

**EXECUTIVE SUMMARY
CAS BOARD OF DIRECTORS MEETING
NOVEMBER 12, 2006
Hyatt Regency, San Francisco, CA**

REPORT ON NAAC CONTINUING EDUCATION LETTER

The Board discussed the letter on continuing education (CE) that was signed by the attendees at the September North American Actuarial Council (NAAC) meeting, which included Presidents and Presidents-Elect of actuarial organizations in North America. The general perception at NAAC is that CE requirements are currently in need of significant strengthening, and that the North American actuarial organizations should move in the direction of substantially uniform CE requirements.

A straw poll was taken of the CAS Board on the question, "Should the Executive Council investigate the question of minimum continuing education requirements, in particular for non-US members not currently subject to any national requirements, to include consideration of disciplinary procedures for non-compliance, and prepare a discussion paper for the Board's consideration of the issue?" The straw vote strongly favored this objective.

2006 LONG RANGE PLANNING COMMITTEE (LRPC) REPORT

The Board heard a presentation from Aaron Halpert, Chair of the LRPC. The first objective of the LRPC in 2006 was a complete review of the Centennial Goal (CG). The LRPC considered first whether to fundamentally change the substance of the two main parts of the Goal. Given the intended focus, the LRPC then considered whether the wording of the goal expresses that intended meaning in the best possible manner.

Although the LRPC recommended that no changes be made to the goal, the Board disagreed and appointed a Board Task Force to consider changes to the wording of the Centennial Goal, with a final report to be made to the Board by the March 2007 Board meeting.

The Board next discussed the LRPC's findings with regard to the Significant, Attainable and Measurable (SAM) goals that were originally set to measure progress on the Centennial Goal. There has been concern for some time that the current list of ten SAM goals might not be optimal to ensure achievement of the Centennial Goal. Mr. Halpert described the evaluation process that the LRPC used in moving toward a new set of SAM goals. The first step was to identify the desired "future states" that align with the Centennial Goal itself. The second major step is to identify tasks that can be used to progress toward these states, and metrics to measure that progress. The LRPC has proposed a set of future states for the Board's consideration and has begun to create corresponding SAM goals.

After discussing the SAM goals and offering suggestions regarding additional useful metrics or tasks, the Board approved the framework and the future states identified in the 2006 LRPC Report (the final SAM goals themselves still being a work in progress). The two remaining objectives from the LRPC Report were deferred for future consideration. On behalf of the Board, Steve D'Arcy thanked the LRPC, and particularly its outgoing Chair, for making the Committee a much more strategic-thinking, forward-looking body, which was largely responsible for crafting the Centennial Goal, and which has had a profound effect on the vision of the CAS.

CODE OF PROFESSIONAL ETHICS FOR CANDIDATES

The Board voted to adopt the proposed Code of Professional Ethics for Candidates; adopt a revised Rules of Procedure for Disciplinary Actions Involving Candidates; adopt corresponding revisions to the charge for the

Discipline Committee; and approve a proposed communication plan for these changes, all of which will become effective with the 2008 Spring exam sitting.

BOARD OF DIRECTORS APPOINTMENTS

Acting upon the recommendation of the CAS Governance Task Force, chaired by Irene Bass, the Board resolved to approve (subject to ratification at the Annual Meeting by the Fellows present) the appointment as Director of Eugene C. Connell to serve the remaining year of the unexpired term to be created by the impending resignation of Chris Carlson. (Subsequent to the Board meeting, during the Business Session of the CAS Annual Meeting on November 13, the Fellows ratified the appointment).

Under the recently approved Constitutional amendment that authorizes the Board to appoint up to three members, including non-members, to the Board, the Board approved the appointment of Robert Miccolis, in his capacity as American Academy of Actuaries Vice President – Casualty, to serve a one-year term on the Board. The Governance Task Force is developing a list of non-member candidates to fill a second appointed position, and asked Board members to provide suggestions.

2006-07 PRIORITIES

Paul Braithwaite, Chair of the subsequent Board, took the new Board through a brief exercise of prioritizing tasks, in order to get a preview of areas of Board interest and concern for the upcoming year. He took a series of straw votes to gauge the relative importance attributed by the Board to a series of topics. The subject areas listed below attracted the most interest:

- Follow-up on findings of the Task Force on Actuarial Credibility
- LRPC process and strategy setting template (the remaining LRPC Report objectives)
- Communication of CAS Education White Paper to the various publics
- International strategy

The following areas also attracted significant interest, as indicated by the straw votes:

- Implementation of CRUSAP recommendations
- Mandatory continuing education requirements (follow-up to NAAC letter)
- Donor value proposition of volunteerism to stakeholders, especially employers
- CAS as an exemplar of ERM (CAS Board ERM Committee)