

# Property Pricing when Including Catastrophe Perils

CAS RPM Seminar

March 16, 2022

David Keeton, CCRMP

Howard A Kunst, FCAS MAAA CCRMP

# CREDENTIALIALIZATION

## Certified Specialist in Catastrophe Risk (CSCR)

- Gain and demonstrate knowledge of practical applications in catastrophe modeling
- 4 courses & exams + Ethics Course
  - Waivers for Exam 1 include certifications from CPCU or LMA 1 & LMA 3
- Experienced Industry Professional Pathway available by nomination with 5+ years experience

Joint endeavor  
between ISCM &  
iCAS

Over 150  
credentialed  
professionals

## Certified Catastrophe Risk Management Professional (CCRMP)

- Demonstrate advanced applications and methodologies of catastrophe risk management
- Experienced Industry Professional Pathway available by nomination
  - No exams yet

Proof &  
recognition of  
expertise

Industry defined  
competencies

For more information visit [CatRiskCredentials.org](http://CatRiskCredentials.org)



## Poll:

What segment of the insurance industry do you work in:

- 1) Primary Insurance company
- 2) Reinsurance company
- 3) Surplus lines
- 4) Broker
- 5) Other

## Poll:

What is your role within your current company:

- 1) Pricing
- 2) Reserving/Claims
- 3) Underwriting/Underwriting support
- 4) Product Management
- 5) Other

## Premium Components

Premium = Expenses + Expected Losses + Target Profit

### ➤ Expenses

- External (Acquisition)
- Internal (Operational and Claims Handling)

### ➤ Expected Losses – E[L]

- All perils – Fire, Flood, Water, Freeze, Wind, Earthquake, etc.
- Actual Claims vs Projected Losses
  - Historical Experience (lots of events / data)
    - ISO based loss reporting
    - Individual company loss history
  - Exposure Rated (limited data / events)
    - Individual large losses
    - CAT peril modeling

### ➤ Profit

- Target Loss Ratios
- Target Return on Capital Allocation

CAT Property Pricing

General Prop. Pricing

Components

Other Influencing Aspects

Unique Challenges

Differences

Risk Appetite

CAT Models

Purpose

Different Hazard Models

Strengths v Limitations

Profit Models

Target ROC

Calibration

Reinsurance

Multi Model Approach

Risk Steering

Risk Indifferent Pricing

Summary

## Other Influencing Aspects

### Expenses

- Allocation by LOB
  - Claims handling - Attritional vs CAT shock

### Expected Losses

- Exposure Base TIV
  - vs. Premium Based Loss Projections

### Market Segment

- Admitted Carriers
  - Transpose Target Premiums into buckets of 'Like Kind & Quality'
  - Rate Change Management – Timing / Lag
  - Reinsurance Impact – Costs and Risk Management
- Surplus Lines Carriers
  - Opportunistic - Agile Pricing options v Prevailing Market opportunities
- Reinsurance
  - Agile pricing options v Elastic Market Demand & Diversified capital options
  - Most adept at setting Target Returns & Target Premiums

CAT Property Pricing

General Prop. Pricing

Components

Other Influencing Aspects

Unique Challenges

Differences

Risk Appetite

CAT Models

Purpose

Different Hazard Models

Strengths v Limitations

Profit Models

Target ROC

Calibration

Reinsurance

Multi Model Approach

Risk Steering

Risk Indifferent Pricing

Summary

# CAT – Unique Challenges

## Volatility

- Potential for large loss accumulation – impacting profits or solvency

## Market Cycles

- Different Phases for Different Market Segments
- Industry Denial or Convenient Memory Impact
  - 2006 to 2015 – ‘Drought’ of US Landfall Hurricanes
  - Last 5 years – Consecutive years with Major US Landfalls
- External Capital Agility v Other Investment Opportunities

## Risk Appetite

- Balancing Act
  - Focus - Short Term v Long Term
  - Stability of results – between years
  - Target Returns - higher returns = taking on more risky business (i.e. CAT)

AVONDALE

Property Pricing w/ Cat Perils

p. 7

CAT Property Pricing

General Prop. Pricing

Components

Other Influencing Aspects

Unique Challenges

Differences

Risk Appetite

CAT Models

Purpose

Different Hazard Models

Strengths v Limitations

Profit Models

Target ROC

Calibration

Reinsurance

Multi Model Approach

Risk Steering

Risk Indifferent Pricing

Summary

# CAT – Unique Challenges

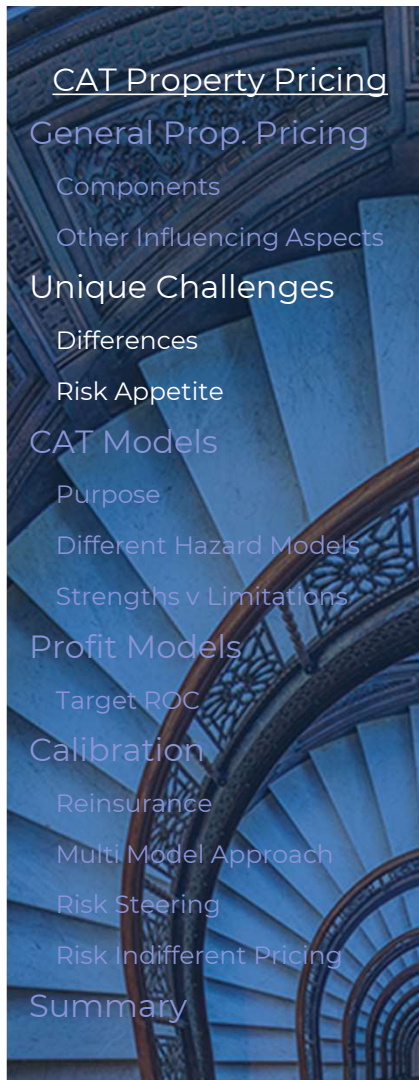
## Risk Appetite (cont.)

### ➤ Requires Acknowledging Corporate Tolerance

- CAT business is risky – Full stop
  - Can't have your cake and eat it too!
- Pricing needs to be aligned with Corp Risk Appetite
  - C level alignment / signoff
- Understanding the gap between actual experience & future possibilities

### ➤ Establishing Guardrails

- Scenario Testing
  - Used to confirm Risk Tolerance
  - Independent from probabilistic fog – i.e. Real Risk Management
- Simulations of Economic Outcome
  - Varying mix of business and pricing
  - Establishes reference points for finalizing pricing parameters
- Pricing as portfolio steering option when integrated with Risk Appetite.





---

# Natural Catastrophe Models and Property Insurance Pricing

Howard A Kunst, FCAS CCRMP  
2022 RPM  
March 16, 2022



# Agenda

- The origins of Natural Catastrophe models
- Different types of Natural catastrophe models and their uses
- Why some perils are modeled differently than others
  - Locational accuracy



## The origins of Natural Catastrophe models

- Flood “models” existed in the late 1800’s as a means to manage flooding of the Mississippi River
- Models as we know them now have been around for over 50 years, but their widespread use began after Hurricane Andrew
  - 1966 National Flood Insurance Program
  - California Earthquake models
- Hurricane Andrew exposed a weakness in that very few people knew that the potential \$’s of damage possible
  - Historical losses simply do not provide enough information to assess the full range of losses / events that could happen
  - CA Wildfire

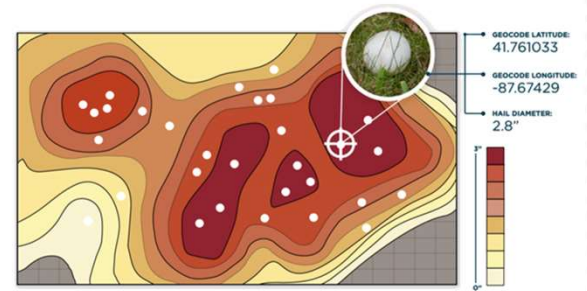
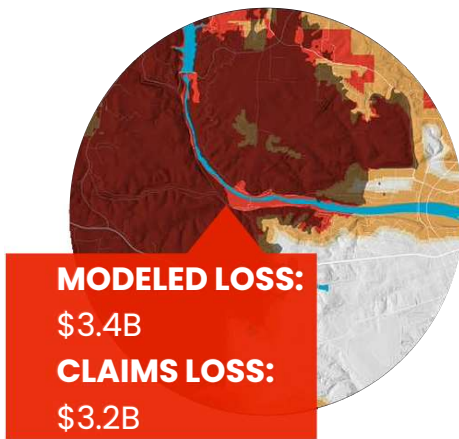
# Types of Natural Catastrophe Models

## POLL:

Which of the following is typically not a standard type of Natural Catastrophe model?

- 1) Probabilistic
- 2) GLM
- 3) Deterministic
- 4) Forensic

# Types of Natural Catastrophe Models



## DETERMINISTIC

What could happen?

## PROBABILISTIC

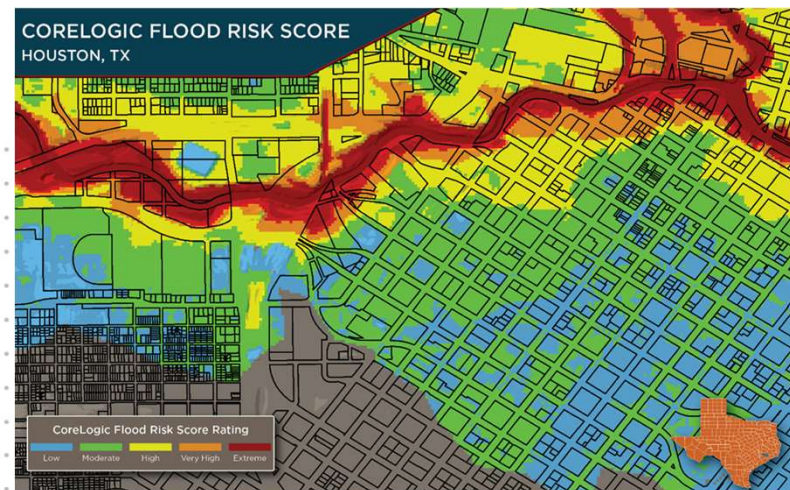
What if it happened?

## FORENSIC

What did happen?

## Deterministic Models

- Provides a score (1-100) that represents the relative risk for a specific peril, at a specific location
- May only be relative to the hazard/frequency of a damaging event, while some include a measure of estimated loss based on the structure present



# Deterministic Models

## Flood Risk Score erample

Create comprehensive spectrum of flood risk classifications

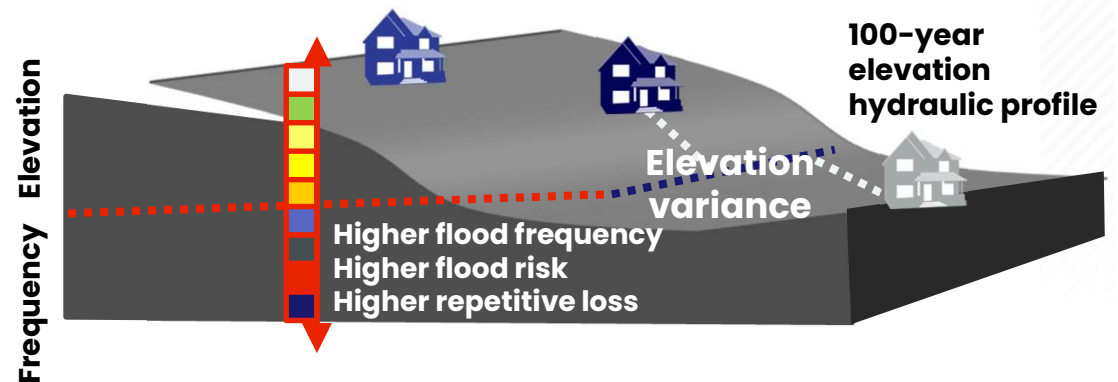
- Above/below 100-year flood elevation, up to 5,000-year flood event
- 10–100 score

Compare unknown (targeted property elevation) with known risk point (100-year flood elevation)

- Derive risk scores based on elevation variances (elevation difference between 100-year elevations and property elevations/first floor height)

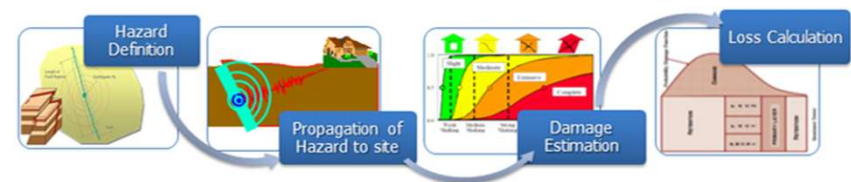
The challenge: to build 100-year flood surface profile to cover national rivers, lakes, coastal zones and other water bodies

**Lower flood frequency**  
**Lower flood risk**



# Probabilistic Models

- Start with a large event set (historical and simulated); each event has a frequency of occurrence
- Based on characteristics of the event at any location, the structure vulnerability and associated loss can be calculated



#### Event Catalog:

- Magnitude
  - How Big?
- Frequency
  - How Likely?
- Where?

#### Event Footprints:

- Ground Motion Distribution
- How Intense?
- Attenuation Functions
- Soil Maps
- Site Adjustments

#### Vulnerability:

- Construction
- Occupancy
- Coverage
- Sub-Peril (Shake, Fire, Sprinkler, tsunami)
- Demand Surge

#### Losses:

- Policy Terms
- Validation
- LAE, other adjustments



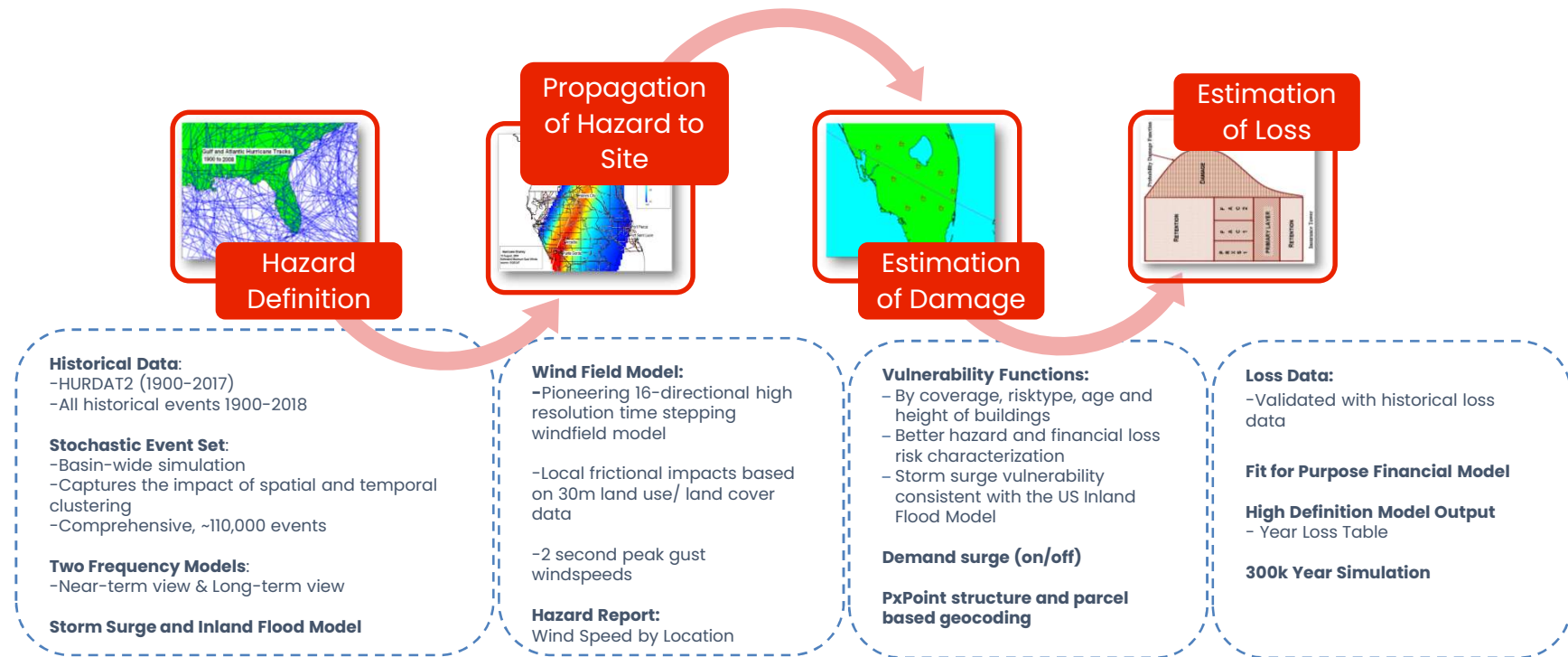
# Probabilistic Models

Range of information provided

- Outputs include:
  - Event Loss tables and Yearly Loss tables
  - Average Annual Loss (AAL's) – the expected loss per year (average of all years)
  - Standard Deviation of AAL
  - Probable Maximum Loss (PML's) – the maximum loss expected at a given frequency (i.e. 100 year PML – 1% frequency)
  - Tail Value at Risk (TVaR) – average of all losses that could happen beyond a given frequency (average of the top 1% losses)

# Probabilistic Example: North Atlantic Hurricane Model

Certified by the FCHLPM since the inception of the process in 1997



# Natural Catastrophe Offerings to Insurers/Reinsurers

A Complete Suite of Products to Cover the Insurers' Needs

## Insurance Activity

Screening

Pricing

Portfolio Risk

### Products & Value Proposition

*Deterministic Risk Scores*

Single dimensional evaluation of risk: Easily implemented into U/W Process and Pricing

*Probabilistic Models*

Comprehensively include mitigation credits, U/W info and policy terms into enterprise risk

# Uniqueness of various perils

## Large Footprint catastrophes

- Mostly infrequent
  - Earthquake
  - Severe hurricane
- Large impact area can lead to significant event losses
  - Large area leads to the potential for more structures damaged
- Need to utilize models that estimate AAL's and PML's to get a better view around what the loss potential is since event history at any location is sparse

# Uniqueness of various perils

Smaller Footprint catastrophes

- Potentially more frequent
- Smaller geographic area affected
- Historical event experience is included when modeling the potential for future events
  - Hail

# Uniqueness of various perils

## Locational Accuracy

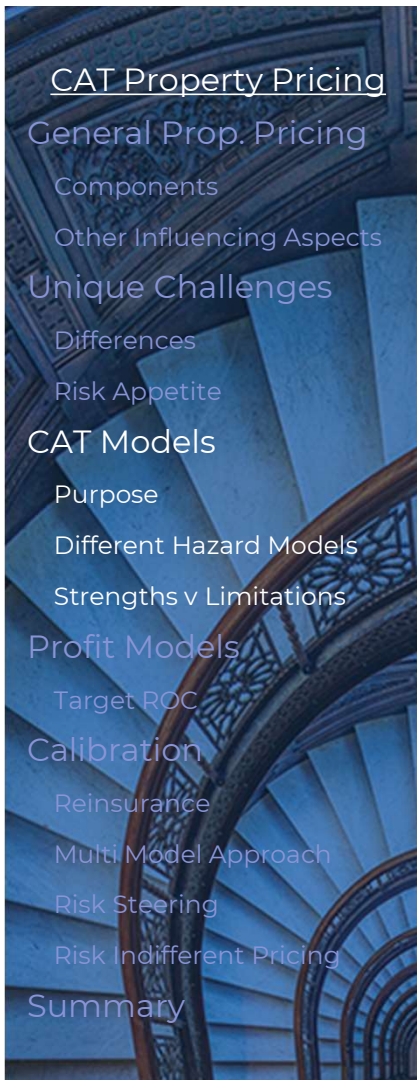
- Larger footprint events may not require the same level of locational granularity as smaller footprint events
- Most perils require accurate location / geocoding to ensure the best answer from the model
  - Flood (elevation changes)
  - Wildfire (distance to high risk vegetation)

# CAT Models – User Perspective

## Probabilistic Models

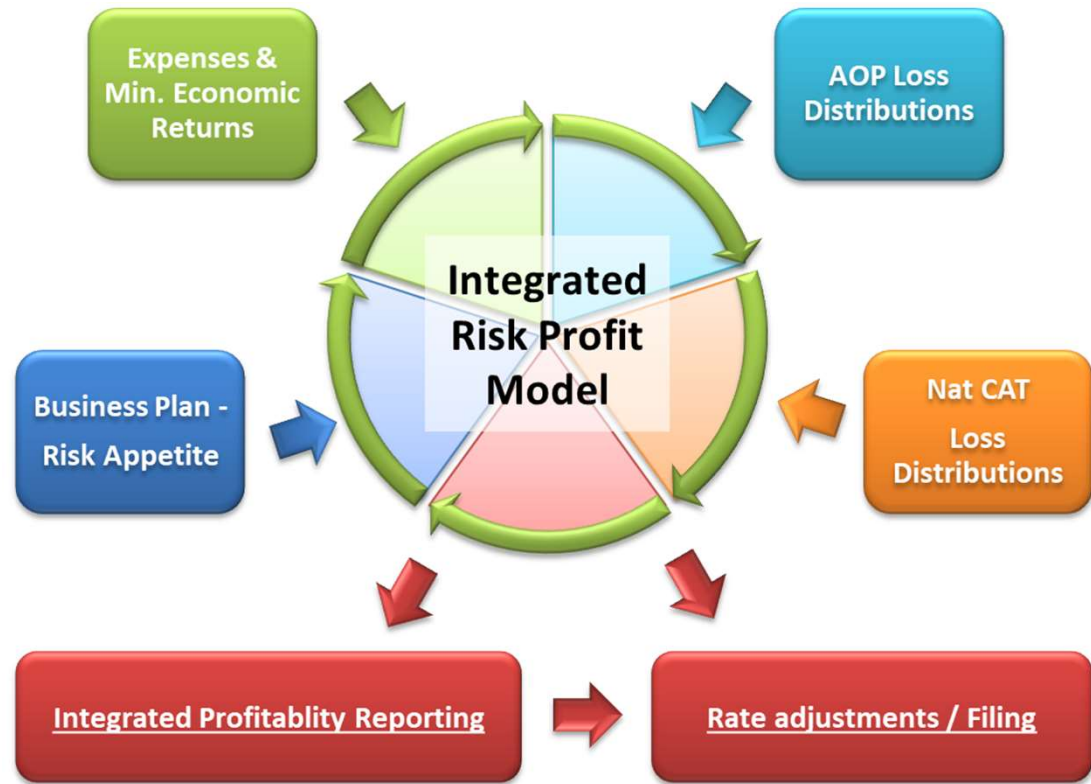
- What need do they fulfill?
  - Traditional / Experience Analytics are not sufficient for projections
- Intended to be More Informative than Predictive
  - E.g. Post Event Loss estimation is not based solely on output
- Additional Tools in the Quiver
  - Risk Management - Manage Potential Loss Aggregation
    - Capital & Reserve Allocations
  - Pricing – that Aligns with Risk Management
- Differences
  - Perils –  $E[L]$ , Variance, Tail Statistics ...
    - Footprint – Larger vs. Smaller
    - Granularity of exposures vs. granularity of the model
  - Model Vendors
    - Scientific Consensus but implementation differs
      - E.g. Condensing peril to primary loss drivers
      - E.g. Validation / Calibration - Convergence criteria

Understanding these Nuances is critical when using Cat models in pricing



- CAT Property Pricing
- General Prop. Pricing
  - Components
  - Other Influencing Aspects
- Unique Challenges
  - Differences
  - Risk Appetite
- CAT Models
  - Purpose
  - Different Hazard Models
  - Strengths v Limitations
- Profit Models
  - Target ROC
- Calibration
  - Reinsurance
  - Multi Model Approach
  - Risk Steering
  - Risk Indifferent Pricing
- Summary

# Integrated Capital / Risk Pricing Model





## Risk Capital Pricing Models

$$\text{Premium} = \text{Expenses} + \text{Expected Losses} + \text{Target Profit}$$

### ➤ Expenses

- Allocation by LOB
- Claims handling - Attritional vs CAT shock

### ➤ Expected Losses - Loss Distributions

- Individual Policy Losses
  - Attritional (Experience Rating) & Large Loss (Exposure Rating)
- Catastrophe Losses – multi-policy losses
  - Know what models include or do well and vice versa (spend time on this)
    - Think sensitivity testing, etc.
  - Large Events – model adjustments
  - Smaller Events – Blended model with higher frequency historic losses

### ➤ Target Profit / ROC Considerations

- Volume – Estimated Claims / Expected Losses
- Variability of Loss Estimates
  - Loss Pick – General variance from Expected Losses (e.g. Std Dev)
  - Risk of Extreme events – Tail Distribution Statistics (e.g. TVaR, xTVaR)

### CAT Property Pricing

#### General Prop. Pricing

Components

Other Influencing Aspects

#### Unique Challenges

Differences

Risk Appetite

#### CAT Models

Purpose

Different Hazard Models

Strengths v Limitations

#### Profit Models

Target ROC

#### Calibration

Reinsurance

Multi Model Approach

Risk Steering

Risk Indifferent Pricing

#### Summary

- CAT Property Pricing
- General Prop. Pricing
  - Components
  - Other Influencing Aspects
- Unique Challenges
  - Differences
  - Risk Appetite
- CAT Models
  - Purpose
  - Different Hazard Models
  - Strengths v Limitations
- Profit Models
  - Target ROC
- Calibration
  - Reinsurance
  - Multi Model Approach
  - Risk Steering
  - Risk Indifferent Pricing
- Summary

# Risk Capital Pricing Models

## Relative Target Rate of Returns

- **Estimated Losses = E[L]**
  - This can be set aside directly from Premiums so return could be very low
    - Opportunity analogy - Checking Account Interest
- **Variability of E[L]**
  - Volume variability – Low Variation so required return can be medium
    - Opportunity analogy - Returns on Government Bonds
  - Extreme Event Variability – High Variation so higher return required
    - Opportunity analogy - High Risk Stock Returns

## By Loss Category

- Higher Risk
- Higher ROR

Relative Rate of Return Requirements by Loss Category				
Reserve Component	AOP		CAT	
	Attritional	Large Losses	Small	Major
E[L]	Low to zero	Low to zero	Low to zero	Low to zero
Variance in E[L]	Low to medium	Medium	Medium	Medium
Extreme Event	NA	NA	High	Very High

- CAT Property Pricing
- General Prop. Pricing
  - Components
  - Other Influencing Aspects
- Unique Challenges
  - Differences
  - Risk Appetite
- CAT Models
  - Purpose
  - Different Hazard Models
  - Strengths v Limitations
- Profit Models
  - Target ROC
- Calibration
  - Reinsurance
  - Multi Model Approach
  - Risk Steering
  - Risk Indifferent Pricing
- Summary

## Risk Capital Pricing Models – Weighted Average

### Example:

#### ➤ Volume Profit

- General Construct =  $\min [ x\% , \sum f_x (\text{Loss Distribution}) ]$ 
  - Where  $x$  and  $f_x$  can vary by peril / categories
- Simplified Form (as multiple of E[L])
  - $a\% * \text{Attritional} + b\% * \text{Large Loss} + c\% * \text{Small CAT} + d\% * \text{Large Cat}$

#### ➤ Extreme Event Profit

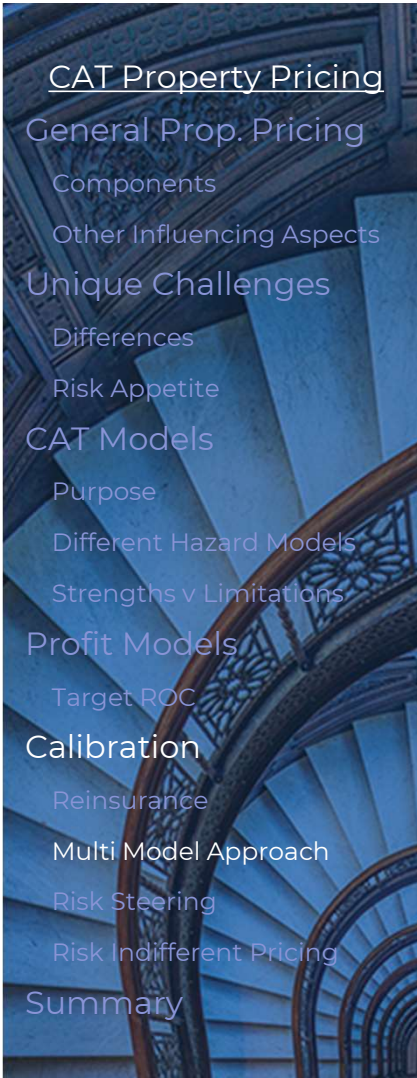
- General Construct =  $\min [ y\% , \sum g_x (\text{Loss Distribution}) ]$ 
  - Where  $y$  and  $g_x$  can vary by peril / region
- Simplified Form (as multiple of  $\text{TVaR}_{100}$ )
  - E.g. Hurricane =  $a\% * \text{US} + b\% * \text{FL} + c\% * \text{Gulf} + d\% * \text{MidAtl}$
  - E.g. Quake =  $v\% * \text{US} + w\% * \text{CA} + x\% * \text{PNW} + y\% * \text{NM} + z\% * \text{SE}$
- Factors based on All Perils convolution and independent peak regions

- CAT Property Pricing
- General Prop. Pricing
  - Components
  - Other Influencing Aspects
- Unique Challenges
  - Differences
  - Risk Appetite
- CAT Models
  - Purpose
  - Different Hazard Models
  - Strengths v Limitations
- Profit Models
  - Target ROC
- Calibration
  - Reinsurance
    - Multi Model Approach
    - Risk Steering
    - Risk Indifferent Pricing
- Summary

## Calibration

### Reinsurance – NOT just an additional Expense

- When to use?
  - When the cost is cheaper than holding the risk
- For simple CAT XOL, where to attach and how much limit?
  - Again, comparing to your risk pricing model can inform.
- Concept Example: 2 parameter profit model (CAT contribution only)
  - $a * E[L] + b * TVaR_{100}$
  - 2 CAT XOL reinsurance treaties purchased
    - $Price\ XOLx = aE[L]^x + bTVaRx_{100}$
    - Price, E[L] & TVaR<sub>100</sub> are known for both layers – solve for a & b.
  - Represents market check for a segment of your total CAT Curve
- Validation / Calibration
  - Check factors a & b across the full portfolio (not just the purchased layers)
    - How does current reinsurance market cycle compare to your long term targets?

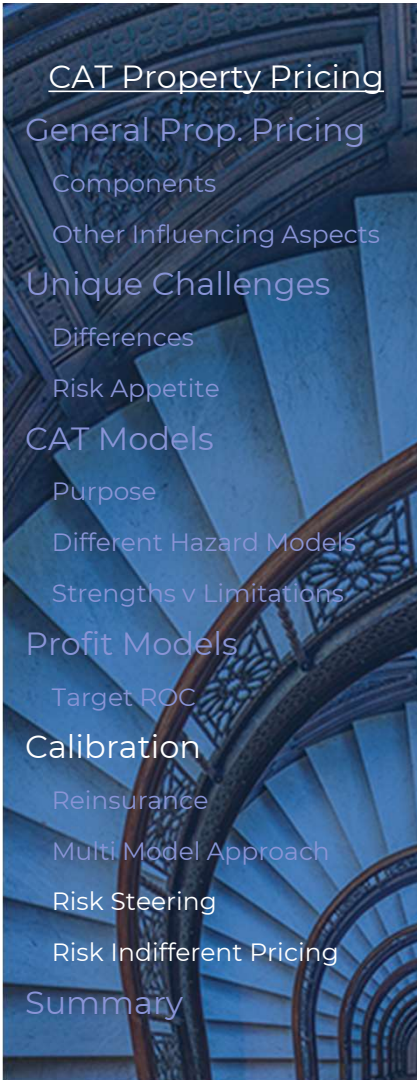


- CAT Property Pricing
- General Prop. Pricing
  - Components
  - Other Influencing Aspects
- Unique Challenges
  - Differences
  - Risk Appetite
- CAT Models
  - Purpose
  - Different Hazard Models
  - Strengths v Limitations
- Profit Models
  - Target ROC
- Calibration
  - Reinsurance
  - Multi Model Approach
  - Risk Steering
  - Risk Indifferent Pricing
- Summary

## Calibration

### Multi-Model Approach – NOT just averaging E[L]s

- Remember – each CAT model uses slightly different processes
  - We need to be aware of and understand those differences
- Reinsurance Consensus Pricing
  - Despite multiple reinsurers / models, there is still only one price
- Multiple Models
  - $E[L]$  model 1  $\neq$   $E[L]$  model 2
  - $TVaR_{100}$  model 1  $\neq$   $TVaR_{100}$  model 2
  - $\therefore$  Volume & Extreme factors will not be the same either
- Blending Multiple models
  - Calculate premium using each model and their unique factors
  - THEN blend the resulting target premiums – not just one statistic



- CAT Property Pricing
- General Prop. Pricing
  - Components
  - Other Influencing Aspects
- Unique Challenges
  - Differences
  - Risk Appetite
- CAT Models
  - Purpose
  - Different Hazard Models
  - Strengths v Limitations
- Profit Models
  - Target ROC
- Calibration
- Reinsurance
- Multi Model Approach
- Risk Steering
- Risk Indifferent Pricing
- Summary

## Calibration

### Risk Steering & Indifferent Pricing

- **Balancing Portfolio Distribution**
  - Steering business through adjusting regional & pricing parameters
- **Principles – Relativity Parameter Calibration**
  - Based on Company Risk Appetite
  - Price to be otherwise indifferent to deploying capacity
    - Between perils (think attritional vs Cat losses)
    - Between Different Cat perils
    - Between different regions (within in specific Cat Peril)
- **Regional Risk Accumulation**
  - Scarcity of capacity
    - Risk Appetite for Maximal loss
    - Availability of reinsurance to further Cap CAT losses
- **Example: 1 risk using 250 TVaR<sub>100</sub> vs 5 risks with 250 TVaR<sub>100</sub> in total**

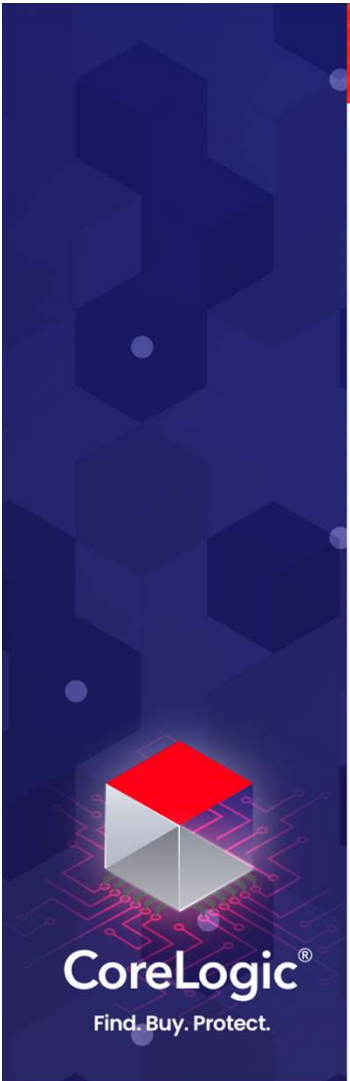


## Summary

**AVONDALE**

Property Pricing w/ Cat Perils

p. 31



**Questions?**