# Uncertainty-Based Credibility and its Applications

by Pietro Parodi and Stephane Bonche

### ABSTRACT

This paper proposes a methodology to calculate the credibility risk premium based on the uncertainty of the risk premium (aka pure loss cost, pure premium), as estimated by the standard deviation of the risk premium estimator. An optimal estimator based on the uncertainties involved in the pricing process is constructed.

The method takes into account both the uncertainty of the client risk premium and that of the market risk premium, and the correlation between them in the case that the client is part of the reference market. The methodology is especially well suited for those situations where the market information is limited and is therefore affected by significant parameter uncertainty, such as is the case in excess-of-loss reinsurance.

### **KEYWORDS**

Uncertainty-based credibility, market heterogeneity, error propagation analysis

### 1. Introduction

The experience-based calculation of the risk premium for an insurance account is affected by several sources of uncertainty, the most obvious —and perhaps the best understood—of which is the limited size of the historical database of losses of the client.

To make up for such uncertainty the analyst may use average, or other relevant information from the market (the market risk premium) to replace or complement the client risk premium. The problem with this is that the market experience may not be fully relevant to a particular client. This is usually captured by the spread, or heterogeneity, of the client risk premiums around the standard market rate. As an added complication, although the market rate is typically computed from a larger data set than that of a client, it too is based on a loss database of limited size and is therefore affected by the same type of uncertainty.

The standard way to combine client and market information is credibility. The credibility risk premium is a convex combination of the client risk premium and the market risk premium:

Credibility risk premium

 $= Z \times \text{Client risk premium}$ 

+  $(1 - Z) \times$  Market risk premium

where Z is a real number between 0 and 1, reflecting the relative weight that we give to the client's experience.

The idea of this paper is to use the standard deviation of the client risk premium estimator ( $\sigma_c$ ) as a measure of (lack of) credibility, weighting this against the market heterogeneity ( $\sigma_h$ ) and the standard deviation of the market risk premium estimator ( $\sigma_m$ ). Furthermore, since the risk premium of the market is calculated based on data from the whole market, including in general the client itself, the two estimators for the market and the client are correlated ( $\rho_{m,c}$ ). The resulting formula for the credibility factor is

$$Z = \frac{\sigma_h^2 + \sigma_m^2 - \rho_{m,c}\sigma_m\sigma_c}{\sigma_h^2 + \sigma_m^2 + \sigma_c^2 - 2\rho_{m,c}\sigma_m\sigma_c}.$$
 (1.1)

### 1.1. Research context and objective

The modern approach to credibility, which stems from the work of Bühlmann and Straub (Bühlmann 1967; Bühlmann and Straub 1970; Bühlmann and Gisler 2005), does not explicitly take the uncertainty of the market price into account in the formula for the credibility factor (see, e.g., Theorem 3.7 in Bühlmann and Gisler (2005), which gives results for both inhomogeneous and homogeneous credibility).

On the other hand, Boor (1992) displays a credibility factor that contains an extra term for market uncertainty. Boor's paper, however, focuses on a two-sample model (client vs. rest of the market) and attempts no analysis of the overall market heterogeneity/spread.

This paper argues that by using uncertainty as the main driver for credibility, one is able to produce an intuitive and general method to calculate the credibility premium, which can be used both in insurance and in reinsurance.

The results have natural applications to excessof-loss reinsurance, where client experience in the higher layers of experience is obviously scant but even the market experience is limited and the uncertainty on the parameters of market curves is therefore significant. The methodology described in this paper was initially used in the context of U.K. motor reinsurance (Parodi and Bonche 2008).

### 1.2. Outline

Section 2 introduces a measure of uncertainty. Section 3 illustrates the methodology of uncertainty-based credibility in a general context, proving the basic result (Proposition 1) that gives the optimal value for the credibility factor. It also illustrates how to apply the methodology to a simple example. The limitations of the methodology are given in Section 4. Section 5 draws the conclusions.

# 2. The risk premium and its uncertainty

## **2.1.** Risk premium—definition and calculation

The risk premium<sup>1</sup>  $\varphi$  is given by  $\varphi = E(S)/w$ where E(S) is the expected aggregate loss in a given period and w is the expected exposure in that same period.

Using the collective risk model assumption, the losses to an insurer in a given period can be modeled as a stochastic process  $S = \sum_{i=1}^{N} X_i$ where *N* represents the number of claims in the period and  $X_1, \ldots, X_N$  represent their amounts. Both the number of claims and their amounts are random variables. The claim amounts  $X_1, \ldots, X_N$ are independent and identically distributed (i.i.d.) and also independent of *N*.

Using the collective risk model, E(S) can be written as E(S) = E(N)E(X) where E(N) is the expected number of claims and E(X) is the expected claim amount. To derive E(N) and E(X), we need to know the underlying frequency and severity distributions with their exact parameter values (e.g., *N* may follow a Poisson distribution:  $N \sim \text{Poi}(\lambda w)$ , and *X* an exponential distribution:  $X \sim \text{Exp}(\mu) \rightarrow E(S) = \lambda \mu w, \varphi = \lambda \mu$ ).

However, reality is usually not so straightforward, since it is not always possible to express E(S) in a simple analytical form. This may be due to policy modifications (excesses, limits, reinstatements, etc.) and to the effect of settlement delay and discounting. Therefore, E(S) will usually be estimated by a stochastic simulation or by an approximate formula.

## 2.2. Risk premium—sources and measures of uncertainty

In practice, we will only have an estimate of E(S) and therefore of the risk premium  $\varphi = E(S)$ 

/w. This estimate will be affected by several sources of uncertainty: the models for frequency and severity will not replicate reality perfectly (model uncertainty); the values of the model parameters will only be known approximately (parameter uncertainty); the claims data themselves are often reserve estimates rather than known quantities (data uncertainty).

Parameter uncertainty depends on the fact that we only have a limited sample from which to estimate the parameters of the model. This will be the main focus of the paper. Data uncertainty has the effect of increasing parameter uncertainty. Model uncertainty is difficult to quantify and usually will be dealt with in a low-profile fashion, by making sure that our models pass appropriate goodness-of-fit tests.

We will use the standard deviation of an estimator as a measure of the estimator's uncertainty. Following standard use, we will denote that as "standard error." In general, the standard error of the risk premium will depend on the process by which the risk premium is estimated. Notice that the standard deviation of the risk premium estimator should not be confused with the standard deviation of S/w, the aggregate loss per unit of exposure!

Section 3.3.2 will give examples of how the standard deviation of the risk premium estimator can be calculated in practice.

### 3. Uncertainty-based credibility

Let  $\varphi_c$  be the "true" risk premium of the client. This is simply given by  $\varphi_c = E(S_c)/w_c$  where  $S_c$  is the aggregate loss in a year and  $w_c$  is the exposure in the same year. According to the collective model,  $E(S_c)$  can be written as  $E(S_c) = E(N_c)E(X_c)$  where  $N_c$  is the number of claims and  $X_c$  is the claim amount. However, we will only have an estimate of  $E(S_c)$ . The accuracy of this estimate will be affected by data uncertainty, parameter uncertainty, and model uncertainty.

<sup>&</sup>lt;sup>1</sup>Usually denoted as "pure premium" in the United States.

Let  $\hat{\varphi}_c$  be the estimated risk premium of the client. This will typically be obtained by

—applying a simple burning cost approach to the aggregate losses;

—estimating the average frequency and severity and calculating their product;

—estimating the parameters of the frequency and severity distributions and calculating the average frequency and severity based on those estimates; and

-hybrid approaches.

We can also define  $\varphi_m$  (true risk premium) and  $\hat{\varphi}_m$  (estimated risk premium) for the market. The estimated risk premium  $\hat{\varphi}_m$  will be obtained in a similar fashion as  $\hat{\varphi}_c$  but it will use data from all participating clients, including the data used to calculate  $\hat{\varphi}_c$ .

Credibility is a standard technique by which the estimated risk premium of the client,  $\hat{\varphi}_c$ , and the estimated risk premium for the market,  $\hat{\varphi}_m$ , are combined to provide another estimate  $\hat{\varphi}$ , called the credibility estimate, of the client's risk premium  $\varphi_c$ , via a convex combination:

$$\hat{\varphi} = Z \cdot \hat{\varphi}_c + (1 - Z) \cdot \hat{\varphi}_m \tag{3.1}$$

where  $Z \in [0, 1]$  is called the credibility factor.

In this section, we provide a means to calculate the credibility factor Z based on the uncertainty of the estimates  $\hat{\varphi}_c$ ,  $\hat{\varphi}_m$  and on the heterogeneity of the market. To do this, we need an uncertainty model, i.e., a set of assumptions on how uncertainty affects the estimates.

## 3.1. The uncertainty model— assumptions

1. The estimated risk premium of the market is described by a random variable  $\hat{\varphi}_m$  with expected value  $\varphi_m$  (the true risk premium for the overall market) and variance  $\sigma_m^2$ . For readability, we write this as

$$\hat{\varphi}_m = \varphi_m + \sigma_m \varepsilon_m \tag{3.2}$$

where  $\varepsilon_m$  is a random variable with zero mean and unit variance:  $E(\varepsilon_m) = 0$ ,  $E(\varepsilon_m^2) = 1$ . Notice that  $\varphi_m$  is *not* viewed as a random variable here. Despite the terminology above, which resembles that used for Gaussian random noise, no other assumption is needed on the shape of the distribution of  $\varepsilon_m$ .

The *true risk premium* φ<sub>c</sub> of the client is described by a random variable with mean E(φ<sub>c</sub>) = φ<sub>m</sub> (the true market risk premium) and variance Var(φ<sub>c</sub>) = σ<sup>2</sup><sub>h</sub>. In other terms,

$$\varphi_c = \varphi_m + \sigma_h \varepsilon_h \tag{3.3}$$

where  $\sigma_h$  measures the spread (or heterogeneity) of the different clients around the mean market value, and  $E(\varepsilon_h) = 0$ ,  $E(\varepsilon_h^2) = 1$ .

3. The *estimated risk premium* of the client,  $\hat{\varphi}_c$ , given the true risk premium,  $\varphi_c$ , is described by a random variable with mean  $E(\hat{\varphi}_c | \varphi_c) = \varphi_c$ ,  $Var(\hat{\varphi}_c | \varphi_c) = \sigma_c^2$ . In other words,

$$\hat{\varphi}_{c} \mid \varphi_{c} = \varphi_{c} + \sigma_{c} \varepsilon_{c} \qquad (\hat{\varphi}_{c} = \varphi_{m} + \sigma_{h} \varepsilon_{h} + \sigma_{c} \varepsilon_{c})$$
(3.4)

where  $\varepsilon_c$  is another random variable with zero mean and unit variance:  $E(\varepsilon_c) = 0$ ,  $E(\varepsilon_c^2) = 1$ . Again, no other assumption is made on the distribution of  $\varepsilon_c$ . Notice that in this case both  $\hat{\varphi}_c$  and  $\varphi_c$  are random variables.

4. Assume that  $\varepsilon_h$  is uncorrelated with both  $\varepsilon_m$ and  $\varepsilon_c$ :  $E(\varepsilon_m \varepsilon_h) = 0$ ,  $E(\varepsilon_c \varepsilon_h) = 0$ .

We are now in a position to prove the following result.

PROPOSITION 1 Given Assumptions 1–4 above, the value of Z that minimizes the mean squared error  $E_{m,c,h}((\hat{\varphi} - \varphi_c)^2) = E_{m,c,h}((Z \cdot \hat{\varphi}_c + (1 - Z) \cdot \hat{\varphi}_m - \varphi_c)^2)$ , where the expected value is taken on the joint distribution of  $\varepsilon_m$ ,  $\varepsilon_c$ ,  $\varepsilon_h$ , is given by

$$Z = \frac{\sigma_h^2 + \sigma_m^2 - \rho_{m,c}\sigma_m\sigma_c}{\sigma_h^2 + \sigma_m^2 + \sigma_c^2 - 2\rho_{m,c}\sigma_m\sigma_c}$$
(3.5)

where  $\rho_{m,c}$  is the correlation between  $\varepsilon_m$  and  $\varepsilon_c$ .

**PROOF** The result is straightforward once we express  $\hat{\varphi} - \varphi_c$  in terms of  $\varepsilon_m$ ,  $\varepsilon_c$ ,  $\varepsilon_h$  only. The mean

squared error is given by

$$\begin{split} E_{m,c,h}((Z \cdot \hat{\varphi}_c + (1 - Z) \cdot \hat{\varphi}_m - \varphi_c)^2) \\ &= E_{m,c,h}(((Z - 1)(\sigma_h \varepsilon_h - \sigma_m \varepsilon_m) + Z \cdot \sigma_c \varepsilon_c)^2) \\ &= (Z - 1)^2(\sigma_h^2 + \sigma_m^2) + Z^2 \sigma_c^2 - 2Z(Z - 1)\rho_{m,c} \sigma_m \sigma_c \end{split}$$

$$(3.6)$$

where  $\rho_{m,c} = E(\varepsilon_m \varepsilon_c)$ . By minimizing the mean squared error with respect to *Z*, one obtains Equation (3.5).

The following sections will go into more detail as to the meaning of the assumptions and of this result.

### 3.1.1. Explaining the assumptions

Assumption 2 tries to capture market heterogeneity: different clients will have different risk premiums, reflecting the different risk profile (e.g., age profiles, location, etc.) of the accounts. We do not need to know what the prior distribution of the risk premiums is, as long as we know its variance. In practice, this will be determined empirically.

Assumptions 1 and 3 try to capture the uncertainty inherent in the process of estimating the risk premium. The quantities  $\sigma_m$  and  $\sigma_c$  should not be confused with the standard deviations of the underlying aggregate loss distributions for the market and the client.

The random variable  $\varepsilon_h$  gives the prior distribution of the client price around a market value, whereas  $\varepsilon_m$ ,  $\varepsilon_c$  are parameter uncertainties on the market and the client. Therefore, Assumption 4  $(E(\varepsilon_m \varepsilon_h) = 0, E(\varepsilon_c \varepsilon_h) = 0)$  is quite sound. The correlation between  $\varepsilon_m$  and  $\varepsilon_c$ , however, cannot be ignored. The reason for this is that the estimated risk premium of the market is based on data collected from different clients, including client  $c.^2$ 

### **3.2.** Is $\hat{\varphi}$ an unbiased estimator for $\varphi_c$ ?

It is important to notice that the expected value  $E_{m,c,h}((\hat{\varphi} - \varphi_c)^2)$  is also taken over the distribution of  $\varepsilon_h$ . As a consequence, the mean squared error is not necessarily minimized for each individual client, but only over all possible clients.

For a given client c,  $\hat{\varphi}$  is in general a biased estimator for  $\varphi_c$ . The bias is given by  $\operatorname{bias}(\hat{\varphi} | \varphi_c) = E_{m,c}(\hat{\varphi} | \varphi_c) - \varphi_c = (1 - Z)(\varphi_m - \varphi_c) = -(1 - Z) \cdot \sigma_h \varepsilon_h$ . The expected value is in this case taken over the joint distribution of  $\varepsilon_m$  and  $\varepsilon_c$ . Averaging over  $\varepsilon_h$ , the bias disappears:  $E_h(\operatorname{bias}(\hat{\varphi} | \varphi_c)) = 0$ .

Notice how the quest for an estimate  $\hat{\varphi}$  of  $\varphi_c$  that is *collectively* unbiased is a common feature of credibility theory [see, e.g., Bühlmann's approach as described by Klugman, Panjer, and Willmot (2004)].

The meaning of the formula for the bias,  $bias(\hat{\varphi} | \varphi_c) = -(1-Z)\sigma_h \varepsilon_h$ , is that when credibility is close to 1, the credibility estimate for the risk premium will be close to the client estimated price,  $\hat{\varphi}_c$ , and the bias will be close to zero. On the other hand, if the credibility is close to 0, the credibility estimate of the risk premium will be close to  $\hat{\varphi}_m$ , and the bias will be about  $-\sigma_h \varepsilon_h$ : i.e., the expected value of the credibility estimate will be distributed randomly around the market risk premium with a standard deviation equal to  $\sigma_h$ , which is exactly what we expect to happen.

## 3.3. Credibility calculation in practice —a simple example

In practice, the standard deviations  $\sigma_h$ ,  $\sigma_m$ ,  $\sigma_c$ , and  $\rho_{m,c}$  are not known and they must be estimated from the data. Therefore the credibility factor can also be written as

$$Z \approx \frac{s_h^2 + s_m^2 - r_{m,c} s_m s_c}{s_h^2 + s_m^2 + s_c^2 - 2r_{m,c} s_m s_c}$$
(3.7)

where  $s_h$  is the *estimated* market heterogeneity,  $r_{m,c}$  is the *estimated* correlation between the market and the client, and  $s_m$  and  $s_c$  are the *estimated* standard deviations of the estimators for the market and client risk premiums.

<sup>&</sup>lt;sup>2</sup>There might be other drivers for correlation between market and client depending on how the client risk premium is determined, but in this paper we will usually be assuming that the client estimate is based on the client experience alone.

In this section we will show how the credibility factor can be calculated in practice using a simple example in which the risk premium is calculated by a simple burning cost method, based on several years of experience. Also, we assume that:

- The usual tenets of the collective model (Klugman, Panjer, and Willmot 2004) hold: i.e., losses for each client are independent and identically distributed, and do not depend on the number of claims.
- The claims originate from a compound Poisson process. This is not a critical assumption but simplifies some of the algebra.
- There is neither IBNR (incurred but not reported claims) nor IBNER (incurred but not enough reserved claims), so that the number of claims and loss amount for each claim are known at the moment of the analysis. Also, underwriting and other environment conditions have not changed over the period when data has been collected, or have been adjusted so as to incorporate the changes. Notice that these assumptions have been made here for the sake of simplicity but are not critical (see Section 3.3.6 for more comments on this).
- All claims are already revalued to current terms, or more accurately to the mid-period of exposure.
- The claim count and the loss amount for each claim are known for each of *n* clients, including the client under consideration.
- Conditional on the frequency and severity parameters for each client, the losses are independent. As a consequence, the losses of a client are independent of the losses of the rest of the market as a whole.

### We will show how to calculate

(a) the client's risk premium estimator and its standard error,

(b) the market's risk premium estimator and its standard error,

(c) the correlation between the client's and the market's risk premium estimator, and

(d) the market heterogeneity.

## **3.3.1. Estimating the client's risk premium and its standard error**

If  $\lambda_c$  is the mean frequency per unit of exposure and  $\mu_c$  is the mean severity, the theoretical risk premium is given by  $\varphi_c = \lambda_c \mu_c$ .

As we have assumed that losses are already revalued to current terms, and that no other adjustments are needed (e.g., IBNR, IBNER), the risk premium can be estimated as

$$\hat{\varphi}_c = \frac{\hat{S}_c}{w_c} = \frac{\sum_{i=1}^{n_c} X_i^{(c)}}{w_c}$$
 (3.8)

where

- $\hat{S}_c = \sum_{i=1}^{n_c} X_i^{(c)}$  is the cumulative loss over the *k*-years period,
- w<sub>c</sub> = ∑<sup>k</sup><sub>j=1</sub> w<sub>c,j</sub> is the cumulative exposure over the k-years period (w<sub>c,j</sub> being the exposure for year j) for client c,
- n<sub>c</sub> = ∑<sup>k</sup><sub>j=1</sub>n<sub>c,j</sub> is the cumulative number of claims over k years (n<sub>c,j</sub> being the number of claims in year j) for client c, and
- $X_i^{(c)}$  is the amount of the *i*th loss for client *c*. Note that  $X_i^{(c)}$  represents an individual loss amount, not an aggregate loss.

The standard error is the square root of the variance of the estimator (3.8), which in turn can be calculated using standard results for the collective model (Klugman, Panjer, and Willmot 2004):

$$s_c^2 = \operatorname{Var}(\hat{\varphi}_c \mid \varphi_c) = \frac{E(N_c)\operatorname{Var}(X_c) + \operatorname{Var}(N_c)(E(X_c))^2}{w_c^2}$$
$$= \frac{E(N_c)E(X_c^2)}{w_c^2} \approx \frac{n_c \times \overline{X_c^2}}{w_c^2}.$$
(3.9)

The first equivalence is the general result for the collective model, which applies when the losses are iid variables. The second is true for a compound Poisson process. The third one simply replaces the mathematical expectations for the mean number of claims and mean squared loss with their empirical estimates. In the case of the number of claims, the empirical estimate is the cumulative number of claims itself.

## **3.3.2. Estimating the market's risk premium and its standard error**

The market risk premium can be calculated in a number of different ways, each with its own justification. It can be a weighted or an unweighted average of the risk premiums of individual clients. Alternatively, it can be calculated as the result of a market analysis, in which the losses of each client are collected and put into a single database. In this latter case, it can be calculated nonparametrically (e.g., the empirical mean of all market losses) or parametrically (e.g., the mean of the modeled distribution for the whole market).

In our simple example, the market risk premium is calculated exactly as the client risk premium, by a burning cost approach:

$$\hat{\varphi}_m = \frac{S_m}{w_m} = \frac{\sum_{\text{All } c} S_c}{w_m}$$

where  $w_m = \sum_{\text{All } c} w_c$ .

To calculate the variance of the estimator we cannot use Formula (3.9), which applies to iid variables. Since the aggregate losses of different clients are independent (see more on this in Section 3.3.3), we can, however, write

$$s_m^2 = \operatorname{Var}(\hat{\varphi}_m) = \frac{\sum_{\text{All } c} \operatorname{Var}(S_c)}{w_m^2}$$
$$= \frac{\sum_{\text{All } c} w_c^2 \operatorname{Var}(\hat{\varphi}_c \mid \varphi_c)}{w_m^2}$$
(3.10)

and use Formula (3.9) to calculate the variance of the estimator for each client. Note that if the variance of all clients is the same, and so is the exposure, the formula above suggests (unsurprisingly) that the variance of the market is equal to the variance of the client divided by the number of clients.

### 3.3.3. Estimating the correlation

First of all, notice that the empirical aggregate losses of two different clients c, c' are independent and therefore  $\text{Cov}(\hat{S}_c, \hat{S}_{c'}) = 0$ . This is because under our assumptions  $\hat{S}_c$ ,  $\hat{S}_{c'}$  are realizations of two separate random processes.

This might appear counterintuitive at first, as a number of common factors are at play (e.g., the judicial environment, the weather) affecting the losses of two different insurers. However, these factors will be reflected in the theoretical risk premiums  $\varphi_c$ ,  $\varphi_{c'}$ , while the departures from the theoretical risk premiums for *c* and *c'* will be uncorrelated, much in the same way as the empirical means of two distinct samples drawn from the same underlying distribution are uncorrelated.

By writing the aggregate losses for the market as  $\hat{S}_m = \hat{S}_c + \hat{S}_{m-c}$ , where  $\hat{S}_{m-c}$  are the aggregate losses excluding those from client *c*, we can now estimate the correlation as

$$r_{m,c} = \frac{\operatorname{Cov}(\hat{\varphi}_m, \hat{\varphi}_c)}{\sqrt{\operatorname{Var}(\hat{\varphi}_m)\operatorname{Var}(\hat{\varphi}_c)}} = \frac{\operatorname{Cov}(S_m, S_c)}{\sqrt{\operatorname{Var}(\hat{S}_m)\operatorname{Var}(\hat{S}_c)}}$$
$$= \frac{\operatorname{Cov}(\hat{S}_{m-c}, \hat{S}_c) + \operatorname{Cov}(\hat{S}_c, \hat{S}_c)}{\sqrt{\operatorname{Var}(\hat{S}_m)\operatorname{Var}(\hat{S}_c)}}$$
$$= \frac{\operatorname{Var}(\hat{S}_c)}{\sqrt{\operatorname{Var}(\hat{S}_m)\operatorname{Var}(\hat{S}_c)}}$$
$$= \frac{\sqrt{\operatorname{Var}(\hat{S}_m)\operatorname{Var}(\hat{S}_c)}}{\sqrt{\operatorname{Var}(\hat{S}_m)\operatorname{Var}(\hat{S}_c)}} = \frac{w_c s_c}{w_m s_m}.$$
(3.11)

#### 3.3.4. Estimating market heterogeneity

Market heterogeneity can be estimated as the empirical variance of the risk premium for all available clients. Depending on the pricing process and the analyst's choices, the details of the calculation may vary. Specifically, a weighted or unweighted version of the variance may be used. There is no strict prescription on which version to use, but consistency with the way the market premium is calculated should be sought. If the market risk premium is calculated by collecting all data from all clients, larger clients will inevitably get more weight, and the weighted version of the variance is preferable.

In our example, we use the *weighted* version. The unweighted version can be obtained simply by replacing all weights  $w_c$  with 1 and  $w_m = \sum_c w_c$  with the number of clients.

$$s_{h}^{2} = \frac{\sum_{c} w_{c} (\hat{\varphi}_{c} - \hat{\varphi}_{m})^{2}}{w_{m}} - \left(\frac{\sum_{c} w_{c} s_{c}^{2}}{w_{m}} + s_{m}^{2} - 2 \frac{s_{m} \sum_{c} w_{c} s_{c} r_{m,c}}{w_{m}}\right) = \frac{\sum_{c} w_{c} (\hat{\varphi}_{c} - \hat{\varphi}_{m})^{2} - \sum_{c} \left(1 - \frac{w_{c}}{w_{m}}\right) w_{c} s_{c}^{2}}{w_{m}}.$$
(3.12)

The unusual second term in the top part of Equation (3.12) is the bias-correction term relevant to our model. It can be derived by expanding the expression

$$E\left(\sum_{c} w_{c}(\hat{\varphi}_{c} - \hat{\varphi}_{m})^{2}\right)$$
$$= E\left(\sum_{c} w_{c}(\sigma_{c}\varepsilon_{c} + \sigma_{h}\varepsilon_{h} - \sigma_{m}\varepsilon_{m})^{2}\right)$$

and using the estimated values  $s_c, s_h, s_m, r_{m,c}$  instead of the theoretical values  $\sigma_c, \sigma_h, \sigma_m, \rho_{m,c}$ . The more compact bottom part of Equation (3.12) is obtained by using the expressions for  $s_m$  and  $r_{m,c}$  derived in Equations (3.10) and (3.11) respectively. Note that owing to the bias-correction term, the estimated market heterogeneity can occasionally become negative. This phenomenon also appears in Bühlmann's credibility theory (Bühlmann and Gisler 2005). When this happens one can follow the recommendation in Bühlmann and Gisler (2005) and set Z = 0.

By collating all the results in Sections 3.3.1 through 3.3.4, we now have all the ingredients to calculate the credibility factor *Z* and therefore the credibility estimate.

### 3.3.5. Numerical illustration

To give a more concrete idea of the calculations involved, we have performed an experiment on artificially generated data based on the simple example above. Losses have been generated by using a compound Poisson process with an exponential severity model.

The simulation uses five clients with different exposures, Poisson rates and exponential means. The "true" values of these parameters are shown in Table 1. In practice, we do not know these values, but we only see a single realization of a random process. Table 2 shows

- the theoretical risk premiums and standard errors for all the clients and the market (obtained by collating all clients) based on the true values, and
- the risk premiums and standard errors based on five different realizations of the stochastic process, calculated as in Sections 3.3.1 and 3.3.2.

Table 3 shows the theoretical and empirical correlation between each client and the market. The theoretical correlation between the client and the market is calculated using Formula (3.11) and the theoretical standard errors; the correlation based on the five simulation runs is calculated using (3.11) with the estimated standard errors.

Finally, Table 4 shows the weighted market heterogeneity, calculated as in Formula (3.12). The table also shows the values of the credibility factors, calculated as in Formula (3.7). Notice that when the market heterogeneity—which is the most unstable variable in this exercise appears to be higher, the credibility of the clients' risk premiums also increases significantly.

### 3.3.6. Practical issues

In more general cases, several complications will arise. The list below is not meant to be exhaustive, but to illustrate some of the typical issues that arise and how they should be addressed,

Client number	1	2	3	4	5
Exposure (overall)	1,000	850	750	925	800
Poisson rate (per unit of exposure)	1.20	1.43	1.30	1.00	1.20
Mean of exponential distribution	100	80	90	125	110
Absolute frequency (theoretical)	1,200	1,216	975	925	960

#### Table 1. Simulation parameters (exposure, parameter of the frequency distribution, parameter of the severity distribution)

### Table 2. Risk premiums and standard errors

Risk premiums	Client 1	Client 2	Client 3	Client 4	Client 5	Whole market
Theoretical	120.0	114.4	117.0	125.0	132.0	121.7
Based on run 1 only	124.4	116.2	109.7	125.8	131.8	121.9
Based on run 2 only	118.4	120.9	117.6	129.5	142.6	125.6
Based on run 3 only	110.9	111.8	112.8	135.7	138.6	121.8
Based on run 4 only	117.9	110.0	115.9	119.1	129.2	118.3
Based on run 5 only	118.8	115.4	116.2	128.6	135.9	123.0
Standard errors						
Theoretical	4.9	4.6	5.3	5.8	6.0	2.4
Based on run 1 only	5.1	4.8	4.9	5.6	6.0	2.4
Based on run 2 only	4.8	4.8	5.3	6.0	6.2	2.4
Based on run 3 only	4.6	4.5	5.1	5.9	6.2	2.4
Based on run 4 only	4.7	4.5	5.2	5.8	5.8	2.3
Based on run 5 only	4.7	4.7	5.0	5.8	6.1	2.4

### Table 3. Correlations

Correlation with the market	Client 1	Client 2	Client 3	Client 4	Client 5
Theoretical	0.473	0.380	0.383	0.519	0.465
Based on run 1 only	0.493	0.395	0.356	0.508	0.465
Based on run 2 only	0.457	0.384	0.379	0.526	0.473
Based on run 3 only	0.451	0.375	0.369	0.534	0.486
Based on run 4 only	0.465	0.380	0.387	0.526	0.461
Based on run 5 only	0.462	0.388	0.366	0.527	0.474

#### Table 4. Market heterogeneity and the credibility factors

Market heterogeneity					
Theoretical	6.08				
Based on run 1 only	5.68				
Based on run 2 only	7.80				
Based on run 3 only	11.50				
Based on run 4 only	3.86				
Based on run 5 only	6.20				
Credibility factors	Client 1	Client 2	Client 3	Client 4	Client 5
Theoretical	0.668	0.690	0.620	0.572	0.549
Based on run 1 only	0.619	0.653	0.640	0.553	0.519
Based on run 2 only	0.775	0.780	0.732	0.674	0.654
Based on run 3 only	0.890	0.895	0.868	0.821	0.803
Based on run 4 only	0.473	0.499	0.405	0.344	0.337
Based on run 5 only	0.692	0.699	0.663	0.576	0.553

and convey the idea that there is no single recipe to calculate the error on the risk premium, and that the error will depend crucially on the process by which the risk premium is calculated.

Most of the issues listed below have actually arisen in the real-world application to reinsurance pricing for which this methodology was originally devised (Parodi and Bonche 2008).

- *Separate frequency/severity analysis.* Rather than by the simple burning cost approach described above, the risk premium will often be calculated by a separate frequency and severity analysis. This does not bring in itself much added complication.
- *Market severity model.* The market severity distribution—which is in general a mixture of the severity curves of different clients—will usually be approximated by a single parametric distribution. Typically, the parameters of the distribution will be obtained using the maximum likelihood estimation (MLE) method and the standard error on the parameters as the reciprocal of Fisher information. As long as the fit is good, this is a useful approximation.
- Using projected estimates for claim count/claim amounts. In the simple example described above, it was assumed that the number of losses and the loss amounts over the analysis period were known with certainty. In many cases, only projections are typically available and the error on the projected amounts will have to be incorporated in the overall standard error.
- *Changes in the risk profile*. When the risk is not uniform over the analysis period due to changes in the portfolio, business mix, and the legal environment, corrections will need to be made to the losses for each period to bring them to a uniform basis. The uncertainty on these corrections should be incorporated in the calculation of the standard error: this is formally simple, the real difficulty being quantifying this uncertainty! This problem is com-

mon to all credibility approaches and to all experience rating.

- Difficulties in error propagation. If the distributions used to model frequency and severity are not of the simple type, calculating Var(φ̂) may imply drawing at random from the distribution of the parameters. In the case where parameters are obtained through MLE, this distribution is approximately a multivariate normal distribution with a given covariance matrix.
- Availability of an analytical formula for the risk premium. When an analytical formula for φ̂ is not available, φ̂ itself may have to be estimated by a stochastic simulation. As a consequence, the estimation of Var(φ̂) will have a larger computational complexity. Where possible, an analytical approximation should be used [see Parodi and Bonche (2008) for an example of this].

### 4. Limitations and future research

We now look into the limitations of this work and areas for improvement.

- The credibility estimate relies on secondorder statistics only. This may not always be appropriate when errors on the parameters are large and the standard deviation may not in itself characterize the distortions on the risk premium in a sufficiently accurate way. More general estimates can be obtained by replacing the mean-squared-error minimization criterion used in Proposition 1 with more sophisticated criteria, perhaps based on the quantiles or the higher moments of the aggregate loss distribution. Further research is needed to explore these different criteria.
- In order to get sound results for the credibility factor, a good knowledge of the pricing process and its uncertainties is required. Consider, however, that it is part of the actuary's job to acquire a sufficiently thorough knowledge of the uncertainties of the pricing pro-

cess, anyway. If this knowledge is available, the credibility estimate is simply a byproduct.

- For the method to work, it is critical that the process by which the uncertainties are computed be fully automated and that its computational complexity be kept at bay, identifying the variables that have real financial significance. This is especially important if an analytical formula for the price is not available.
- Where adequate market experience is not available, the method will not give sensible results. A possible way of dealing with this issue is to write the optimal price with a "nested credibility" formula such as

Price = Z Client + (1 - Z) $\times (W \text{ Market} + (1 - W) \text{ Risk})$ 

where Risk is some pure price of risk and Market is the market risk premium, as suggested by Mildenhall (2008). A three-prong approach like this might explain the minimum rate on lines that you see in reality in reinsurance contracts: the credibility-weighted "Market" rate ( $W \times$  Market) would become negligible for the higher layers, whereas the credibility-weighted "Risk" rate ((1-W) × Risk) would remain significant. This makes sense as the top layers are affected by an uncertainty that is difficult to quantify. More research is needed on this topic, which might have to extend out of the "risk premium" paradigm.

### 5. Conclusions

This paper has presented a novel approach to calculating the credibility premium, called uncertainty-based credibility because it uses the standard deviation of the estimator of the risk premium (for both the client and the market) as the key to calculating the credibility factors.

This approach is especially useful for pricing excess-of-loss reinsurance, where the balance of

client uncertainty, market uncertainty and market heterogeneity is different for each layer of reinsurance. It has been used for pricing motor reinsurance in the U.K. market (Parodi and Bonche 2008).

The methodology is in itself quite general and can be applied to many different problems, essentially to all situations where it is possible to compute the uncertainties of the pricing process and the heterogeneity of the market. Other examples include experience rating in direct insurance (possibly with different excesses) and combining exposure rating (as calculated by using exposure curves) and experience rating in property and liability reinsurance.

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