

# **Casualty Loss Reserve Seminar**

**Are you properly calculating your ceded  
reinsurance loss reserves?**

Bruce Fell, FCAS, MAAA, CFA

Greg Chrin, FCAS, MAAA

September 21, 2010

**Deloitte.**

# **Casualty Loss Reserve Seminar**

**Are you properly calculating your ceded  
reinsurance loss reserves?**

Greg Chrin, FCAS, MAAA

Deloitte Consulting LLP

September 21, 2010

# Agenda

---

Common Actuarial Methods

---

Approaches for Estimating Ceded Reserves

---

Reinsurance Contract Types

---

Other Issues

---

Potential Impact of IASB/FASB Convergence

# **Common Actuarial Methods**

# Common actuarial methods

---

- Loss Development Method
- Expected Loss Method
  - Increased Limits / Excess Loss Factors
- Bornhuetter-Ferguson Method
- Frequency/Severity
  - Stochastic

# **Approaches for Estimating Ceded Reserves**

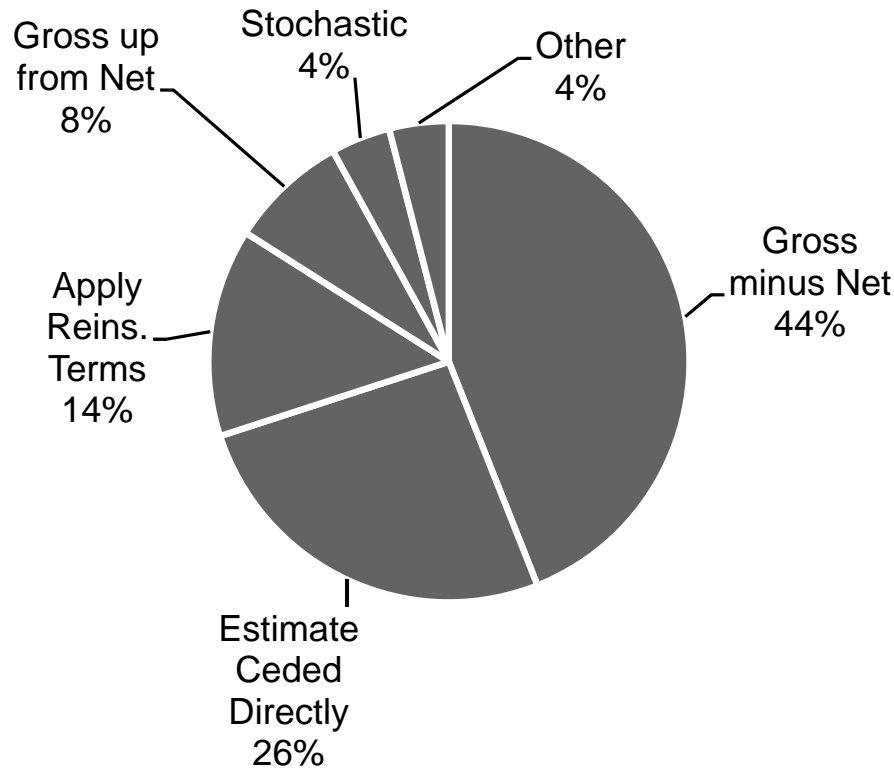
# Approaches for estimating ceded reserves

---

- Gross estimate minus net estimate
- Ceded estimated using methodologies
- Ceded estimated by applying reinsurance to gross
- Gross up from net estimate
- Stochastic modeling

# Results of Informal Survey

## Percentage of Respondents



## Survey Details

*We conducted an informal survey of actuaries at Towers Watson and Deloitte Consulting covering 35 respondents regarding the approaches they have used.*

### *Approaches vary because:*

- Reinsurance structure being reviewed
- Data availability and limitations
- Personal preference

# Approaches for estimating ceded reserves

---

- Gross estimate minus net estimate
  - Using various reserving methodologies, estimate gross liabilities separately from net liabilities
  - Subtract the net estimate from the gross estimate
  - Assumptions
    - Gross and net loss development patterns
    - Gross and net initial expected loss estimates
  - Data needed
    - Gross and net loss triangles

# Approaches for estimating ceded reserves

---

- Gross estimate minus net estimate (cont.)
  - Pros
    - Typically more credible data is available for gross and net analyses
    - Gross and net reserves are displayed on Statement of Actuarial Opinion
  - Cons
    - Different development patterns and initial expected loss ratios need to be used
    - If little or no ceded activity has taken place, then gross and net LDFs and IELRs may be similar
    - Reasonability testing may take quite some time
    - Varying reinsurance limits and retentions complicate the net analysis

# Approaches for estimating ceded reserves

---

- Calculate ceded estimate directly
  - Using various reserving methodologies, estimate ceded liabilities
  - May include using gross losses as a basis for expected ceded losses
  - Assumptions
    - Appropriate loss development patterns (limit and retention)
    - Initial expected ceded loss estimates
  - Data needed
    - Ceded loss triangles

# Approaches for estimating ceded reserves

---

- Calculate ceded estimate directly (cont.)
  - Pros
    - Relies on actual ceded history
  - Cons
    - If ceded history is sparse, development patterns and initial expected loss ratios may be difficult to determine
    - Varying reinsurance limits and retentions complicate the ceded analysis

# Approaches for estimating ceded reserves

---

- Apply reinsurance program to gross losses
  - Using various reserving methodologies, estimate gross ultimate losses
  - Apply reinsurance program to the gross ultimate losses by year
  - Assumptions
    - Gross LDFs
    - Initial expected loss estimates
  - Data needed
    - Gross loss triangles and/or individual loss history
    - Details of reinsurance program

# Approaches for estimating ceded reserves

---

- Apply reinsurance program to gross losses (cont.)
  - Pros
    - Typically gross loss history is more credible than ceded
    - Beneficial for common reinsurance treaty features
  - Cons
    - May be difficult to apply per occurrence/per risk reinsurance to gross data

# Approaches for estimating ceded reserves

---

- Gross up from net
  - Using various reserving methodologies, estimate net ultimate losses
  - Estimate ceded losses directly from ceded data (similar to other method)
  - Assumptions
    - Net LDFs
    - Initial expected net loss estimates
  - Data needed
    - Net loss triangles and/or individual loss history
    - Details of reinsurance program

# Approaches for estimating ceded reserves

---

## ■ Gross up from net (cont.)

### – Pros

- Typically net loss history is more credible than ceded
- More conservative than subtracting ceded from gross

### – Cons

- Determining ceded amounts may be difficult due to credibility issues
- Net losses by year may not be “apples to apples” due to varying reinsurance programs

# Approaches for estimating ceded reserves

---

## ■ Simulation

- Using stochastic modeling to determine the impact of ceded reinsurance on reserves
- Individual/aggregate claims history used to estimate frequency and severity or aggregate distributions
- Apply reinsurance contract terms to results of the model

## ■ Assumptions

- Loss distributions
- Loss trend
- Loss development

## ■ Data

- Individual/aggregate claims history

# Approaches for estimating ceded reserves

---

## ■ Simulation (cont.)

### – Pros

- Beneficial trying to estimate the impact of unusual contract features (aggregate limits, caps & corridors, etc.)
- Useful when retentions and limits change by year
- Useful when reserve ranges are needed

### – Cons

- Credible data may be hard to come by
- Results are dependent upon fitting proper distributions

# **Excess of Loss Examples**

# Example 1: Assumptions

---

- Two companies purchase per occurrence coverage
  - \$250,000 excess of \$250,000
- Attritional losses = \$1 million per year
- Large loss potential same for both companies
  - 50% chance of loss
  - \$500,000
  - Reported at 36 months at full value
  - Paid at 84 months at full value
- “L Company” has a large loss every other year
- “LF Company” has never had a large loss
- Loss Development as shown in following tables

# “L Company” -Gross Reported Triangle

Large loss is reported at 36 months

	12	24	36	48	60	72	84
2003	500,000	666,667	1,409,091	1,452,381	1,500,000	1,500,000	1,500,000
2004	500,000	666,667	909,091	952,381	1,000,000	1,000,000	
2005	500,000	666,667	1,409,091	1,452,381	1,500,000		
2006	500,000	666,667	909,091	952,381			
2007	500,000	666,667	1,409,091				
2008	500,000	666,667					
2009	500,000						
	12-24	24-36	36-48	48-60	60-72	72-84	84-96
2003	1.333	2.114	1.031	1.033	1.000	1.000	
2004	1.333	1.364	1.048	1.050	1.000		
2005	1.333	2.114	1.031	1.033			
2006	1.333	1.364	1.048				
2007	1.333	2.114					
2008	1.333						
Incremental	1.333	1.739	1.039	1.041	1.000	1.000	1.000
Cumulative	2.509	1.882	1.082	1.041	1.000	1.000	1.000

# “L Company” - Gross Paid Triangle

Large loss gets paid at 84 months

	12	24	36	48	60	72	84
2003	290,000	400,000	625,000	800,000	909,091	975,610	1,500,000
2004	290,000	400,000	625,000	800,000	909,091	975,610	
2005	290,000	400,000	625,000	800,000	909,091		
2006	290,000	400,000	625,000	800,000			
2007	290,000	400,000	625,000				
2008	290,000	400,000					
2009	290,000						
	12-24	24-36	36-48	48-60	60-72	72-84	84-96
2003	1.379	1.563	1.280	1.136	1.073	1.538	
2004	1.379	1.563	1.280	1.136	1.073		
2005	1.379	1.563	1.280	1.136			
2006	1.379	1.563	1.280				
2007	1.379	1.563					
2008	1.379						
Incremental	1.379	1.563	1.280	1.136	1.073	1.538	1.000
Cumulative	5.172	3.750	2.400	1.875	1.650	1.538	1.000

# “LF Company” - Gross Reported Triangle

No Large Losses

	12	24	36	48	60	72	84
2003	500,000	666,667	909,091	952,381	1,000,000	1,000,000	1,000,000
2004	500,000	666,667	909,091	952,381	1,000,000	1,000,000	
2005	500,000	666,667	909,091	952,381	1,000,000		
2006	500,000	666,667	909,091	952,381			
2007	500,000	666,667	909,091				
2008	500,000	666,667					
2009	500,000						
	12-24	24-36	36-48	48-60	60-72	72-84	84-96
2003	1.333	1.364	1.048	1.050	1.000	1.000	
2004	1.333	1.364	1.048	1.050	1.000		
2005	1.333	1.364	1.048	1.050			
2006	1.333	1.364	1.048				
2007	1.333	1.364					
2008	1.333						
Incremental	1.333	1.364	1.048	1.050	1.000	1.000	1.000
Cumulative	2.000	1.500	1.100	1.050	1.000	1.000	1.000

# “LF Company” - Gross Paid Triangle

No Large Losses

	12	24	36	48	60	72	84
2003	290,000	400,000	625,000	800,000	909,091	975,610	1,000,000
2004	290,000	400,000	625,000	800,000	909,091	975,610	
2005	290,000	400,000	625,000	800,000	909,091		
2006	290,000	400,000	625,000	800,000			
2007	290,000	400,000	625,000				
2008	290,000	400,000					
2009	290,000						
	12-24	24-36	36-48	48-60	60-72	72-84	84-96
2003	1.379	1.563	1.280	1.136	1.073	1.025	
2004	1.379	1.563	1.280	1.136	1.073		
2005	1.379	1.563	1.280	1.136			
2006	1.379	1.563	1.280				
2007	1.379	1.563					
2008	1.379						
Incremental	1.379	1.563	1.280	1.136	1.073	1.025	1.000
Cumulative	3.448	2.500	1.600	1.250	1.100	1.025	1.000

# “L Company” -Net Reported Triangle

Large loss is reported at 36 months

	12	24	36	48	60	72	84
2003	500,000	666,667	1,159,091	1,202,381	1,250,000	1,250,000	1,250,000
2004	500,000	666,667	909,091	952,381	1,000,000	1,000,000	
2005	500,000	666,667	1,159,091	1,202,381	1,250,000		
2006	500,000	666,667	909,091	952,381			
2007	500,000	666,667	1,159,091				
2008	500,000	666,667					
2009	500,000						
	12-24	24-36	36-48	48-60	60-72	72-84	84-
2003	1.333	1.739	1.037	1.040	1.000	1.000	
2004	1.333	1.364	1.048	1.050	1.000		
2005	1.333	1.739	1.037	1.040			
2006	1.333	1.364	1.048				
2007	1.333	1.739					
2008	1.333						
Incremental	1.333	1.551	1.042	1.045	1.000	1.000	1.000
Cumulative	2.253	1.689	1.089	1.045	1.000	1.000	1.000

# “LF Company” - Net Reported Triangle

## No Large Losses

	12	24	36	48	60	72	84
2003	500,000	666,667	909,091	952,381	1,000,000	1,000,000	1,000,000
2004	500,000	666,667	909,091	952,381	1,000,000	1,000,000	
2005	500,000	666,667	909,091	952,381	1,000,000		
2006	500,000	666,667	909,091	952,381			
2007	500,000	666,667	909,091				
2008	500,000	666,667					
2009	500,000						
	12-24	24-36	36-48	48-60	60-72	72-84	84-96
2003	1.333	1.364	1.048	1.050	1.000	1.000	
2004	1.333	1.364	1.048	1.050	1.000		
2005	1.333	1.364	1.048	1.050			
2006	1.333	1.364	1.048				
2007	1.333	1.364					
2008	1.333						
Incremental	1.333	1.364	1.048	1.050	1.000	1.000	1.000
Cumulative	2.000	1.500	1.100	1.050	1.000	1.000	1.000

# “L Company” – LDF Method Results

## Results with differing LDFs

### Gross (Unlimited)

Year	Reported Losses	LDF	Ultimate Losses	Paid Losses	Total Reserves
2005	1,500	1.000	1,500	909	591
2006	952	1.041	992	800	192
2007	1,409	1.082	1,525	625	900
2008	667	1.882	1,254	400	854
2009	500	2.509	1,254	290	964
<b>Total</b>	<b>5,028</b>		<b>6,525</b>	<b>3,024</b>	<b>3,501</b>

### Large Losses

Year	Incurred Amount	Reported Amount	Paid Amount
2005	500	500	0
2006	0	0	0
2007	500	500	0
2008	0	0	0
2009	0	0	0

### Net (Limited to 250 per occ.)

Year	Reported Losses	LDF	Ultimate Losses	Paid Losses	Total Reserves
2005	1,250	1.000	1,250	909	341
2006	952	1.045	995	800	195
2007	1,159	1.089	1,262	625	637
2008	667	1.689	1,126	400	726
2009	500	2.253	1,126	290	836
<b>Total</b>	<b>4,528</b>		<b>5,760</b>	<b>3,024</b>	<b>2,736</b>

### Ceded (Excess 250 per occ)

Gross - Net Reserves
250
(3)
262
128
128
<b>765</b>

# “LF Company” – LDF Method Results

## Results with similar LDFs

### Gross (Unlimited)

Year	Reported Losses	LDF	Ultimate Losses	Paid Losses	Total Reserves
2005	1,000	1.000	1,000	909	91
2006	952	1.050	1,000	800	200
2007	909	1.100	1,000	625	375
2008	667	1.500	1,000	400	600
2009	500	2.000	1,000	290	710
<b>Total</b>	<b>4,028</b>		<b>5,000</b>	<b>3,024</b>	<b>1,976</b>

### Large Losses

Year	Incurred Amount	Reported Amount	Paid Amount
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0

### Net (Limited to 250 per occ.)

Year	Reported Losses	LDF	Ultimate Losses	Paid Losses	Total Reserves
2005	1,000	1.000	1,000	909	91
2006	952	1.050	1,000	800	200
2007	909	1.100	1,000	625	375
2008	667	1.500	1,000	400	600
2009	500	2.000	1,000	290	710
<b>Total</b>	<b>4,028</b>		<b>5,000</b>	<b>3,024</b>	<b>1,976</b>

### Ceded (Excess 250 per occ)

	Gross - Net Reserves
	-
	-
	-
	-
	-
	-
	-

# “L Company” – BF Method Results

## Results with differing LDFs

### Gross (Unlimited)

Year	Reported Losses	LDF	Initial Expected Losses	BF Method Ultimate Losses	Selected Ultimate Losses	Paid Losses	Total Reserves
2005	1,500	1.000	1,250	1,500	1,500	909	591
2006	952	1.041	1,250	1,002	1,002	800	202
2007	1,409	1.082	1,250	1,504	1,504	625	879
2008	667	1.882	1,250	1,252	1,252	400	852
2009	500	2.509	1,250	1,252	1,252	290	962
<b>Total</b>	<b>5,028</b>		<b>6,250</b>	<b>6,510</b>	<b>6,510</b>	<b>3,024</b>	<b>3,486</b>

### Large Losses

Year	Incurred Amount	Reported Amount	Paid Amount
2005	500	500	0
2006	0	0	0
2007	500	500	0
2008	0	0	0
2009	0	0	0

### Net (Limited to 250 per occ.)

Year	Reported Losses	LDF	Initial Expected Losses	BF Method Ultimate Losses	Selected Ultimate Losses	Paid Losses	Total Reserves
2005	1,250	1.000	1,125	1,250	1,250	909	341
2006	952	1.045	1,125	1,001	1,001	800	201
2007	1,159	1.089	1,125	1,251	1,251	625	626
2008	667	1.689	1,125	1,126	1,126	400	726
2009	500	2.253	1,125	1,126	1,126	290	836
<b>Total</b>	<b>4,528</b>		<b>5,625</b>	<b>5,753</b>	<b>5,753</b>	<b>3,024</b>	<b>2,729</b>

### Ceded (Excess 250 per occ)

	Gross - Net Reserves
	250
	1
	253
	127
	126
	757

# “LF Company” – BF Method Results

## Results with similar LDFs

### Gross (Unlimited)

Year	Reported Losses	LDF	Initial Expected Losses	BF Method Ultimate Losses	Selected Ultimate Losses	Paid Losses	Total Reserves
2005	1,000	1.000	1,250	1,000	1,000	909	91
2006	952	1.050	1,250	1,012	1,012	800	212
2007	909	1.100	1,250	1,023	1,023	625	398
2008	667	1.500	1,250	1,083	1,083	400	683
2009	500	2.000	1,250	1,125	1,125	290	835
<b>Total</b>	<b>4,028</b>		<b>6,250</b>	<b>5,243</b>	<b>5,243</b>	<b>3,024</b>	<b>2,219</b>

### Large Losses

Year	Incurred Amount	Reported Amount	Paid Amount
2005	0	0	0
2006	0	0	0
2007	0	0	0
2008	0	0	0
2009	0	0	0

### Net (Limited to 250 per occ.)

Year	Reported Losses	LDF	Initial Expected Losses	BF Method Ultimate Losses	Selected Ultimate Losses	Paid Losses	Total Reserves
2005	1,000	1.000	1,125	1,000	1,000	909	91
2006	952	1.050	1,125	1,006	1,006	800	206
2007	909	1.100	1,125	1,011	1,011	625	386
2008	667	1.500	1,125	1,042	1,042	400	642
2009	500	2.000	1,125	1,063	1,063	290	773
<b>Total</b>	<b>4,028</b>		<b>5,625</b>	<b>5,121</b>	<b>5,121</b>	<b>3,024</b>	<b>2,097</b>

### Ceded (Excess 250 per occ)

Gross - Net Reserves
-
6
11
42
63
121

# Comparison of Results - Ceded

Comparison of L Company to LF Company using the LDF and BF Method Results

## *LDF Method*

Year	LF Company Gross - Net Reserves	L Company Gross - Net Reserves	Difference	% Diff from Diff LDE
2005	-	250		
2006	-	(3)		
2007	-	262		
2008	-	128	(128)	-100%
2009	-	128	(128)	-100%
<b>Total</b>	<b>-</b>	<b>765</b>		

## *BF Method*

Year	LF Company Gross - Net Reserves	L Company Gross - Net Reserves	Difference	% Diff from Diff LDE
2005	-	250		
2006	6	1		
2007	11	253		
2008	42	127	(85)	-67%
2009	63	126	(64)	-50%
<b>Total</b>	<b>121</b>	<b>757</b>		

# Comparison of Results - Net

Comparison of L Company to LF Company using the LDF and BF Method Results

## *LDF Method*

Year	LF Company Net Reserves	L Company Net Reserves	Difference	% Diff from Diff LDF
2005	91	341		
2006	200	195		
2007	375	637		
2008	600	726	(126)	-17%
2009	710	836	(126)	-15%
<b>Total</b>	<b>1,976</b>	<b>2,736</b>		

## *BF Method*

Year	LF Company Net Reserves	L Company Net Reserves	Difference	% Diff from Diff LDF
2005	91	341		
2006	206	201		
2007	386	626		
2008	642	726	(84)	-12%
2009	773	836	(63)	-8%
<b>Total</b>	<b>2,097</b>	<b>2,729</b>		

# Example 1: Results

---

## ■ “LF Company”

- Does not show different loss development patterns for gross and net
- Results in ceded losses potentially being understated
  - LDF method does not include a provision for ceded claims
  - BF method includes a provision for ceded claims, but still could be understated
- Other methods such as using an expected value of ceded losses or simulation of large losses may be more appropriate

## ■ “L Company”

- Does show different loss development patterns for gross and net
- Results in ceded losses being estimated with reasonable reflection of losses in excess of the retention

# Example 2: Assumptions

---

- Reviewing two basic types of reinsurance contracts
  - \$250,000 excess of \$250,000
  - Statutory limits excess of \$250,000
- Trying to determine the impact of a \$1 million aggregate limit to the reserves
- Credible history of claims excess of \$125,000 provided
- Frequency of claims follows a Poisson distribution
  - $\lambda = 5$
- Severity of claims follows a Lognormal distribution
  - $\mu = 12.197$
  - $\sigma = 0.681$

# Example 2: Assumptions (cont.)

---

- Loss trend assumed to be 0%
- No partial payments on pending claims
- 4 closed claims resulted in \$0 paid excess of \$250,000

# Example 2: Assumptions

---

## Frequency distribution

lambda	<u>Poisson</u> 5					
		<table border="1"><tr><td>mean</td><td>5.000</td></tr><tr><td>sd</td><td>2.236</td></tr></table>	mean	5.000	sd	2.236
mean	5.000					
sd	2.236					
<u># of claims</u>	<u>Prob of Claims</u> <u>in a given year</u>	<u>Cumul</u> <u>Prob</u>				
0	0.7%	0.7%				
1	3.4%	4.0%				
2	8.4%	12.5%				
3	14.0%	26.5%				
4	17.5%	44.0%				
5	17.5%	61.6%				
6	14.6%	76.2%				
7	10.4%	86.7%				
8	6.5%	93.2%				
9	3.6%	96.8%				
10	1.8%	98.6%				
11	0.8%	99.5%				
12	0.3%	99.8%				
13	0.1%	99.9%				
14	0.0%	100.0%				
15	0.0%	100.0%				
16	0.0%	100.0%				
17	0.0%	<b>100.0%</b>				

# Example 2: Assumptions

---

## Severity distribution

	<u>Lognormal</u>	
mu	12.197	Trunc 125,000
sigma	0.681	mean 250,000
		sd 300,000
<u>Cum Prob.</u>	<u>Fitted Loss</u>	
1%	165,657	
5%	189,670	
10%	207,825	
20%	236,760	
30%	263,712	
40%	291,834	
50%	323,253	
60%	360,588	
70%	408,352	
80%	476,684	
90%	599,542	
95%	732,760	
99%	1,091,726	
Severity Mean	375,000	

# Example 2: Assumptions

---

## Claims history and LDFs

Year	Reported Claims	Closed Claims	Pending Claims	Excess Claim LDF
1	3	2	1	1.000
2	7	2	5	1.500
3	2	0	2	2.000
4	1	0	1	4.000
5	0	0	0	25.000
<b>Total</b>	<b>13</b>	<b>4</b>	<b>9</b>	

# Example 2: Model

---

- 10,000 iterations
- Simulate expected claims by year
- Apply BF method to get estimated IBNR claims
- For each open claim (pending + IBNR), simulate a severity
- Split severities into loss layers
  - <\$250K
  - \$250K-\$500K
  - >\$250K
- Aggregate layer losses by year
  - Limit to \$1mm per year

# Comparison of Results

---

Impact of an aggregate limit on the two difference reinsurance contract types

<b>Aggregate Limit</b>	<b>Per Occurrence</b>	
	<b>\$250,000 excess of \$250,000</b>	<b>Statutory excess of \$250,000</b>
None	2,228,664	2,997,927
\$1 million per year	2,192,700	2,607,280
<b>Difference</b>	<b>35,964</b>	<b>390,647</b>

# Example 2: Results

---

- Reserves are impacted by aggregate limit
- Use of simulation makes estimating the impact fairly simple
- Requires credible data to determine the frequency and severity distribution
- Dependent on the distributions and fits used

**Deloitte.**

Copyright © 2010 Deloitte Development LLC. All rights reserved.

**Member of  
Deloitte Touche Tohmatsu**