



IS THERE A DEMAND FOR INSURANCE ON DEMAND? 2020 Update

CAS RPM 2020 Conference

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The 3 P's



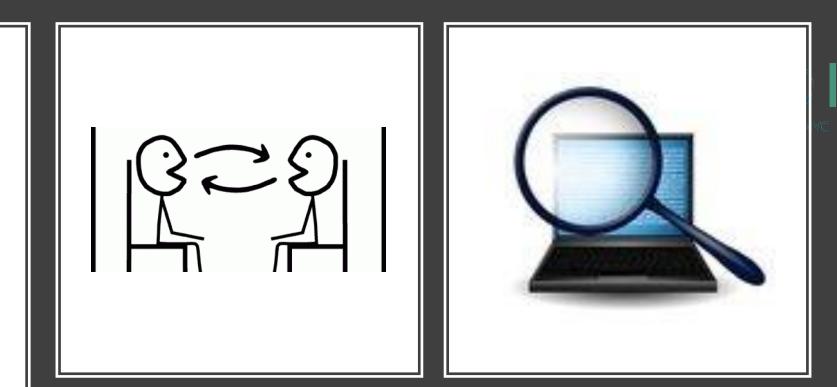
Product

Price

People

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Information Gathering

InsurTech: Centre Stage

Definitions of InsurTech Continue to Evolve



Insurtech is the use of technology innovations designed to make the current insurance model more efficient.

An Insurance Industry Data Scientist

$| \text{Innovation} \rightarrow$

- Multi-Stage Process
- New or Improved:
 - Products
 - Processes
 - Services
 - Business Models
- Measurable Impact
- Organic or Adopted from External

Step 2 Step 3



AM Best

AM Best: Innovation Score



Innovation Input Score		+	Innovation Output Score	
Leadership	Culture		Results	Level of Transformation
Resources	Processes & Structure			

In Second Public Comment Period. Expecting Release in July 2020

AM Best: Innovation Scoring System





AM Best: Innovation Impact on Ratings



Innovation Score is an "Absolute" Figure

Not necessarily correlated with Rating

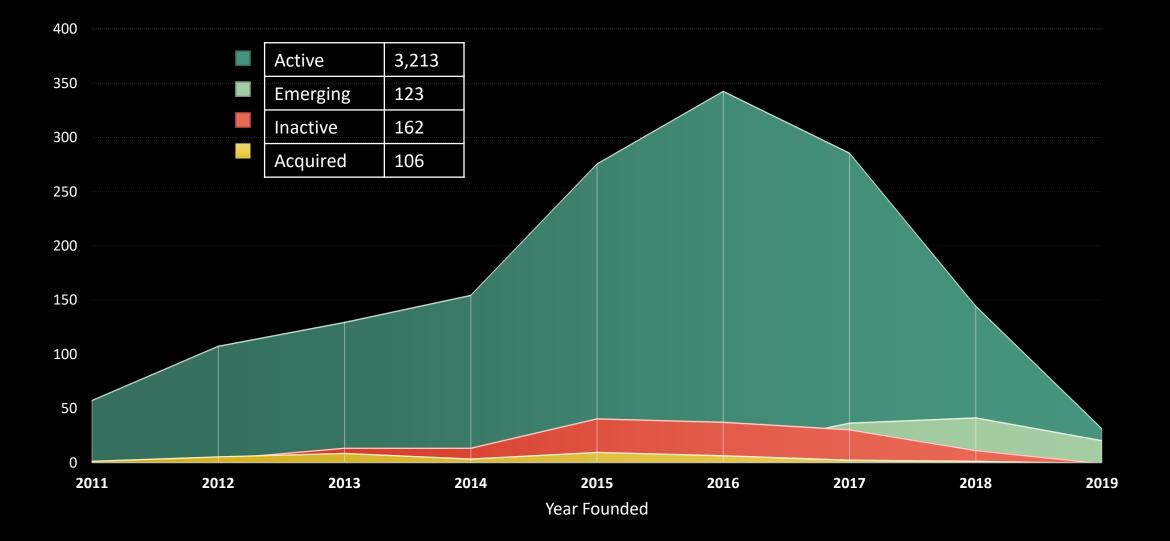
Explicit Assessment of Innovation in Business Profile Building Block

Assessment is Relative and Reflects Unique Company Characteristics Importance will Increase over Time

Positive Impact If Innovation Efforts Provide Tangible Benefits

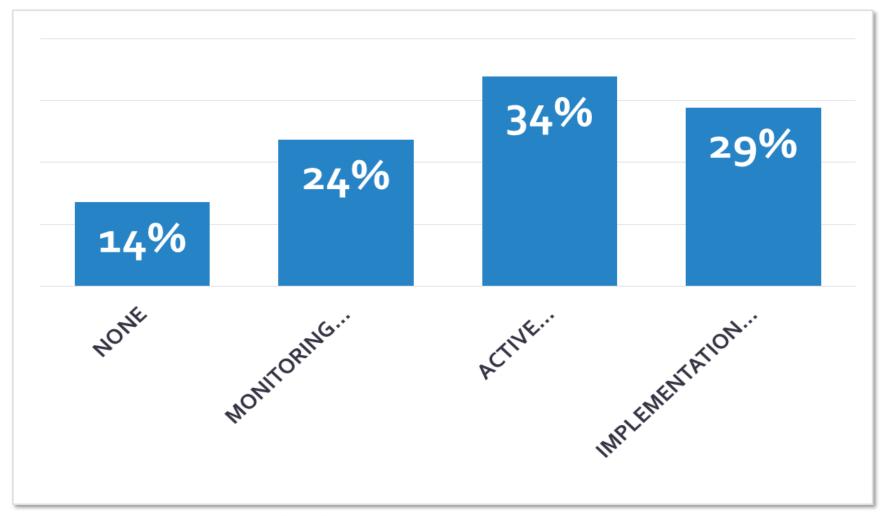
InsurTech Continues to Grow with 3,213 Active Today





Traditional Insurers Response To InsurTech





Source: CAS Insurance On-Demand Working Party, 2019

Insurance On Demand

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ASK THE AUDIENCE



Have you ever bought traditional insurance from On-Demand Insurance Companies (Cuvva, Lemonade, Metromile, etc.)?

YES
NO
Who are they?

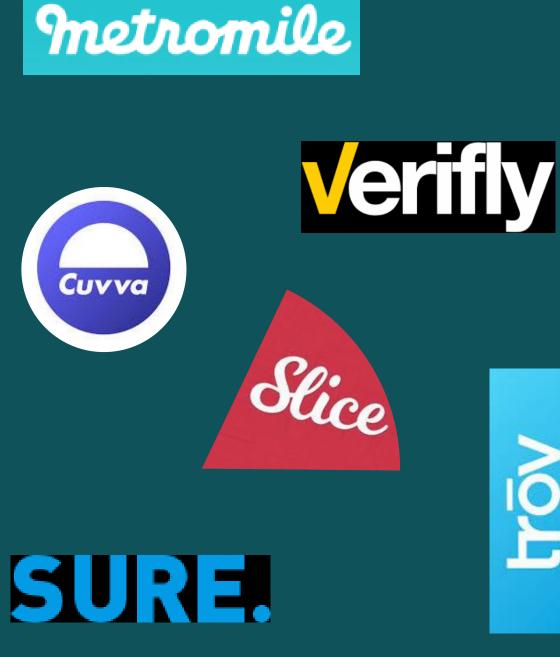
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Insurance where the product exhibits <u>CLIENT-FOCUS</u> through <u>NON-TRADITIONAL</u> modifications to coverages, pricing, and/or administration.



These modifications, which are often achieved by leveraging modern-day technology, aim to **FACILITATE THE PURCHASE** of insurance or offer **CHANGES IN TERMS** that are desired by the policyholder relative to traditional insurance coverages.

CAS Insurance On-Demand Working Party





On-Demo



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Swyfft



33% of Consumers Have Heard of On Demand Companies

SUR



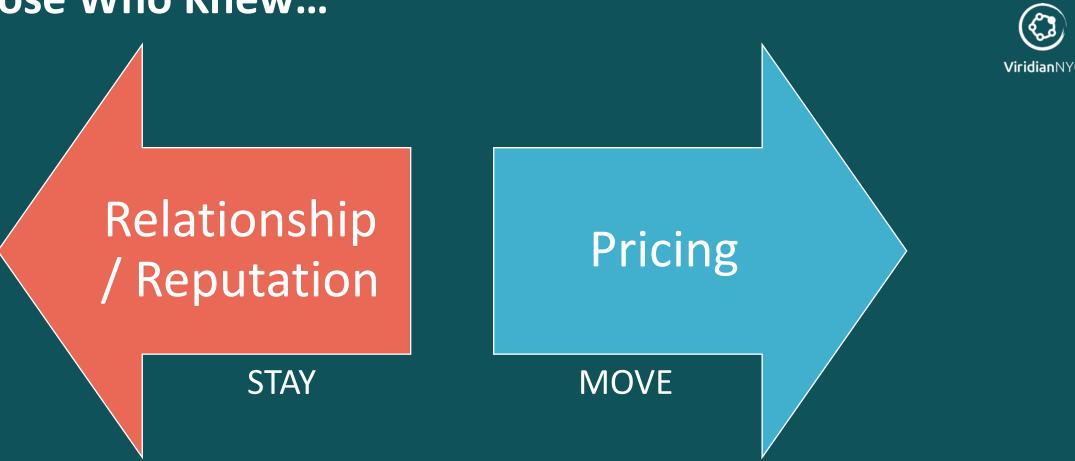
Cuvva





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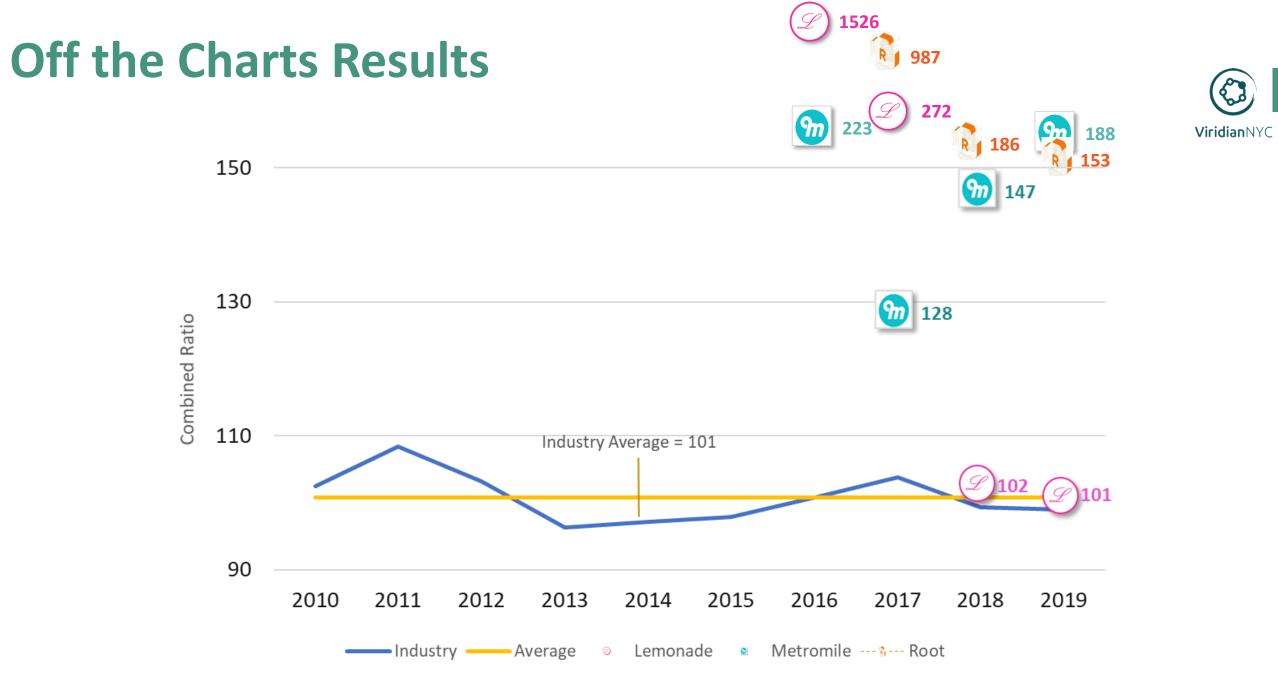
Of Those Who Knew...



I didn't realize how much I gravitate towards the older companies until this question.



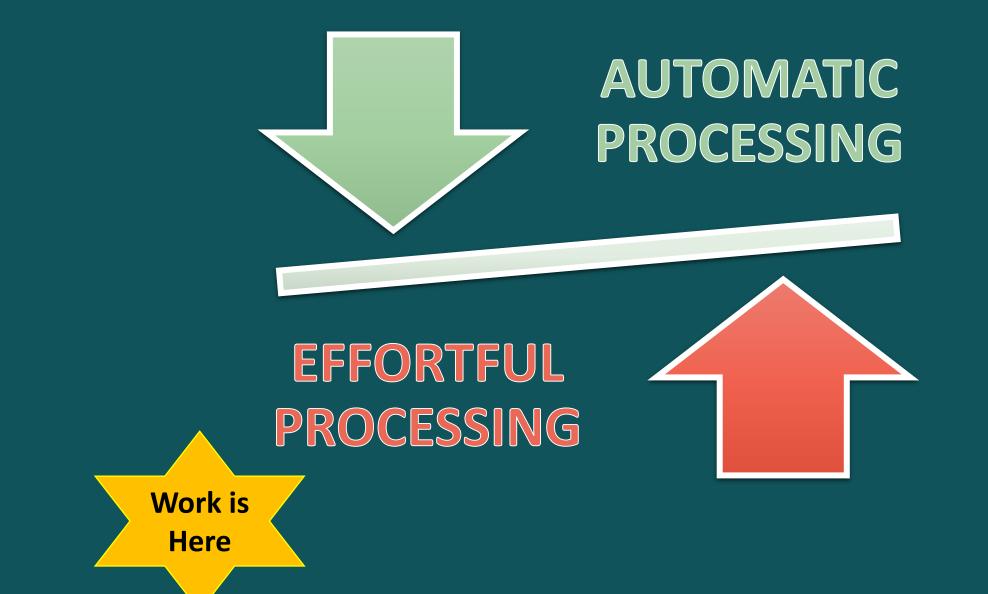
84% of Consumers Care About Company Stability and Experience



Current State of Insurance ...Consumers Speak out

Behavioral Economics







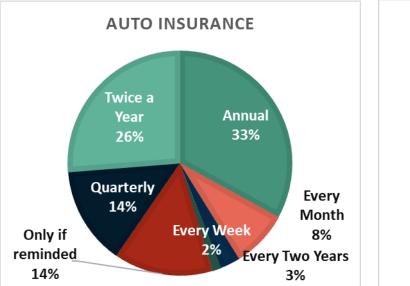


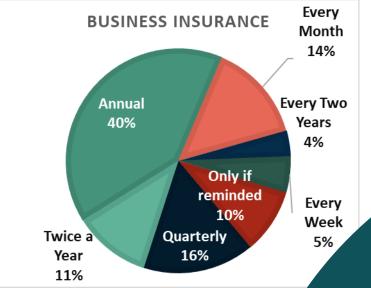


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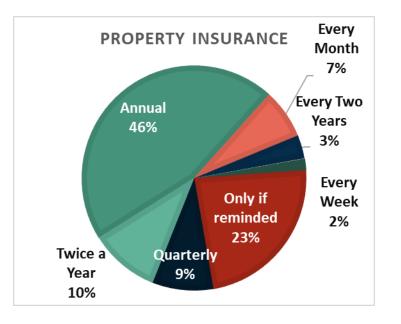
Top of Mind











Relationships are Still Transactional: Strong link to billing cycle





Consumer Reported Understanding

Only Moderate understanding of Price and Coverage overall



Specific Insights for Building out Insurance On-Demand Solutions

What do the Experts Say?

"On-demand insurance is attractive to people penalized by traditional insurance products, that is, consumers with low usage that would otherwise have to pay for more coverage than they need." -Matteo Carbone, IoT Insurance Observatory

"...consumers are calling us to ask how they can buy the annual version of our coverage." -Underwriting Officer, Slice

"...consumers are leaving coverage on for much longer than expected, even months at a time." -Scott Walchek, Trov





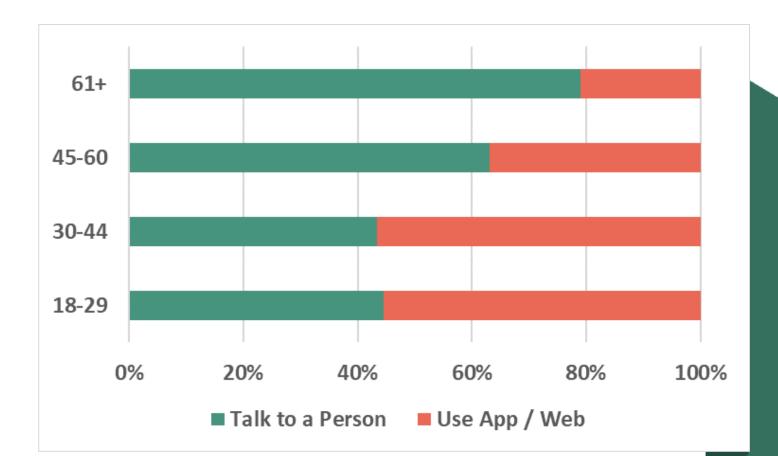
ASK THE AUDIENCE



Would you rather...

Talk to a person to set up your insurance... I want to make sure I cover all my bases!

Use an app/website to set up your insurance...I like it fast!



59% Prefer to Talk to a Live Person

AGE MATTERS! <45 Years \rightarrow 43%



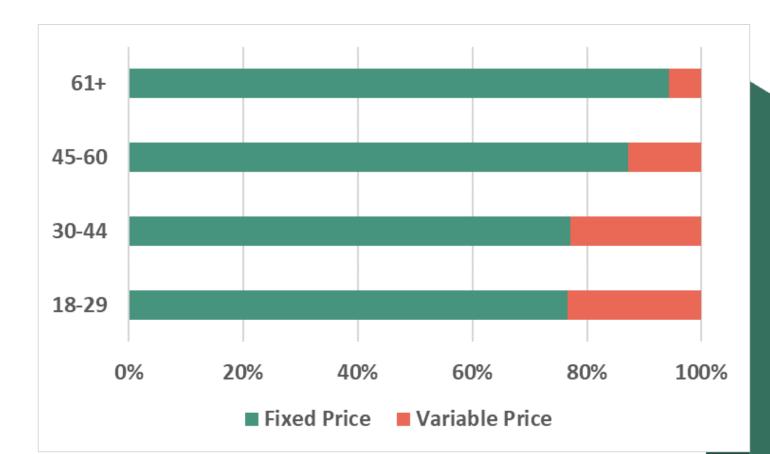
ASK THE AUDIENCE



Would you rather...

Pay per use for your insurance without certainty of total price

Pay a single/stable price per year



85% Want Their Premium Fixed

AGE MATTERS! <45 Years → 77%

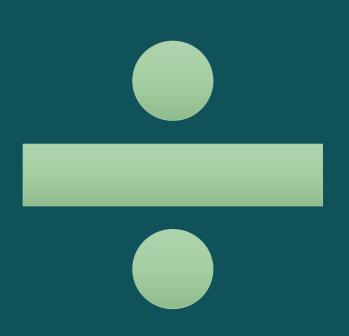
The Price is Right

- Prix Fixe
- **By the Bite**
- All You Can Eat
- Pricing or Product
- **Opportunity Knocks ...**
- ... Actuaries Answer



Divisive Thinking

Exciting New Ways to Bill Insurever and Always 'Force of Mortality' Uninsurable No More **Fixing the Expenses The Biggest Calculation**

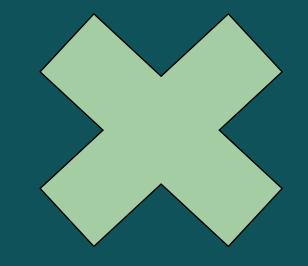




Actuarial Science, More or Less

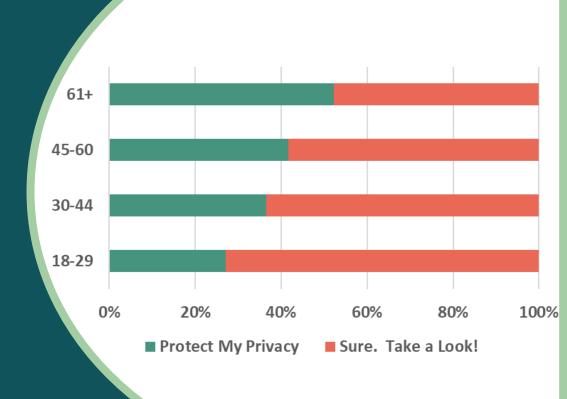
- The Red Sea
- **UBI: A Memoriam**
- Flying Blind
- Sophistication, Reinvested
- **Limited Time Offer**



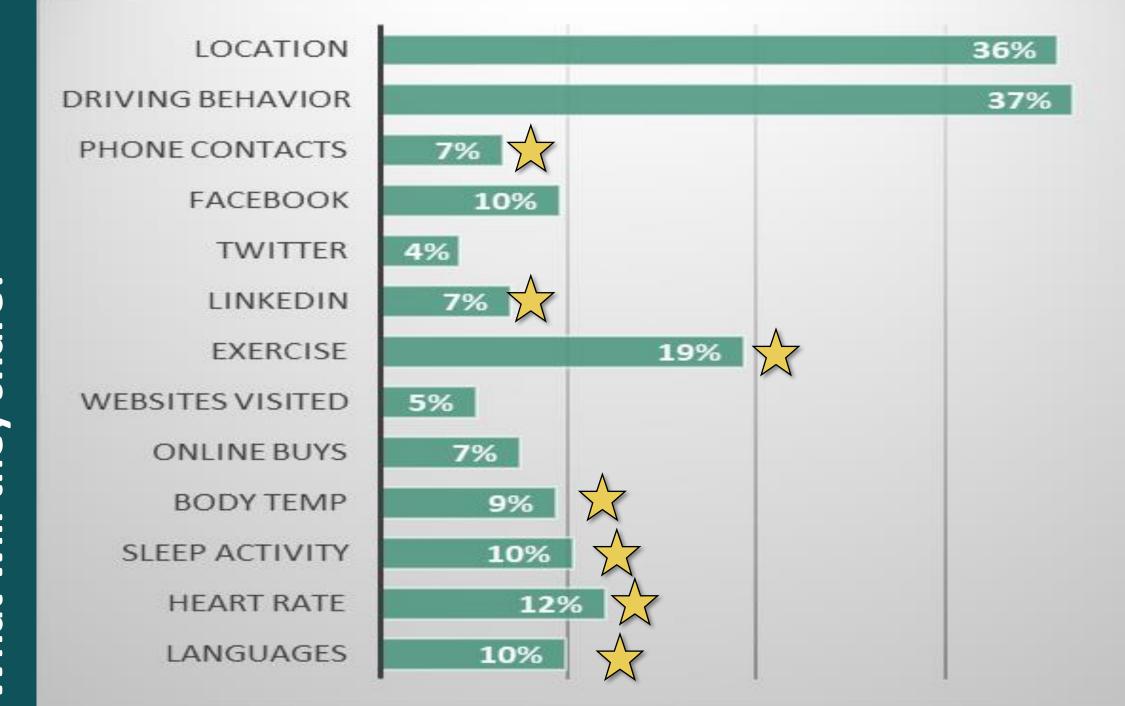


I share phone with family members so the data is not reflective of just me.

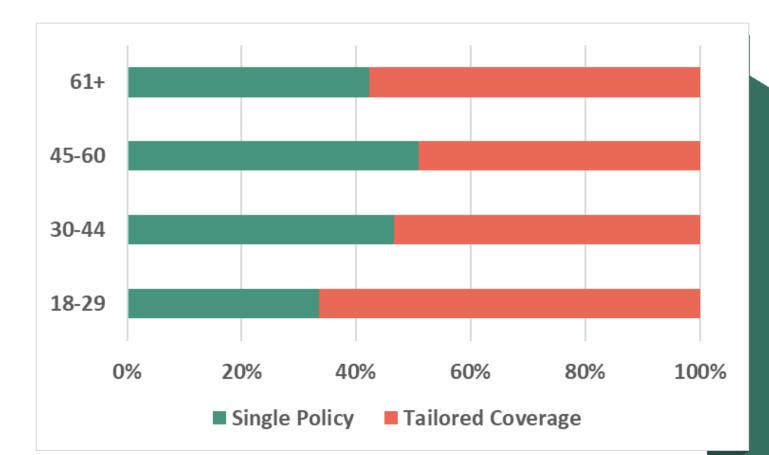
Millennials More Willing to Share Additional Information



Some of these options are downright disgusting.



Of those willing to share... What will they share?





AGE DOESN'T MATTER

Survey Says...









Questions?

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