5%	2.7%	2.8%
aa	1.7%	1.9%	2.2%	2.3%	2.5%	2.7%	2.9%	3.1%	3.3%	3.4%
aa-	2.0%	2.2%	2.5%	2.7%	2.9%	3.2%	3.5%	3.7%	3.9%	4.1%
a+	2.2%	2.5%	2.8%	3.1%	3.4%	3.7%	4.0%	4.3%	4.6%	4.8%
a	2.5%	3.0%	3.4%	3.8%	4.2%	4.5%	4.8%	5.1%	5.3%	5.5%
a-	2.9%	3.5%	4.1%	4.6%	5.0%	5.5%	5.9%	6.3%	6.6%	6.9%
bbb+	3.9%	4.7%	5.4%	6.1%	6.7%	7.4%	8.1%	8.6%	9.2%	9.7%
bbb	4.9%	5.9%	6.8%	7.6%	8.4%	9.4%	10.2%	11.0%	11.8%	12.4%
bbb-	5.9%	7.3%	8.6%	9.8%	10.9%	11.9%	12.9%	13.7%	14.5%	15.2%
bb+	8.8%	10.4%	11.8%	13.1%	14.3%	15.3%	16.3%	17.1%	17.9%	18.6%
bb	11.8%	13.4%	15.0%	16.3%	17.6%	18.7%	19.7%	20.6%	21.4%	22.1%
bb-	14.7%	16.5%	18.1%	19.6%	21.0%	21.8%	22.5%	23.1%	23.6%	24.1%
b+	17.7%	19.1%	20.4%	21.6%	22.6%	23.4%	24.0%	24.6%	25.1%	25.5%
b	20.6%	21.7%	22.7%	23.5%	24.3%	25.0%	25.6%	26.1%	26.5%	26.9%
b-	22.6%	23.6%	24.5%	25.3%	26.0%	26.6%	27.1%	27.6%	27.9%	28.3%
ccc+ and lower	49.0%	47.1%	45.3%	43.6%	41.9%	40.3%	38.8%	37.3%	35.8%	34.5%
Not Rated by A. M. Best	49.0%	47.1%	45.3%	43.6%	41.9%	40.3%	38.8%	37.3%	35.8%	34.5%

table of credit risk factors – one for each VaR

% BEST

# Changes Under Consideration: <a href="Stochastic Based Factors">Stochastic Based Factors</a> – Reins Recovs

HHHYLLAN											
				Unaffiliated F	unds Held Co	ollected by Fut	ture Year				
										YR 10	
A.M. Best ICR	<u>YR 1</u>	<u>YR 2</u>	<u>YR 3</u>	<u>YR 4</u>	<u>YR 5</u>	<u>YR 6</u>	<u>YR 7</u>	<u>YR 8</u>	YR 9	and Later	<u>Total</u>
aaa	1,000	2,000	900	500	100	0	0	0	0	0	4,500
aa+	1,100	2,100	700	300	50	0	0	0	0	0	4,250
aa	1,200	2,200	300	200	50	0	0	0	0	0	3,950
aa-	1,300	2,300	200	100	50	0	0	0	0	0	3,950
a+	1,400	2,400	100	50	50	0	0	0	0	0	4,000
а	1,500	2,500	100	50	50	0	0	0	0	0	4,200
a-	1,600	2,600	100	50	50	0	0	0	0	0	4,400
bbb+	900	1,900	100	50	50	0	0	0	0	0	3,000
bbb	800	1,800	100	50	50	0	0	0	0	0	2,800
bbb-	700	1,700	100	50	0	0	0	0	0	0	2,550
bb+	600	1,600	50	50	0	0	0	0	0	0	2,300
bb	500	1,500	50	25	0	0	0	0	0	0	2,075
bb-	400	1,400	50	0	0	0	0	0	0	0	1,850
b+	300	1,300	50	0	0	0	0	0	0	0	1,650
b	200	1,200	25	0	0	0	0	0	0	0	1,425
b-	100	1,100	25	0	0	0	0	0	0	0	1,225
ccc+ and lower	50	250	25	0	0	0	0	0	0	0	325
Not Rated by A. M. Best	1,350	<u>150</u>	<u>25</u>	<u>25</u>	<u>0</u>	0	0	0	0	0	<u>1,550</u>
Total Recoverables	15,000	30,000	3,000	1,500	500	0	0	0	0	0	50,000

table of recoverables – one each for:

Affiliated Recovs Unaffiliated Recovs

Affiliated Funds Held Unaffiliated Funds Held

Affiliated LOCs & Trust Unaffiliated LOCs & Trust

% BEST

VaR 99 Reinsurance Recoverable Required Capital

	Rei
aaa	
aa+	
aa	
aa-	
a+	
а	
a-	
bbb+	
bbb	
bbb-	
bb+	
bb	
bb-	
b+	
b	
b-	
ccc+ and low er	
Not Rated by A. M. Best	

Yr1	Yr2	Yr3	Yr4	Yr5	Yr6	Yr7	Yr8	Yr9	Yr10
12	27	13	8	2	0	0	0	0	0
16	35	13	6	1	0	0	0	0	0
21	43	6	5	1	0	0	0	0	0
25	52	5	3	1	0	0	0	0	0
31	61	3	2	2	0	0	0	0	0
37	74	3	2	2	0	0	0	0	0
47	92	4	2	3	0	0	0	0	0
35	89	5	3	3	0	0	0	0	0
39	106	7	4	4	0	0	0	0	0
41	124	9	5	0	0	0	0	0	0
53	166	6	7	0	0	0	0	0	0
59	202	7	4	0	0	0	0	0	0
59	231	9	0	0	0	0	0	0	0
53	248	10	0	0	0	0	0	0	0
41	260	6	0	0	0	0	0	0	0
23	259	6	0	0	0	0	0	0	0
25	118	11	0	0	0	0	0	0	0
662	71	11	11	0	0	0	0	0	0

Required Capital = table of recovs times table of credit risk factors (one for each VaR)

	<	Ca	pital Factor	s	>
A.M. Best ICR	<u>VaR 95</u>	VaR 99	VaR 99.5	VaR 99.6	VaR 99.8
aaa	0.4	1.4	1.9	2.0	2.3
aa+	0.6	1.7	2.2	2.3	2.7
aa	0.8	1.9	2.4	2.6	3.2
aa-	1.1	2.2	2.8	3.0	3.7
a+	1.4	2.4	3.3	3.5	4.2
а	1.7	2.8	3.8	4.1	4.9
a-	2.2	3.4	4.5	4.9	6.0
bbb+	3.0	4.6	5.7	6.1	7.2
bbb	3.8	5.7	6.9	7.3	8.8
bbb-	5.1	7.0	8.9	9.4	10.8
bb+	7.2	10.1	12.0	12.4	13.9
bb	10.3	13.1	15.0	15.5	16.9
bb-	13.3	16.2	18.1	18.5	20.0
b+	16.0	18.9	20.8	21.2	22.7
b	18.7	21.6	23.4	23.9	25.3
b-	20.7	23.5	25.4	25.9	27.3
ccc+ and lower	47.3	47.3	47.3	47.3	47.3
Not Rated by A. M. Best	<u>48.7</u>	<u>48.7</u>	48.7	<u>48.7</u>	48.7
Total Recoverables	6.0	7.5	8.6	8.9	9.8

Sum up required capital by ICR get overall credit risk factors by ICR and VaR. Sum up all ICRs required capital to get overall credit risk factors.

### Interest Rate Risk



#### Interest Rate Risk

- Risk of having to sell fixed income assets when market values are lower
- Exposure to a rise in interest rates over next one year
- Liquidity risk during the upcoming year
- Risk is driven by sudden shock event
  - ✓ Usually natural catastrophe, or man-made, or economic shock
- Already marked bonds to market in Available Capital so this is additional potential loss
- Impact of short-term cash need
- Considers all assets

# Changes Under Consideration: Interest Rate Shocks



- Reviewing the assumption that an interest rate shock would occur at the same time as an equivalent tail event
  - Proposal is to hold constant the liquidity need (10% minimum) for interest rate shocks across the VaR levels
- Interest Rate Movements
  - Based on ESG
  - Simulated 10,000 potential one year changes in interest rates, selected BP rise at each VaR level
  - Applied to duration of company's fixed income asset portfolio
  - Considers all liquid assets
- Reflects liquidity need using Greater of 1/100 All perils per occurrence Gross PML or 10% of surplus
  - Same PML used at all VaR levels

	Propo	Proposed One Year Rise in Interest Rate							
<u>Current</u>	<u>VaR 95</u>	<u>VaR 99</u>	VaR 99.5	VaR 99.6	VaR 99.8				
120 BP	170 BP	240 BP	270 BP	280 BP	290 BP				

## Questions



#### In Summary:

This is an update on items being considered at this time and may change......

Next Draft criteria is a Draft and that may change based on additional feedback too....

Comments always welcome!

#### Email comments to:

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