

EXECUTIVE SUMMARY
CAS BOARD OF DIRECTORS MEETING
MARCH 10-11, 2008
Charleston, SC

STRATEGIC PLANNING COMMITTEE SAM GOALS: The Board approved the revised set of “SAM Goals” proposed by the Strategic Planning Committee. The SAM Goals have been established as interim milestones to help gauge progress towards the Centennial Goal.

THE ACTUARIAL FOUNDATION: After a presentation by Dan McCarthy on The Actuarial Foundation’s key activities and 2008-2010 business plan, the Board expressed sentiment in favor of continuing CAS support.

BOARD TASK FORCE ON BUDGETING: The following recommendations were adopted:

- The draft budget for the coming fiscal year should be first presented to the Board at the May/June meeting, with the final budget reviewed and approved in September.
- Expense and revenue items should be approved at the same time, i.e., out-of-cycle approvals of major expenditures with no associated revenue should be avoided.
- The Board should compare historical budgets with actual cash flows.
- The Finance Committee should make improvements to the reports it provides to the Board.

Additionally, the Board asked the Task Force to present revised recommendations for expense guidelines as well as net income / (loss) targets for various activities.

AUDIT COMMITTEE REPORT: The Board accepted the FY 2007 Audit Committee Report and the recommendations contained therein, including the recommendation that an RFP for auditing services for 2008 be developed and distributed to auditing firms with an expertise in non-profits. The independent auditor’s report is once again unqualified.

AAA STRATEGIC PLAN: Bill Bluhm and Steve Lehmann gave a presentation on this topic, explaining that the AAA’s emphasis is on collaboration across the U.S. actuarial organizations and on functions that would benefit from profession-wide efforts. AAA leaders believe that there are some areas where the actuarial profession could advocate policy, but only in areas where the actuarial profession has expertise and where there is a strong consensus among members of the profession as to the appropriate policy.

REVENUE GENERATION TASK FORCE: The Board authorized implementation of a number of measures, including allowing non-member attendance at meetings; selling branded CAS merchandise, DVDs of downloadable files, and meeting photographs; using an outside list broker to increase membership mailing list sales to appropriate buyers; expanding webinar offerings; and enhancing the job posting functionality of the CAS Web Site. The Board asked the Task Force to investigate additional means of revenue generation, and to draft a general policy statement on this topic for the Board’s review.

REVISIONS TO CAS BASIC EDUCATION SYSTEM: The Board approved the recommendation of the Syllabus Committee to revise the CAS education and exam process as follows:

- Establish an internet-based course consisting of parts of current exams 5, 6, and 7
- Reduce the five upper-level exams from a total time of 20 hours to 17 hours
- Require three 3-hour exams beyond the ACAS for attainment of FCAS
- Add Stochastic Reserving and Reserve Ranges to the advanced reserving exam, and add the Actuarial Control Cycle to the internet-based course
- Delete redundant elements of the current Exam 8

The proposal approved by the Board does not include specialty tracks or a capstone seminar, as originally proposed in the 2006 White Paper on CAS Education Strategy. The Board asked the EC to develop a plan for implementing the Syllabus Committee’s proposal, including a plan for communication to members and candidates.