Reserve Variability

Report Card on Reserve Adequacy – A+ or C-

March 2013

Casualty Actuaries of the Northwest





Antitrust Notice

- The Casualty Actuarial Society is committed to adhering strictly to the letter and spirit of the antitrust laws. Seminars conducted under the auspices of the CAS are designed solely to provide a forum for the expression of various points of view on topics described in the programs or agendas for such meetings.
- Under no circumstances shall CAS seminars be used as a means for competing companies or firms to reach any understanding – expressed or implied – that restricts competition or in any way impairs the ability of members to exercise independent business judgment regarding matters affecting competition.
- It is the responsibility of all seminar participants to be aware of antitrust regulations, to prevent any written or verbal discussions that appear to violate these laws, and to adhere in every respect to the CAS antitrust compliance policy.



Ground-Rules for our Discussion Including disclaimers

- This presentation is prepared and intended for general educational and discussion purposes only.
- It should not be used as a substitute for consultation with professional advisors.
- The views and opinions expressed by the panelists and moderator may or may not be reflective of their own personal views and opinions; the views and opinions are not expressions of position by their employers.
- Enjoy the exchange of information and ideas.
- Contribute.



Purpose

Loss reserving has been a fundamental element of actuarial practice and financial reporting for insurance companies for many years. The actuarial literature includes countless papers describing methods and data for evaluating unpaid claim estimates. So, while acknowledging that the reserves represent estimates, how well have those estimates performed with the benefit of hindsight?



Agenda

- Historical reserve adequacy
- Reserve development drivers
- Grading the industry
- Perspectives on current reserves



Historical reserve adequacy

Reserve accuracy poll

At year-end 2011, what percentage of US P&C insurance companies' hindsight reserves from year-end 2005 were within -10% to +10% of their originally recorded value?

- a) 76% isn't it called actuarial "science"?
- b) 52% but on the other hand, there's loads of judgment
- c) 33% loads and loads of judgment
- d) 11% but at least it can't be negative



Reserve accuracy poll

At year-end 2011, what percentage of US P&C insurance companies' hindsight reserves from year-end 2005 were within -10% to +10% of their originally recorded value?

- a) 76% isn't it called actuarial "science"?
- b) 52% but on the other hand, there's loads of judgment
- c) 33% loads and loads of judgment
- d) 11% but at least it can't be negative



Percentage of companies with 2011 hindsight reserves within X% of initial recorded reserves

Companies with initial recorded reserves in excess of \$1 million

Calendar Year End	Within +/- 5%	Within +/-10%	Within +/- 25%
2002	14%	29%	63%
2003	19%	34%	67%
2004	19%	36%	65%
2005	16%	33%	65%
2006	15%	31%	65%
2007	13%	29%	67%
2008	20%	41%	73%
2009	27%	46%	79%
2010	41%	64%	88%



Percentage of companies with 2011 hindsight reserves within X% of initial recorded reserves

Companies with initial recorded reserves in excess of \$500 million

Calendar Year End	Within +/- 5%	Within +/-10%	Within +/- 25%
Teal Ella	T/- 370	-10 70	T/- 23/0
2002	12%	26%	61%
2003	21%	37%	73%
2004	29%	46%	79%
2005	23%	49%	87%
2006	23%	46%	85%
2007	20%	41%	88%
2008	27%	58%	89%
2009	38%	66%	95%
2010	65%	87%	97%



Percentage of companies with 2011 hindsight reserves within X% of initial recorded reserves

Companies with initial recorded reserves in excess of \$500 million, ex 2001 & prior

Calendar Year End	Within +/- 5%	Within +/-10%	Within +/- 25%
2002	33%	63%	81%
2003	27%	51%	89%
2004	24%	42%	85%
2005	20%	39%	83%
2006	17%	33%	81%
2007	17%	37%	85%
2008	19%	48%	87%
2009	25%	64%	94%
2010	64%	86%	97%



Percentage of companies with 2011 hindsight reserves within 10% of initial recorded reserves

Companies with initial recorded reserves in excess of \$1 million – by line of business

Calendar			Within	+/-10%		
Year End	All	Other Liab	Med Mal	CMP	WC	PP AL
2002	29%	16%	16%	29%	22%	53%
2003	34%	21%	26%	26%	26%	41%
2004	36%	24%	14%	26%	40%	40%
2005	33%	25%	13%	29%	37%	34%
2006	31%	20%	12%	28%	35%	34%
2007	29%	21%	11%	27%	40%	42%
2008	41%	26%	16%	42%	48%	49%
2009	46%	36%	24%	45%	59%	54%
2010	64%	58%	44%	63%	71%	72%

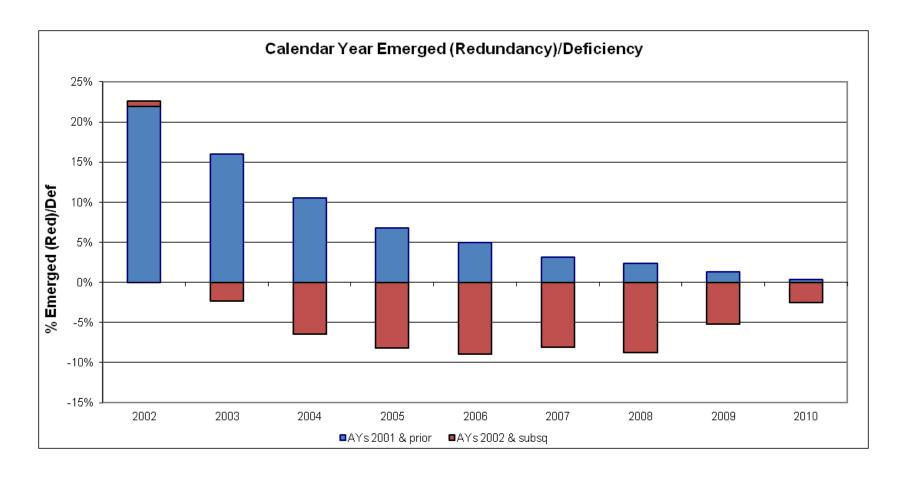


Calendar year-end hindsight (redundancy)/deficiency Emerged (redundancy)/deficiency as a % of initial booked reserves

Calendar						
Year End	All	Other Liab	Med Mal	CMP	WC	PP AL
2002	23%	58%	6%	18%	27%	1%
2003	14%	41%	-7%	7%	20%	-2%
2004	4%	19%	-15%	-3%	11%	-5%
2005	-1%	4%	-21%	-4%	3%	-7%
2006	-4%	-1%	-24%	-10%	0%	-6%
2007	-5%	-4%	-23%	-11%	0%	-5%
2008	-6%	-2%	-19%	-8%	1%	-6%
2009	-4%	-2%	-14%	-6%	0%	-5%
2010	-2%	-2%	-7%	-3%	0%	-3%



Calendar year-end hindsight (redundancy)/deficiency Emerged (redundancy)/deficiency as a % of initial booked reserves





Accident year hindsight (redundancy)/deficiency

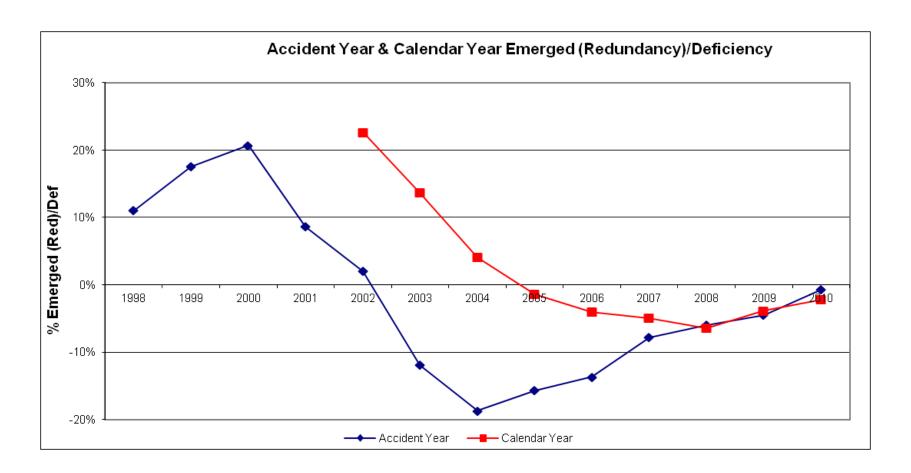
Emerged (redundancy)/deficiency as a % of initial booked reserves

Accident	<i>V</i> > 1					
Year	All	Other Liab	Med Mal	CMP	WC	PP AL
1998	11%	26%	19%	15%	23%	-4%
1999	18%	47%	24%	17%	32%	0%
2000	21%	44%	28%	23%	34%	2%
2001	9%	27%	16%	4%	21%	-1%
2002	2%	24%	6%	-5%	13%	-3%
2003	-12%	-8%	-18%	-13%	-8%	-9%
2004	-19%	-27%	-30%	-16%	-23%	-11%
2005	-16%	-24%	-29%	-13%	-24%	-9%
2006	-14%	-19%	-30%	-16%	-15%	-6%
2007	-8%	-10%	-24%	-12%	-6%	-4%
2008	-6%	-6%	-14%	-8%	2%	-5%
2009	-4%	-2%	-9%	-4%	0%	-4%
2010	-1%	0%	-5%	0%	5%	-2%



Accident year and calendar year hindsight emergence

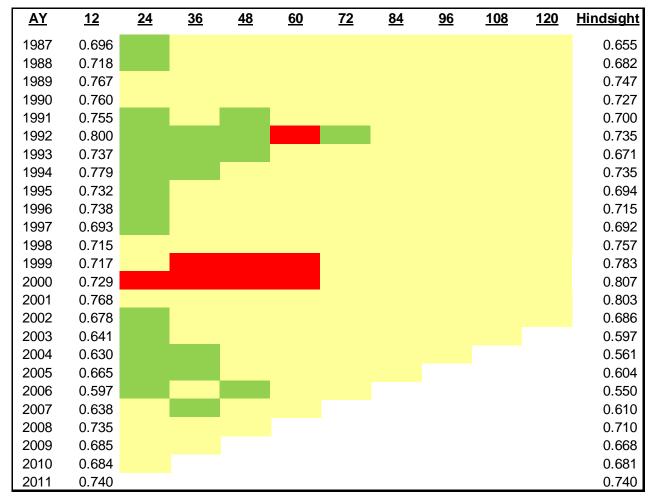
Emerged (redundancy)/deficiency as a % of initial booked reserves





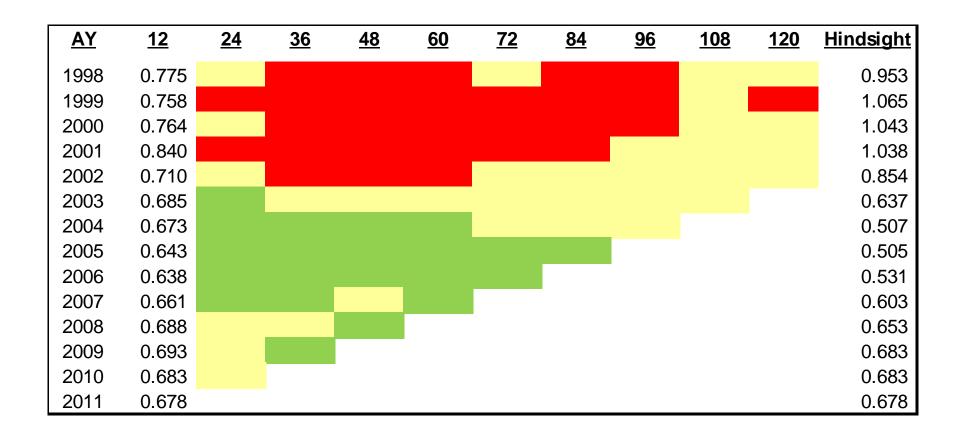
Accident year loss ratio development

All Lines of Business Combined



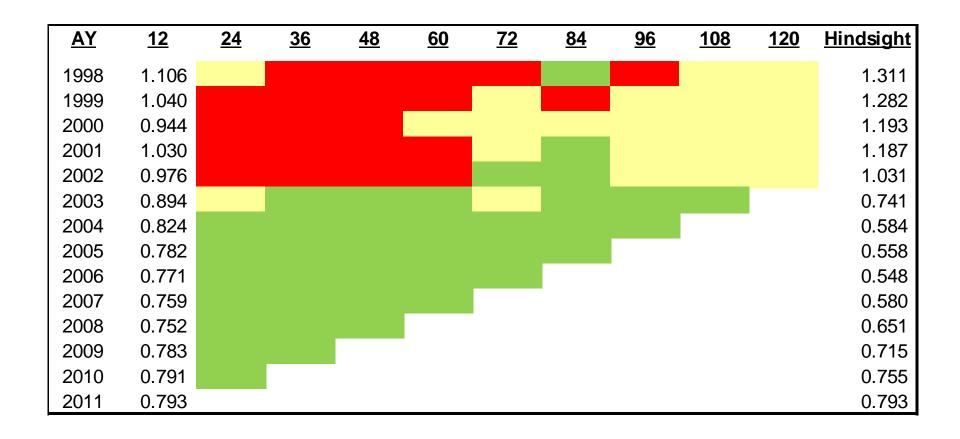


Accident year loss ratio development Other Liability



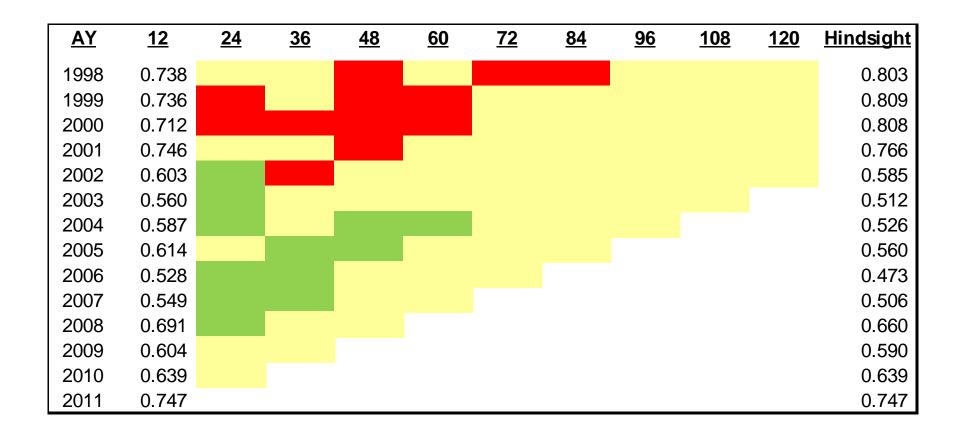


Accident year loss ratio development Medical Malpractice



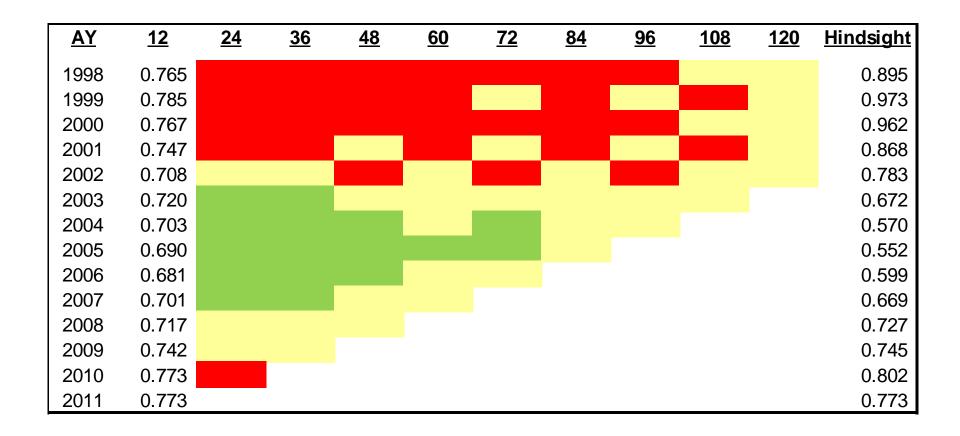


Accident year loss ratio development Commercial Multiple Peril





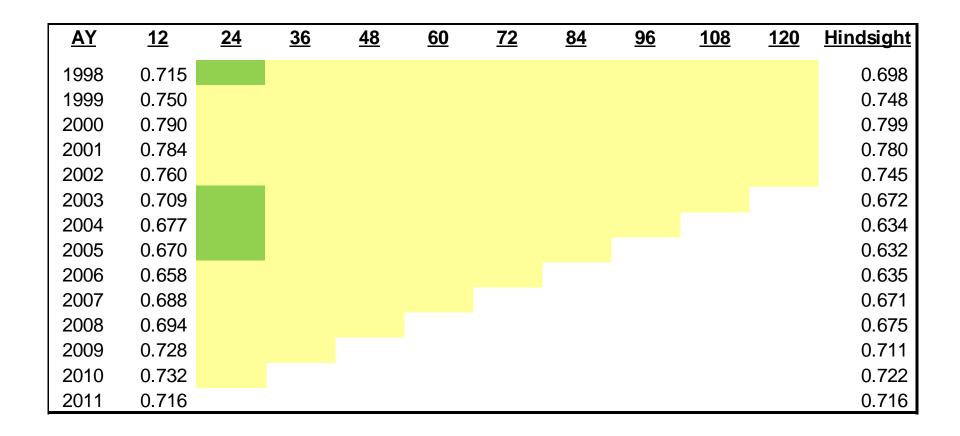
Accident year loss ratio development Workers' Compensation





Accident year loss ratio development

Private Passenger Auto Liability





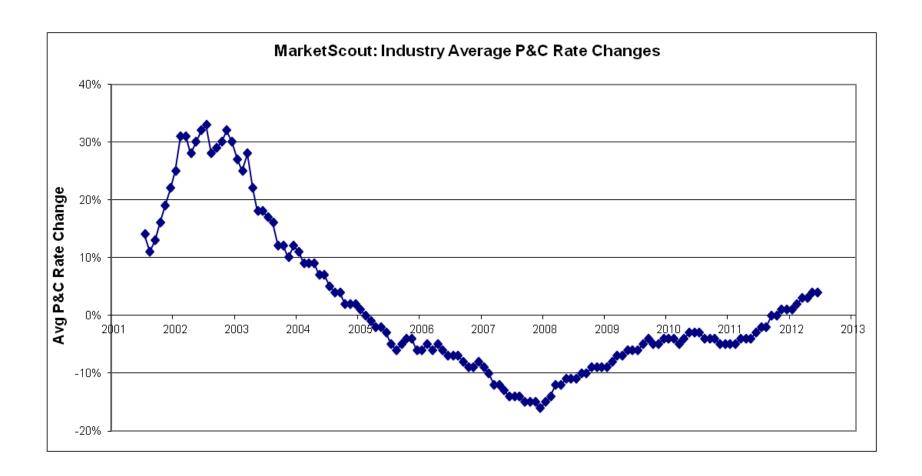
Reserve development drivers

What are the drivers of reserve development?

- 1. Organic development
- 2. Underwriting cycle
- 3. Connection of reserving cycle to pricing cycle
- 4. Optimism/pessimism
- 5. Regulation



Industry average rate changes

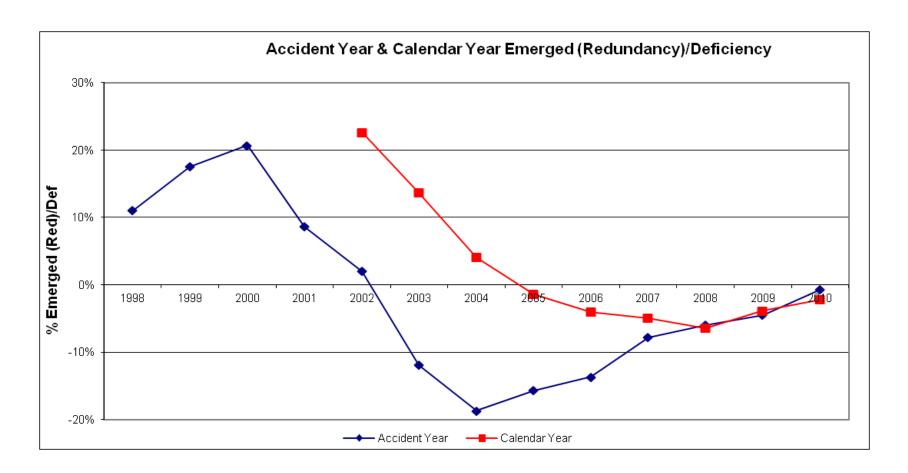


Source: www.MarketScout.com



Accident year and calendar year hindsight emergence

Emerged (redundancy)/deficiency as a % of initial booked reserves





How does the underwriting cycle impact reserves?

Pricing Bias



Potential Reserving Bias



How does reserve adequacy impact pricing?

Pricing Bias



Potential Reserving Bias

Inherent link?

Pricing Bias



Potential Reserving Bias

The current market

- Lengthy soft market
 - Potentially inadequate rates on recent accident years
 - Possible optimistic pricing & reserving
- 6 consecutive years of reserve take-downs
 - Calendar year operating results propped up by prior year releases
 - Releases mask accident year profitability issues
 - Erosion of reserve redundancies
- Weak macro-economic environment
 - Low investment income



Grading the industry

Grading the industry development

- Inspect distribution of companies' reserve development by line of business
- Grade the industry development based on ranges of development



Distribution of Company Reserve Development All Lines of Business Combined

			2002	2003	2004	2005	2006	2007	2008	2009	2010
						Reser	ve Developme	ent			
<u>low</u>	<u>high</u>	<u>grade</u>	Distribution	of compani	es to grade	ranges					
-100%	-25%	F-	145	209	270	321	342	328	252	166	72
-25%	-20%	E-	49	67	97	104	139	87	89	87	36
-20%	-15%	D-	56	73	108	123	113	155	130	116	70
-15%	-10%	C-	64	94	85	133	165	223	168	208	162
-10%	-5%	B-	96	118	176	203	221	205	285	263	282
-5%	5%	Α	185	267	284	252	219	216	321	449	698
5%	10%	В	95	95	79	52	45	57	63	59	91
10%	15%	С	89	59	51	50	51	44	59	62	40
15%	20%	D	85	97	50	41	37	47	28	20	19
20%	25%	Е	102	55	31	26	18	24	16	12	7
25%	100%	F	265	156	117	87	75	66	60	59	41
			1231	1290	1348	1392	1425	1452	1471	1501	1518
			Industry dev	ndustry development & associated grade							
			22.6%	13.7%	4.1%	-1.4%	-4.0%	-5.0%	-6.6%	-4.0%	-2.4%
			E	С	Α	Α	Α	Α	B-	Α	Α



Distribution of Company Reserve Development Other Liability

			2002	2003	2004	2005	2006	2007	2008	2009	2010
						Resei	rve Developm	ent			
<u>low</u>	<u>high</u>	<u>grade</u>	Distribution	of compani	es to grade	e ranges					
-100%	-25%	F-	68	85	115	129	139	130	114	79	33
-25%	-20%	E-	8	13	25	27	35	50	43	39	17
-20%	-15%	D-	8	27	21	43	137	126	61	50	33
-15%	-10%	C-	20	24	34	69	42	54	124	109	61
-10%	-5%	B-	11	16	29	56	37	48	49	80	145
-5%	5%	Α	43	50	110	91	59	63	74	143	241
5%	10%	В	24	43	15	19	12	23	41	28	30
10%	15%	С	11	19	56	36	26	13	19	25	27
15%	20%	D	30	45	21	6	15	23	15	19	11
20%	25%	Е	46	11	9	6	16	19	25	11	6
25%	100%	F	210	175	105	85	63	45	41	29	9
			479	508	540	567	581	594	606	612	613
			Industry dev	ndustry development & associated grade							
			58.2%	40.4%	18.5%	4.2%	-1.4%	-3.5%	-1.5%	-1.5%	-1.8%
			F	F	D	Α	Α	Α	Α	Α	Α



Distribution of Company Reserve Development Medical Malpractice

			2002	2003	2004	2005	2006	2007	2008	2009	2010
						Resei	ve Developm	ent			
<u>low</u>	<u>high</u>	<u>grade</u>	Distribution	of compan	ies to grade	e ranges					
-100%	-25%	F-	31	52	82	100	116	108	92	69	18
-25%	-20%	E-	3	15	7	6	21	16	23	22	9
-20%	-15%	D-	9	16	4	14	8	8	15	17	27
-15%	-10%	C-	8	4	13	7	7	22	21	31	38
-10%	-5%	B-	7	6	9	15	3	8	8	17	41
-5%	5%	Α	16	9	11	9	12	9	18	35	50
5%	10%	В	4	28	4	9	9	6	9	2	13
10%	15%	С	3	1	0	3	19	15	10	6	6
15%	20%	D	4	1	6	15	0	2	0	1	4
20%	25%	Е	4	0	21	1	2	2	2	3	2
25%	100%	F	62	31	17	12	6	7	10	10	8
			151	163	174	191	203	203	208	213	216
			Industry dev	dustry development & associated grade							
			6.7%	-6.5%	-14.4%	-20.4%	-23.8%	-23.2%	-19.2%	-14.3%	-7.1%
			В	B-	C-	E-	E-	E-	D-	C-	B-



Distribution of Company Reserve Development Commercial Multiple Peril

			2002	2003	2004	2005	2006	2007	2008	2009	2010
						Reser	ve Developm	ent			
<u>low</u>	<u>high</u>	<u>grade</u>	Distribution	of compani	es to grade	ranges					
-100%	-25%	F-	46	53	61	88	128	89	68	48	25
-25%	-20%	E-	12	18	21	45	19	63	40	34	14
-20%	-15%	D-	11	10	46	20	43	32	46	32	14
-15%	-10%	C-	18	55	33	51	49	68	34	60	41
-10%	-5%	B-	16	18	36	26	32	50	97	60	68
-5%	5%	Α	90	65	79	84	77	64	78	129	195
5%	10%	В	23	32	21	16	22	12	24	19	38
10%	15%	С	13	15	23	12	9	16	10	27	10
15%	20%	D	6	25	16	5	13	14	7	4	5
20%	25%	Е	11	23	18	22	10	4	3	1	6
25%	100%	F	141	89	61	60	37	27	28	14	8
			387	403	415	429	439	439	435	428	424
			Industry dev	ndustry development & associated grade							
			17.6%	6.8%	-2.7%	-4.5%	-10.3%	-11.3%	-8.5%	-6.2%	-2.7%
			D	В	Α	Α	C-	C-	B-	B-	Α



Distribution of Company Reserve Development Workers' Compensation

			2002	2003	2004	2005	2006	2007	2008	2009	2010
						Rese	ve Developm	ent			
<u>low</u>	<u>high</u>	<u>grade</u>	Distribution	of compani	es to grade	e ranges					
-100%	-25%	F-	36	40	59	93	102	89	45	23	6
-25%	-20%	E-	6	13	37	35	61	24	29	14	7
-20%	-15%	D-	13	34	24	30	27	47	46	29	9
-15%	-10%	C-	27	17	23	41	46	43	34	47	35
-10%	-5%	B-	18	27	46	53	46	65	53	68	68
-5%	5%	Α	55	61	94	134	136	150	215	257	330
5%	10%	В	29	43	78	22	27	22	20	24	23
10%	15%	С	22	95	34	26	14	20	25	28	40
15%	20%	D	72	36	30	24	12	17	29	17	11
20%	25%	Е	25	18	13	11	15	9	10	3	8
25%	100%	F	158	92	69	53	53	50	37	32	13
			461	476	507	522	539	536	543	542	550
			Industry dev	elopment &	associate	d grade					
			26.5%	19.6%	10.7%	2.7%	0.1%	-0.1%	0.6%	0.4%	0.0%
			F	D	С	Α	Α	Α	Α	Α	Α



Distribution of Company Reserve Development

Private Passenger Auto Liability

			2002	2003	2004	2005	2006	2007	2008	2009	2010
						Reser	ve Developm	ent			
<u>low</u>	<u>high</u>	<u>grade</u>	Distribution	of compani	es to grade	e ranges					
-100%	-25%	 F-	38	42	71	88	72	51	31	16	5
-25%	-20%	E-	15	15	24	34	39	20	32	11	6
-20%	-15%	D-	26	47	52	63	66	77	45	33	20
-15%	-10%	C-	40	88	94	83	93	88	83	103	35
-10%	-5%	B-	73	90	105	92	77	76	124	90	122
-5%	5%	Α	150	125	90	83	110	130	131	189	226
5%	10%	В	59	18	33	26	18	27	13	19	63
10%	15%	С	15	28	19	16	7	19	23	12	17
15%	20%	D	17	8	8	8	10	4	10	6	14
20%	25%	Ε	13	5	2	8	10	6	5	5	4
25%	100%	F	52	45	21	18	23	23	18	24	15
			498	511	519	519	525	521	515	508	527
			Industry dev	ndustry development & associated grade							
			0.8%	-2.4%	-5.3%	-6.8%	-5.9%	-5.1%	-5.9%	-5.3%	-3.4%
			Α	Α	B-	B-	B-	B-	B-	B-	Α



Accident year hindsight (redundancy)/deficiency

Emerged (redundancy)/deficiency as a % of initial booked reserves

Accident Year	All	Other Liab	Med Mal	СМР	WC	PP AL
1998	11% C	26% F	19% D	15% C	23% E	-4% A
1999	18% D	47% F	24% E	17% D	32% F	0% A
2000	21% E	44% F	28% F	23% E	34% F	2% A
2001	9% B	27% F	16% D	4% A	21% E	-1% A
2002	2% A	24% E	6% B	-5% A	13% C	-3% A
2003	-12% C-	-8% B-	-18% D-	-13% C-	-8% B-	-9% B-
2004	-19% D-	-27% F-	-30% F-	-16% D-	-23% E-	-11% C-
2005	-16% D-	-24% E-	-29% F-	-13% C-	-24% E-	-9% B-
2006	-14% C-	-19% D-	-30% F-	-16% D-	-15% C-	-6% B-
2007	-8% B-	-10% B-	-24% E-	-12% C-	-6% B-	-4% A
2008	-6% B-	-6% B-	-14% C-	-8% B-	2% A	-5% A
2009	-4% A	-2% A	-9% B-	-4% A	0% A	-4% A
2010	-1% A	0% A	-5% A	0% A	5% A	-2% A



Grading the industry development

- Distribution of companies to grade ranges varies by line of business
- Note that more recent calendar year reserve development appears to get better grades – why?
 - Are reserves now more adequate than they were 10 years ago?
 - Is it too early to know?
- Underlying accident year reserve development reveals poor grades



Thank you